



MID-TERM REVIEW OF THE STRATEGIC PLAN AND INTEGRATED BUDGET 2018-2021

1. OBJECTIVES

1. Assess and analyze performance in relation to Strategic Plan goals and targets to date, identifying major lessons learned.
2. Review approaches, assumptions and strategies in the theories of change of the five Goal Areas.
3. Incorporate findings and recommendations from the humanitarian review, review of the Core Commitments for Children in Humanitarian Action, and key evaluations.
4. Review the effectiveness of the Change Strategies and Enablers.
5. Identify actions to strengthen performance and delivery on core indicators - propose adjustments to targets and milestones where appropriate.
6. Review progress on the implementation of the Common Chapter.
7. Review the implications of the System Wide Strategic Document.

The MTR of the Integrated Budget 2018-2021 will form an integral part of the MTR of the Strategic Plan 2018-2021.

2. PRINCIPLES

- Reaffirm child rights, the commitment to leave no child behind, and strive to apply an equity lens across its analysis of results and strategies.
- Reflect the importance of humanitarian action and gender equality as cross-cutting priorities of the Strategic Plan.
- Be evidence-based and consultative.
- Harmonize the UNICEF MTR process, to the extent possible, with the other New York based agencies undertaking MTR of their Strategic Plans
- Support the strategic realignment of the innovation/acceleration agenda.
- Reduce/minimize the burden on and workload of field offices by leveraging existing work processes and planned events.

3. HARMONIZATION WITH UNDP, UNFPA, AND UN-WOMEN

1. Potential joint briefings and/or workshops for Member States.
2. Harmonized reporting on Common Chapter and QCPR
3. Review together the implications of the System-Wide Strategic Document (SWSD) and the new generation UNDAF (UNSDCF) as a planning and monitoring framework.
4. Rationalize reporting processes.

4. DELIVERABLES

For the 2020 Annual Session of the Executive Board:

1. Midterm review report of the Strategic Plan, 2018-2021 and annual report for 2019 of the Executive Director of UNICEF, with several annexes.
2. Revised Integrated Budget

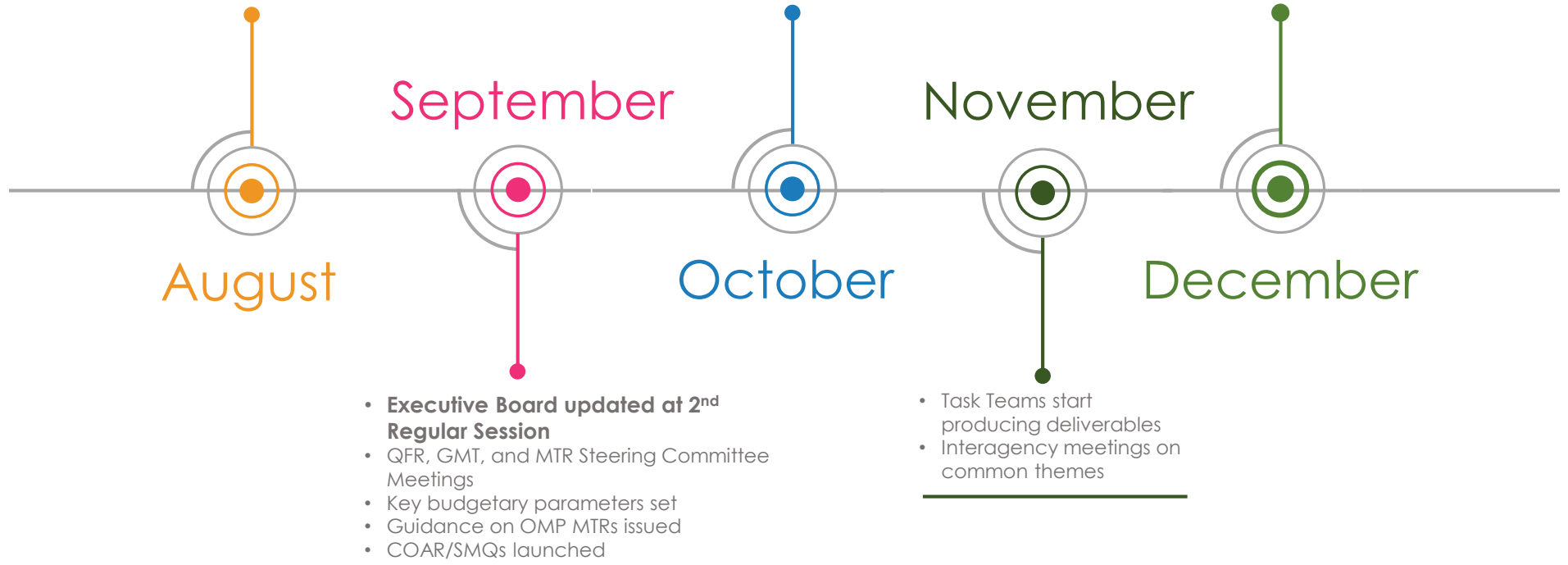
5. MTR Timeline 2019



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- **Executive Board informal**
 - MTR Launch
 - First task teams start work
 - DFAM receives income projections

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- DRD/RPC/Network Meetings
 - HQ and ROs begin OMP reviews
 - SP milestones and targets review process underway.

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- OMP reviews ongoing
 - Annual reporting ongoing
 - Task team work ongoing



6. MTR Timeline 2020



- **Briefing/workshop with Member States**
- 2019 Reporting data finalized
- Global TRT and PBRs held
- Drafting of MTR documents for EB
- GMT updated

- Additional MTR/EDAR Annexes finalized
- Webinars with offices on MTR changes
- ACABQ reviews revised IB

- **Annual Session of the Executive Board reviews MTR report**
- Special GMT session on the MTR

January

February

March

April

May

June

- COAR/SMQ reporting finalized
- Regional Offices and HQ Divisions submit PBR requests

- ED approves final MTR documents for submission to EB

- **Informal meetings with the Executive Board on the MTR.**