



# UNFPA-UNICEF Joint Programme on Female Genital Mutilation/Cutting: Accelerating Change

## Management Response and Key Actions

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*Joint Informal Consultation of the Executive Boards of  
UNFPA and UNICEF – 21 January 2014*

# Overall Direction

- Joint Programme will continue to pursue and further refine the approach it has supported over the past 5 years.
- Including existence and use of **legislation**, the capacity of **services** to address FGM/C and fuels positive **social change**.
- At its core it is **respectful, culturally sensitive** and **promotes human rights principles**.
- Joint Programme places a lot of attention on fostering commitment, coordination and partnership.

Cluster 1. Taking the joint programme approach further

# Recommendation No. 1

To: Programme Division/Technical Division  
Priority: Very High

**Pursue a second phase of the JP to sustain gains and the existing positive momentum for change towards FGM/C abandonment**

**Management Response : Accepted.**

Key Actions	Deadline	Responsible Unit(s)
Share approved Phase 2 proposal and results framework in English and French with the 17 country Governments, civil society and UN agencies as well as regional and global institutions	31 October 2013	UNFPA TD/UNICEF PD

Cluster 1. Taking the joint programme approach further

## Recommendation No. 2

To: Programme Division/Technical Division  
Priority: High

**Further strengthen existing government commitment and leadership, as well as central and decentralized government systems for FGM/C abandonment. Maintain support and involvement of non-governmental change agents**

### Management Response : Accepted.

Key Actions	Deadline	Responsible Unit(s)
Provide forum for peer review by government and civil society partners of 2008-2013 phase of achievements and constraints of programme and policy actions.	31 December 2013	UNFPA TD/UNICEF PD
Hold Phase 2 national launches to strengthen national commitment to achieve the Joint Programme's objectives and expected outcomes for 2014-2017.	31 July 2014	UNFPA TD/UNICEF PD
Provide global support and technical assistance to the advancement of global policy	31 December 2017	UNFPA TD/UNICEF PD

Cluster 1. Taking the joint programme approach further

## Recommendation No. 3

To: Programme Division/Technical Division  
Priority: Medium

**Maintain the catalytic nature of the JP. Balance working with established/larger organizations while engaging with emerging/smaller actors**

**Management Response : Accepted.**

Key Actions	Deadline	Responsible Unit(s)
Conduct a Joint Programme rapid Baseline and Situation Analysis in the 17 countries, regionally and globally, to identify current situation and potential new actors	31 December 2014	UNFPA TD/UNICEF PD
Continue to hold annual meetings of representatives from 17 country, regional, HQ and liaison offices of UNFPA and UNICEF to review progress, assess opportunities and strategize for additional resources.	31 December 2017	UNFPA TD/UNICEF PD

Cluster 1. Taking the joint programme approach further

## Recommendation No. 4

To: Programme Division/Technical Division  
Priority: Medium

**Fully operationalize/test theory of change on FGM/C, including assumptions on role of cross-community/border dynamics**

**Management Response : Accepted.**

Key Actions	Deadline	Responsible Unit(s)
Engagement with West, East and North Africa regional, subregional offices and liaison offices in Europe, USA and Africa to encourage their involvement in the implementation of the joint programme.	31 December 2017	UNFPA TD/UNICEF PD
Increase involvement of regional and continental institutions and bodies and foster trans-national partnerships through intensified information-exchange and INGO actions supported by the Joint Programme.	31 December 2017	UNFPA TD/UNICEF PD

Cluster 1. Taking the joint programme approach further

## Recommendation No. 5

To: Programme Division/Technical Division  
Priority: Medium

**Ensure that holistic approach taken by JP is better integrated in UNFPA and UNICEF country programmes**

### Management Response : Accepted.

Key Actions	Deadline	Responsible Unit(s)
Provide forum for peer review by government and civil society partners of 2008-2013 phase of achievements and constraints of programme and policy actions.	31 December 2013	UNFPA TD/UNICEF PD
Provide appropriate technical assistance to country offices toward strengthening the coordination role of Government, also with actors not receiving direct support from the Joint Programme, including through use of Joint Programme monitoring indicators in institutional frameworks.	31 December 2017	UNFPA TD/UNICEF PD
Continue to hold annual meetings of representatives from 17 country and regional offices of UNFPA and UNICEF to review progress, assess opportunities and strategize for strengthened coordination of national efforts.	31 December 2017	UNFPA TD/UNICEF PD

Cluster 2. Mobilising Resources

# Recommendation No. 6

To: UNFPA and UNICEF resource mobilization units  
 Priority: Very High

**Advocate with existing or potential donors to commit to predictable, longer-term financing**

## Management Response : Accepted.

Key Actions	Deadline	Responsible Unit(s)
Increased coordination between RMB and PARMO on the work on resource mobilization UNFPA RMB/UNICEF PARMO	On-going	UNFPA RMB/UNICEF PARMO
Lobby with existing and potential donors to commit to predictable, multi-year funding commitments during global events on FGM/C as well as bilaterally with current and potential donors.	On-going	UNFPA RMB/UNICEF PARMO



**Cluster 3. Improving inter-agency coordination and joint programme management**

# Recommendation No. 7

To: Programme Division/Technical Division  
Priority: High

**Address weaknesses and integrate in future FGM/C-related work the lessons learned from the JP in relation to monitoring and reporting**

**Management Response : Accepted.**

Key Actions	Deadline	Responsible Unit(s)
Share approved Phase 2 proposal and results framework in English and French with the 17 country Governments, civil society and UN agencies as well as regional and global institutions.	31 October 2013	UNFPA TD/UNICEF PD
Develop a Joint Programme Monitoring and Evaluation and Capacity Building Plan 2014-17 to operationalize results framework and reporting.	31 December 2014	UNFPA TD/UNICEF PD
Conduct a Joint Programme rapid Baseline and Situation Analysis in the 17 countries to document the status of indicators and set targets.	31 December 2014	UNFPA TD/UNICEF PD
Continue to hold annual meetings of representatives from 17 country and regional offices of UNFPA and UNICEF to review progress, assess opportunities and strategize for additional resources.	31 December 2017	UNFPA TD/UNICEF PD

Cluster 3. Improving inter-agency coordination and joint programme management

## Recommendation No. 8

To: Programme Division/Technical Division  
Priority: Medium

**Further improve UNFPA/UNICEF coordination on FGM/C for resource mobilization and joint monitoring of results**

**Management Response : Partially Accepted.**

Key Actions	Deadline	Responsible Unit(s)
Provide appropriate technical assistance to country offices toward the mainstreaming of Joint Programme strategies and monitoring indicators into country programmes and regular reviews with Government.	31 December 2017	UNFPA TD/UNICEF PD
Engagement with West, East and North Africa regional, subregional offices and liaison offices in Europe, USA and Africa to encourage their involvement in the implementation of the joint programme.	31 December 2017	UNFPA TD/UNICEF PD

Cluster 4. Informing the work of UNFPA and UNICEF beyond the joint programme

# Recommendation No. 9

To: Programme Division/Technical Division  
Priority: Medium

**Engage and invest in more in-depth research on social norms change and its linkages to changes in behaviours**

**Management Response : Accepted.**

Key Actions	Deadline	Responsible Unit(s)
Engage with partners and research consortia to influence areas of research and facilitate selection of research sites and partnerships with southern institutions in the 17 countries.	31 December 2014	UNFPA TD/UNICEF PD
Highlight experience and research questions from Joint Programme in the development of UNFPA and UNICEF research agendas that are part of the roll-out of the 2014-2017 Strategic Plans	30 June 2014	UNFPA TD/UNICEF PD