

UNICEF Strategic Plan, 2022–2025

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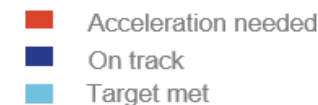
UNICEF Executive Board
Informal briefing – 20 August 2020
Road map to the UNICEF Strategic Plan, 2022–2025
Reference document: [background paper](#)



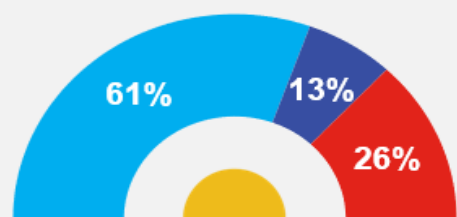
Background

- UNICEF is developing its Strategic Plan, 2022–2025 during an extraordinary period of change and growing inequalities.
- COVID-19 and its far-reaching socio-economic impact will reshape our approaches to development and humanitarian assistance.
- The Strategic Plan, 2022–2025 is also being developed in the shadow of a looming climate crisis.
- Our development efforts continue to be hampered by ongoing humanitarian crises around the world.

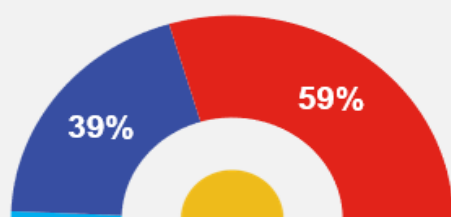
THE WORLD WAS OFF-TRACK BEFORE COVID-19



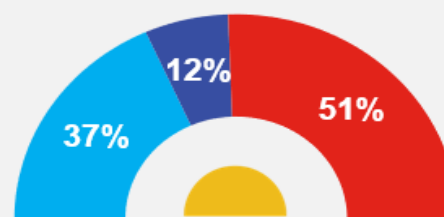
Proportion of countries assessed on progress towards selected child-related SDG targets



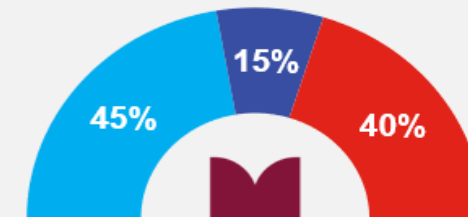
Under-5 mortality rate (SDG indicator 3.2.1)



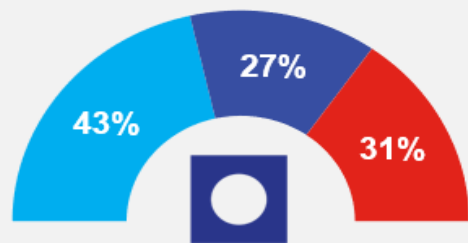
Under-5 stunting prevalence (SDG indicator 2.2.1)



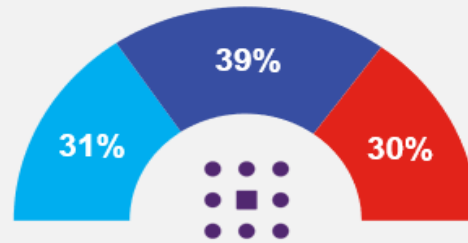
Number of new HIV infections per 1,000 uninfected population (under 5) (SDG indicator 3.3.1i)



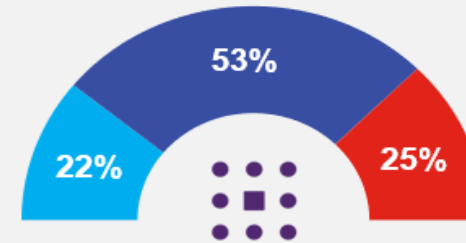
Participation rate in organized learning (SDG indicator 4.2.2)



Proportion of under-5 children whose births have been registered with a civil authority (SDG indicator 16.9.1)



Proportion of the population using basic drinking water services (SDG indicator 1.4.1.a)



Proportion of the population using basic sanitation services (SDG indicator 1.4.1.b)

2019 assessment of progress against major child-related SDG indicators, 2010 - 2018. Due to rounding, the totals may not add up to 100 per cent.

