Update on the Mid-Term Review of UNICEF Strategic Plan, 2018-2021
Omar Abdi
25 November 2019
Context

- World is lagging behind on the SDGs;
- Unfinished agenda for children;
- Global Trends:
  - Emerging demographic trends,
  - Rise in global migration,
  - Surge in populism and nationalism across the globe,
  - Increase in number, scale, complexity and duration of humanitarian crises,
  - Climate change is a reality;
- UN Reform to accelerate results.

Scope

The MTR will analyze:
- Organizational performance in achieving planned results;
- the effectiveness of Change Strategies and Enablers;
- Financial performance in the first two years and projections for the next two years.

Principles

- Human rights based approach and humanitarian principles;
- Commitment to the 2030 Agenda;
- Equity and gender equality; Leave No Child Behind.
### Goal Areas

- Assess and analyze performance against the SP goals and targets;
- Review the approaches and assumptions in the theories of change of the five Goal Areas and the effectiveness of cross-cutting strategies;
- Identify actions to accelerate the implementation of the SP;
- Reflect on findings from evaluations and identify lessons learned.
- Review the performance vis-à-vis the objectives of the Common Chapter.

### Change Strategies

- Review the effectiveness of the eight Change Strategies;
- Review the implementation of UNDS reform.

### Enablers

- Review the performance vis-à-vis the objectives of the Enablers.
Input to the MTR of the SP

• Country Office Annual Reports (2018 and 2019)
• Thematic evaluations of the last two years
• Humanitarian Review
• GAP evaluation
• Early findings from the Common Chapter evaluation
Harmonization with UNDP, UNFPA, and UN-Women

- Review together the implications of the System-Wide Strategic Document (SWSD) and the UNSDCF as a planning and monitoring framework
- Harmonized reporting on Common Chapter and QCPR
- Joint briefings and/or workshops for Member States
1. Midterm review report of the Strategic Plan, 2018-2021 and 2019 annual report
   Related Annexes
   • Revised Results Framework
   • Report on the implementation of the IRRF
   • Report on the implementation of the QCPR
   • Data companion and scorecard
   • Joint annex on implementation of the common chapter
   • Lessons learned paper

2. Revised Integrated Budget, 2018-2021
Timeline 2019

August
- Executive Board informal
- Structure for MTR review is in place
- DFAM receives income projections

September
- Executive Board updated at 2nd Regular Session
- QFR, GMT, and MTR Steering Committee Meetings
- Country Office annual reporting data collection process launched

October
- HQ and ROs begin OMP reviews
- SP review process begins
- OMP reviews ongoing
- Annual reporting ongoing
- Task team work ongoing

November
- Executive Board informal
- Preliminary findings of the Task Teams
- Interagency meetings on common themes
- Key budgetary parameters set
- Guidance on OMP MTRs issued

December
- OMP reviews ongoing
- Annual reporting ongoing
- Task team work ongoing
Timeline 2020

Phase 3: Review and validation of preliminary findings (Jan to Mar 2020)

- Country Office annual reporting data collection process finalized
- Regional Offices and HQ Divisions submit PBR requests

Phase 4: Development of MTR report and annexes (Mar 2020 to Jun 2020)

- Briefing/workshop with Member States
- First Regular Session of the Executive Board
- 2019 SP performance data finalized
- Global TRT and PBRs held
- Drafting of MTR documents for EB
- GMT updated

January

- ED approves final MTR documents for submission to EB

February

- Additional MTR/EDAR Annexes finalized
- Webinars with offices on MTR changes
- ACABQ reviews revised IB

March

- Annual Session of the Executive Board reviews MTR report
- Special GMT session on the MTR

April

- Informal meetings with the Executive Board on the MTR

May

- Informal meetings with the Executive Board on the MTR

June
THANK YOU