

# Proposed modifications to approval procedures and documentation for country programme documents



# Why modify CPD procedures (1) ?

Advantages for programme countries:

- Align to country's own development planning schedule
- Reduce inordinate CPD development, review & approval timeline – now sometimes 18 months
- Increase emphasis on specific anticipated results from UNICEF-supported action in country
- Decrease narrative repetition from UNDAF
- Facilitate country's simultaneous review of complementarity between CPDs from UNDP, UNICEF and UNFPA

# Why modify CPD procedures (2) ?

Advantages for Executive Board governance:

- Simplification and greater harmonization of programming instruments and processes across UN Funds and Programmes
- Facilitate assessment of whether country programmes are aligned to the strategic plan
- Efficiency gains and cost savings
- Further strengthen national ownership of country programmes of cooperation

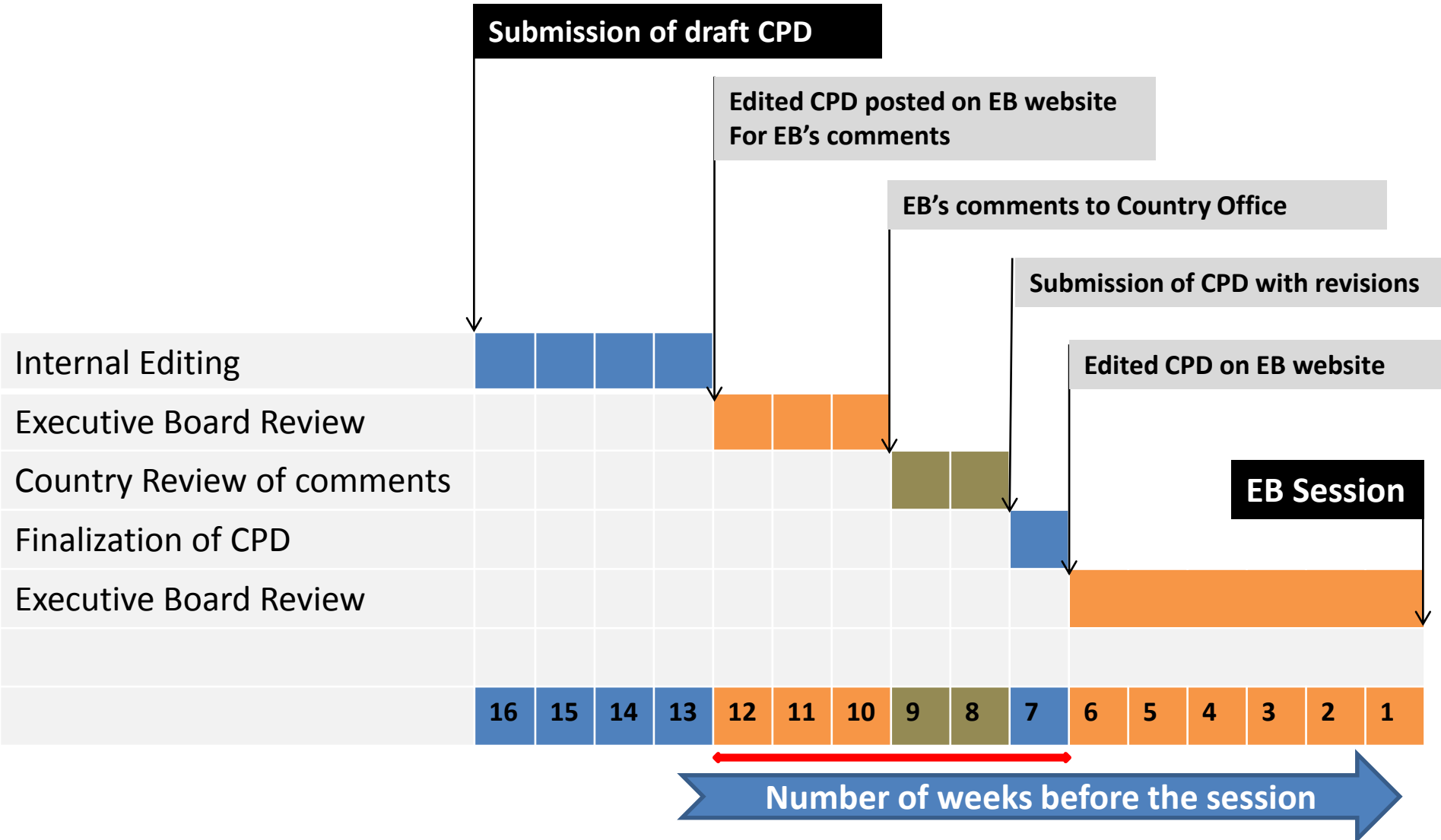
# Proposed content modifications

Nature of Changes	Current Format	Proposed Format
<b>Page length</b>	6-10 pages; 4,800 words of narrative	Up to 6 pages; 3,300 words of narrative
<b>Structuring of content</b>	Several headings, with often inadequately developed or repetitive content: Ex: preparation process, key results and lessons learned, relationship to international priorities,	<b>Summarised to four key sections</b> <ul style="list-style-type: none"><li>• Programme Rationale</li><li>• Programme Priorities and Partnerships</li><li>• Programme Management and risks</li><li>• Monitoring and Evaluation and a supplement:<ul style="list-style-type: none"><li>• Integrated Results and Resources Framework with:<ul style="list-style-type: none"><li>• Indicative outputs</li><li>• Budgeted Outcomes</li></ul></li></ul></li></ul>

# Proposed Process Modifications

- Presentation at the session most appropriate for Government and UNICEF planning and priorities
- Consideration and approval at the same Board Session in most cases
- Increased engagement with Board members before approval
- Potential to reduce transaction costs for all concerned

# Proposed timeline



# Other modifications proposed

## **Consolidated Results Report**

- Incorporate the analysis/summary into the publicly accessible country office annual report

## **Regional Mid-Term Review Reports**

- Use annual public reporting via web instead of a single mid-term report to the Board

# Possible complementary measures

## **Based on informal consultations to date:**

- Share advance schedule of which country CPDs are likely to be presented at which EB sessions
- Continue current practice of translation of documents into specific languages as needed
- Possible informals on CPDs based on demand
- Share Member State written comments on draft CPDs



## In conclusion:

- Stronger complementarity between CPDs and UNDAFs
- Significant step towards increased focus on results and accountability
- Significant step towards further harmonization amongst Funds and Programmes
- Efficiency gains for programme countries and for Executive Board