Scope and Principles

Considering the lessons identified in the MTR and the implications of COVID-19, the Strategic Plan, 2022–2025 aims at:

- Accelerating the implementation of the child-related SDGs
- Reinforcing UNICEF's dual mandate of development and humanitarian action
- Advancing human rights, gender equality and the principle of leaving no child behind



Deliverables

Strategic Plan, 2022–2025

The draft will be presented in June 2021 and the final version for approval in September 2021

Theory of Change

Explains how UNICEF will contribute to the outcomes in the plan and the assumptions and risks framing its work

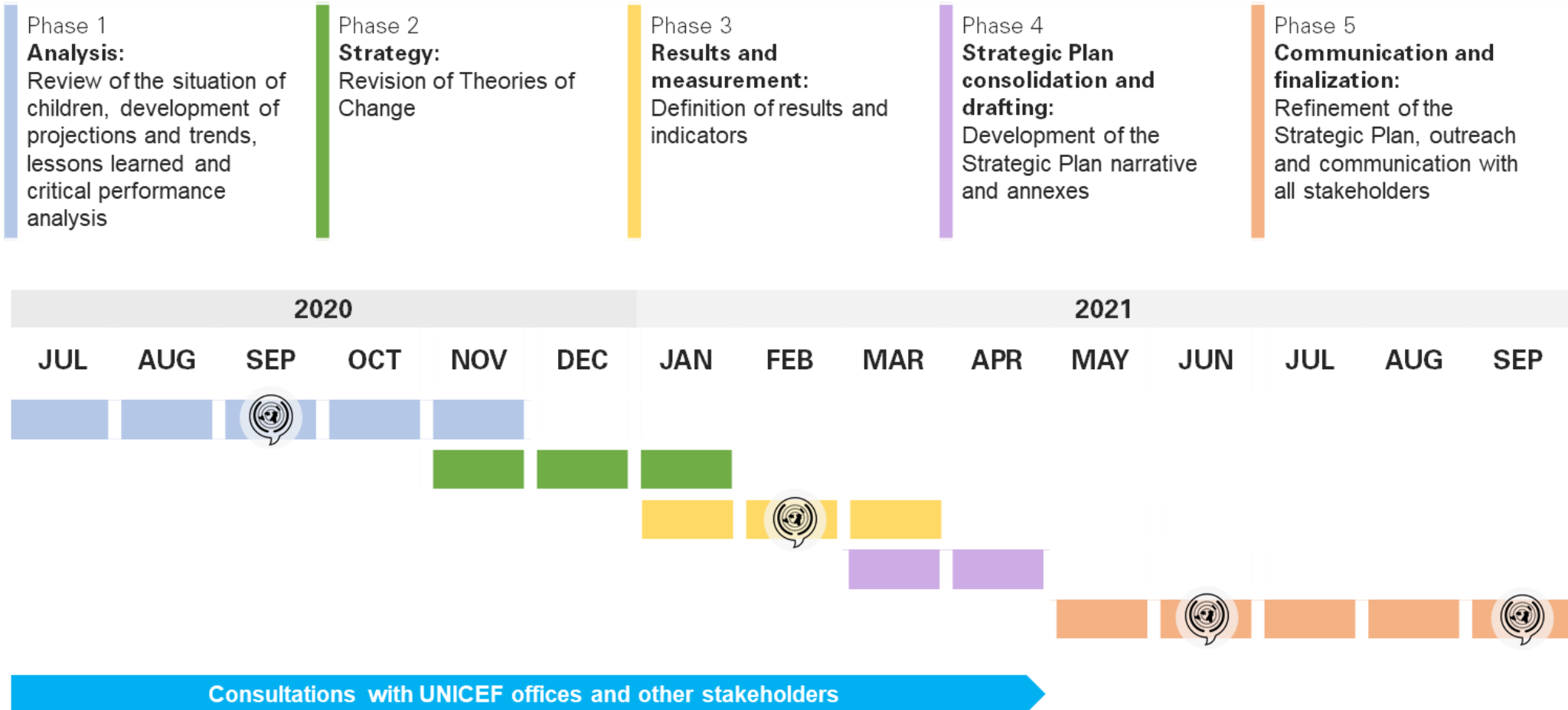
Results Framework


Early drafts will be shared by March 2021, an advanced draft in June 2021 and the final version presented for approval in September 2021

Integrated Budget, 2022–2025

Contains an outline of the resources that will contribute to the achievement of integrated results and resources framework, including the Global and Regional Programme.

