

# Update on the Mid-Term Review of UNICEF Strategic Plan, 2018-2021

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for every child

# Context

- World is lagging behind on the SDGs;
- Unfinished agenda for children;
- Global Trends:
  - Emerging demographic trends,
  - Rise in global migration,
  - Surge in populism and nationalism across the globe,
  - Increase in number, scale, complexity and duration of humanitarian crises,
  - Climate change is a reality;
- UN Reform to accelerate results.

# Scope

The MTR will analyze:

- Organizational performance in achieving planned results;
- the effectiveness of Change Strategies and Enablers;
- Financial performance in the first two years and projections for the next two years.

# Principles

- Human rights based approach and humanitarian principles;
- Commitment to the 2030 Agenda;
- Equity and gender equality; Leave No Child Behind.

# Scope

## Goal Areas

- Assess and analyze performance against the SP goals and targets;
- Review the approaches and assumptions in the theories of change of the five Goal Areas and the effectiveness of cross-cutting strategies;
- Identify actions to accelerate the implementation of the SP;
- Reflect on findings from evaluations and identify lessons learned.
- Review the performance vis-à-vis the objectives of the Common Chapter.

## Change Strategies

- Review the effectiveness of the eight Change Strategies;
- Review the implementation of UNDS reform.

## Enablers

- Review the performance vis-à-vis the objectives of the Enablers.

# Input to the MTR of the SP

- Country Office Annual Reports (2018 and 2019)
- Thematic evaluations of the last two years
- Humanitarian Review
- GAP evaluation
- Early findings from the Common Chapter evaluation

# Harmonization with UNDP, UNFPA, and UN-Women

- Review together the implications of the System-Wide Strategic Document (SWSD) and the UNSDCF as a planning and monitoring framework
- Harmonized reporting on Common Chapter and QCPR
- Joint briefings and/or workshops for Member States



# Deliverables for the 2020 Annual Session

## 1. Midterm review report of the Strategic Plan, 2018-2021 and 2019 annual report

### Related Annexes

- Revised Results Framework
- Report on the implementation of the IRRF
- Report on the implementation of the QCPR
- Data companion and scorecard
- Joint annex on implementation of the common chapter
- Lessons learned paper

## 2. Revised Integrated Budget, 2018-2021

# Timeline 2019

Phase 1: Preliminary analysis and findings  
Oct 2019 to Feb 2020

Phase 2: OMP revision  
Dec 2019 to Jan 2020

- **Executive Board informal**
- Structure for MTR review is in place
- DFAM receives income projections

- HQ and ROs begin OMP reviews
- SP review process begins

- OMP reviews ongoing
- Annual reporting ongoing
- Task team work ongoing

September

November

August

October

December

- **Executive Board updated at 2<sup>nd</sup> Regular Session**
- QFR, GMT, and MTR Steering Committee Meetings
- Country Office annual reporting data collection process launched

- **Executive Board informal**
- Preliminary findings of the Task Teams
- Interagency meetings on common themes
- Key budgetary parameters set
- Guidance on OMP MTRs issued

# Timeline 2020

## Phase 4: Development of MTR report and annexes (Mar 2020 to Jun 2020)

- **Briefing/workshop with Member States**
- **First Regular Session of the Executive Board**
- 2019 SP performance data finalized
- Global TRT and PBRs held
- Drafting of MTR documents for EB
- GMT updated

- Additional MTR/EDAR Annexes finalized
- Webinars with offices on MTR changes
- ACABQ reviews revised IB

- **Annual Session of the Executive Board reviews MTR report**
- Special GMT session on the MTR

January



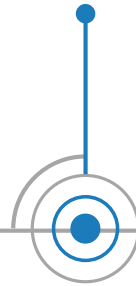
February



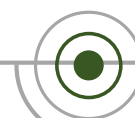
March



April



May



June



- Country Office annual reporting data collection process finalized
- Regional Offices and HQ Divisions submit PBR requests

- ED approves final MTR documents for submission to EB

- **Informal meetings with the Executive Board on the MTR**

## Phase 3: Review and validation of preliminary findings (Jan to Mar 2020)



THANK YOU

