Proposed modifications to approval procedures and documentation for country programme documents
Advantages for programme countries:

- Align to country’s own development planning schedule
- Reduce inordinate CPD development, review & approval timeline – now sometimes 18 months
- Increase emphasis on specific anticipated results from UNICEF-supported action in country
- Decrease narrative repetition from UNDAF
- Facilitate country’s simultaneous review of complementarity between CPDs from UNDP, UNICEF and UNFPA
Why modify CPD procedures (2)?

Advantages for Executive Board governance:

- Simplification and greater harmonization of programming instruments and processes across UN Funds and Programmes
- Facilitate assessment of whether country programmes are aligned to the strategic plan
- Efficiency gains and cost savings
- Further strengthen national ownership of country programmes of cooperation
## Proposed content modifications

<table>
<thead>
<tr>
<th>Nature of Changes</th>
<th>Current Format</th>
<th>Proposed Format</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Page length</strong></td>
<td>6-10 pages; 4,800 words of narrative</td>
<td>Up to 6 pages; 3,300 words of narrative</td>
</tr>
</tbody>
</table>
| **Structuring of content**| Several headings, with often inadequately developed or repetitive content: Ex: preparation process, key results and lessons learned, relationship to international priorities, | **Summarised to four key sections**  
  • Programme Rationale  
  • Programme Priorities and Partnerships  
  • Programme Management and risks  
  • Monitoring and Evaluation and a supplement:  
    • Integrated Results and Resources Framework with:  
      • Indicative outputs  
      • Budgeted Outcomes |
Proposed Process Modifications

• Presentation at the session most appropriate for Government and UNICEF planning and priorities

• Consideration and approval at the same Board Session in most cases

• Increased engagement with Board members before approval

• Potential to reduce transaction costs for all concerned
Proposed timeline

1. Submission of draft CPD
2. Edited CPD posted on EB website for EB’s comments
3. EB’s comments to Country Office
4. Submission of CPD with revisions
5. EB Session
6. Number of weeks before the session

- Internal Editing
- Executive Board Review
- Country Review of comments
- Finalization of CPD
- Executive Board Review

Timeline:
- 16
- 15
- 14
- 13
- 12
- 11
- 10
- 9
- 8
- 7
- 6
- 5
- 4
- 3
- 2
- 1
Other modifications proposed

Consolidated Results Report
• Incorporate the analysis/summary into the publicly accessible country office annual report

Regional Mid-Term Review Reports
• Use annual public reporting via web instead of a single mid-term report to the Board
Possible complementary measures

Based on informal consultations to date:

• Share advance schedule of which country CPDs are likely to be presented at which EB sessions
• Continue current practice of translation of documents into specific languages as needed
• Possible informals on CPDs based on demand
• Share Member State written comments on draft CPDs
In conclusion:

• Stronger complementarity between CPDs and UNDAFs
• Significant step towards increased focus on results and accountability
• Significant step towards further harmonization amongst Funds and Programmes
• Efficiency gains for programme countries and for Executive Board