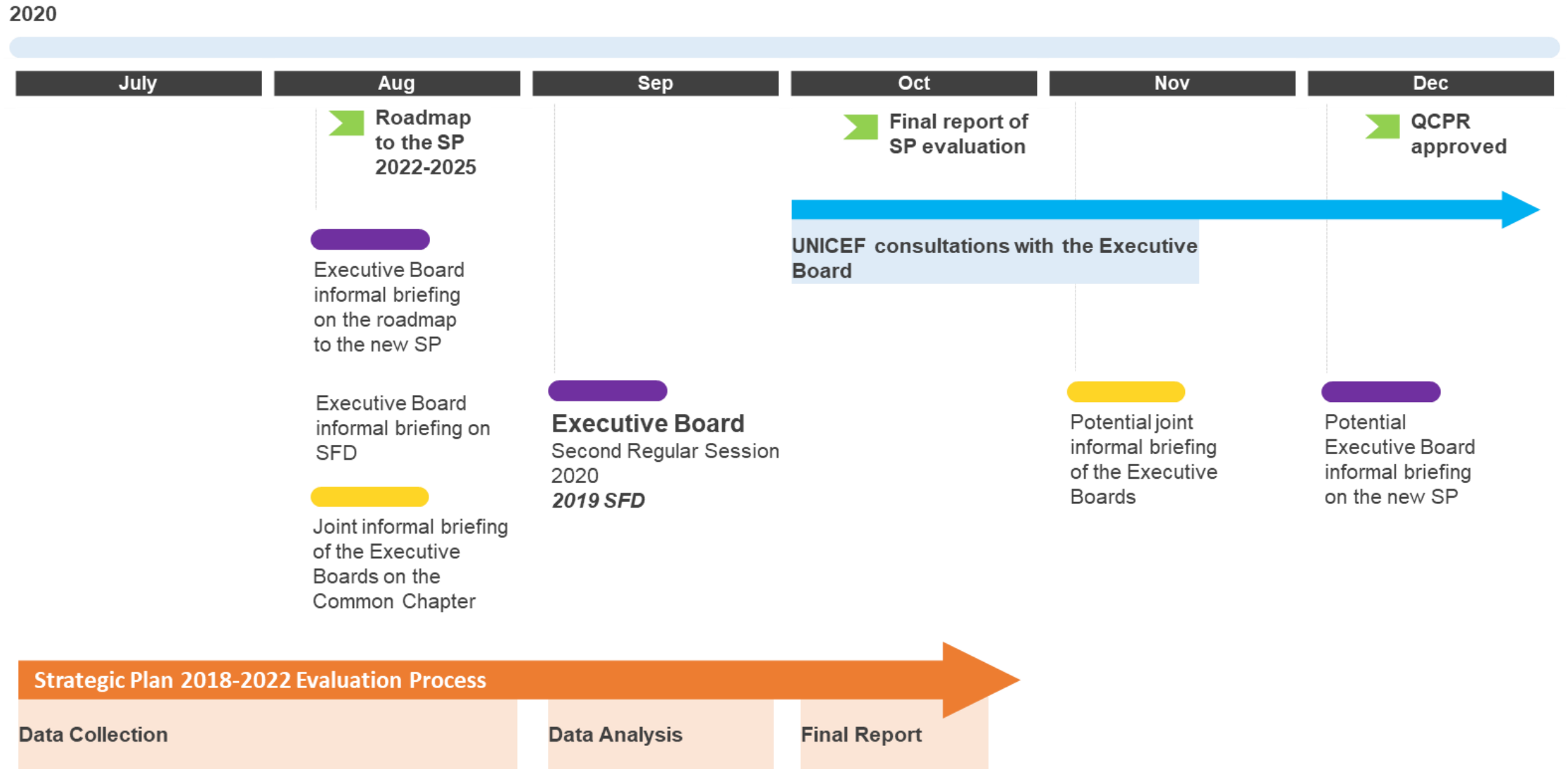
Strategic Plan 2022–2025 | Phases of the development process



 UNICEF Executive Board sessions

Strategic Plan 2022–2025 | Timeline 2020

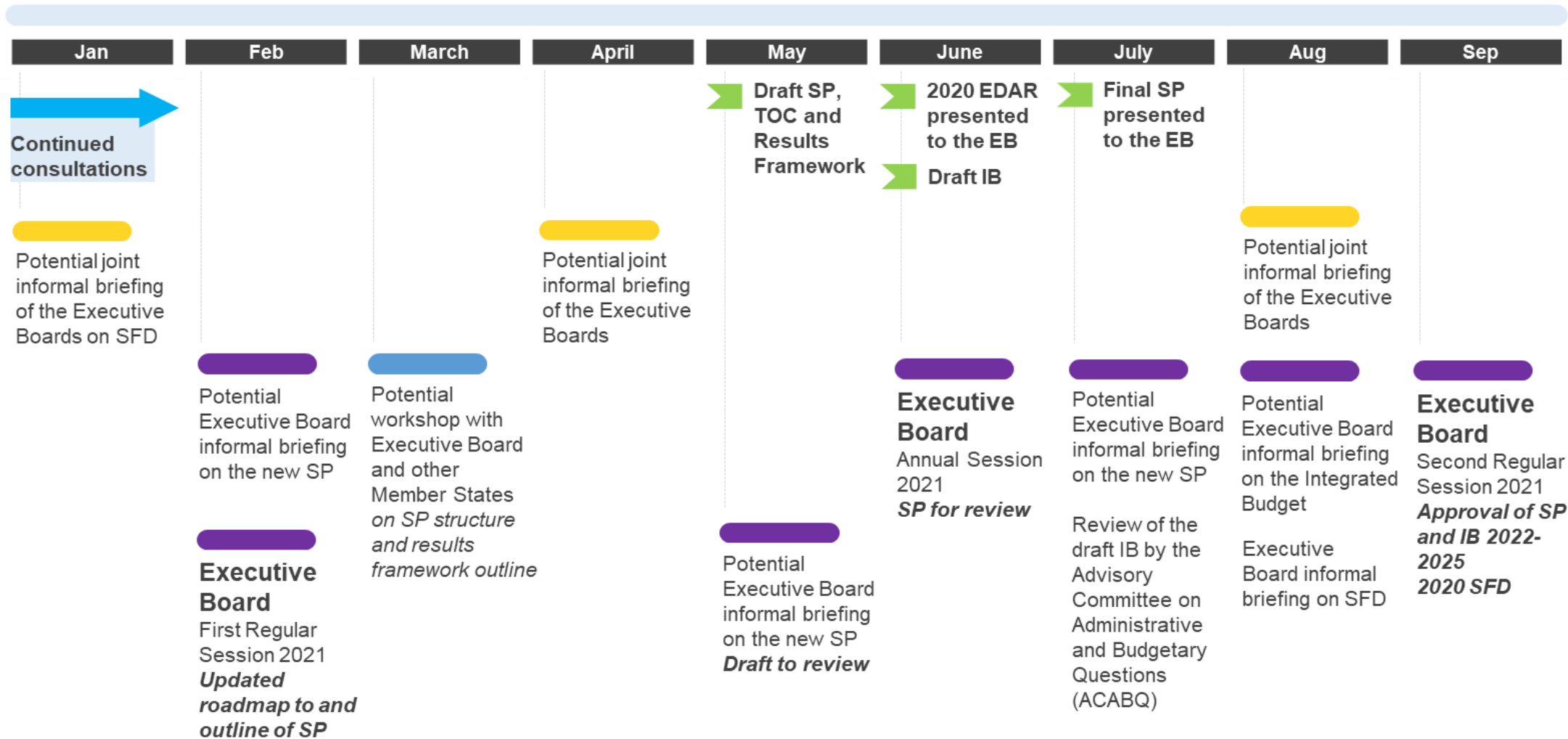
- Joint briefings and sessions of the Executive Boards
- Executive Board briefings and sessions
- ▶ Milestones
- Executive Board workshops



Strategic Plan 2022–2025 | Timeline 2021

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2021



Thank you.