

Costed evaluation plan – Sierra Leone – UNICEF country programme of cooperation, 2020–2023

The table draws from the Integrated Monitoring and Evaluation Plan to cover present evaluations planned for the duration of the programme cycle. Additional guidance on financial resources for evaluation are outlined in the revised Evaluation Policy (E/ICEF/2018/14).

| <i>Evaluation title</i> | <i>United Nations Development Assistance Framework (or equivalent) outcome</i> | <i>UNICEF Strategic Plan, 2018–2021, Goal Area</i> | <i>National Development Plan Cluster</i> | <i>Criteria used for selection</i> | <i>Intended use of evaluation findings</i> | <i>Expected start date</i> | <i>Anticipated cost and provisional source of funding (regular resources (RR), other resources (OR)) in United States dollars</i> |
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| Formative evaluation of the Sierra Leone National Integrated Management of Acute Malnutrition (IMAM) Programme. | Outcome 1: By 2023, Sierra Leone benefits from a more productive, commercialized and sustainable agriculture, improved food and nutrition security and increased resilience to climate change and other shocks. | Goal Area 1: Every Child Survives and Thrives. | Cluster 2: Diversifying the Economy and Promoting Growth. | UNICEF has made investments into the IMAM programme across two country programmes. Government will take over the programme and UNICEF would like to evaluate it prior to handover. | The evaluation will be used to inform the redesign of the Sierra Leone Country Office IMAM programme prior to handover to the Government. Data from the performance of the current IMAM programme will inform evidence-based learning and redesign. Findings will also contribute to global evidence. | June 2020 | 200 000 (OR) |
| Evaluation of UNICEF's strategic positioning in Sierra Leone. | UNDAF Outcomes 1–4 | Goal Areas 1–5 Goal Area 1: Every child survives and thrives Goal Area 2: Every child learns Goal Area 3: Every child is protected from violence and exploitation Goal Area 4: Every child lives in a safe and clean environment Goal Area 5: Every child has an equitable chance in life. | Cluster 1–7: Cluster 1: Human Capital Development; Cluster 2: Diversifying the Economy and Promoting Growth; Cluster 3: Infrastructure and economic competitiveness; Cluster 4: Governance and Accountability for Results; | Following the transition from the Ebola response and a new Government being elected, and prior to the new country programme, the Country Office undertook a programme assessment and causality analysis, and repositioned itself for the new country programme. Following one year of implementation of the programme, the | The evaluation will inform decision-making on the approach of the Country Office and how it engages with the Government and other partners, and will determine whether and how the office should reposition itself. | January 2021 | 100 000 (RR) |

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| | | | Cluster 5: Empowering Women, Children, Adolescents & Persons with Disabilities; Cluster 6: Youth Employment, Sports & Migration; Cluster 7: Addressing Vulnerabilities and Building Resilience. | Country Office will evaluate whether the programme is strategically positioned to achieve its intended objectives. | | | |
| Formative evaluation of Community-Led Total Sanitation. | Outcome 3: By 2023, the population of Sierra Leone, particularly the most disadvantaged and vulnerable, will benefit from increased and more equitable access to and utilization of quality education, healthcare, energy and water, sanitation and hygiene services, including during emergencies. | Goal Area 4: Every Child Lives in a Clean and Safe Environment. | Cluster 1: Human Capital Development. | The programme has not been evaluated for a long period and is a central part of programming for water, sanitation and hygiene. | Evaluation findings will be used to generate learning on the effectiveness of the current programme approach, in particular on the impact of different engagement methods across demographic groups and geography and used in programme redesign and replication. Findings will also measure the extent to which UNICEF is contributing to outcomes and process indicators for regional Key Result for Children 8 (Ending open defecation). | March 2021 | 150 000 (RR) |
| Country-level thematic evaluation of study of | Outcome 4: By 2023, the most vulnerable, | Goal Area 3: Every child is protected | Cluster 6: Empowering | As a regional priority, UNICEF | UNICEF will share evaluation findings with other in-country | 2021 | 75 000 (OR) |

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| Key Result for Children 6 - Child Marriage. | particularly women, youth, adolescents and children (especially girls), and persons living with disabilities, are empowered and benefit from increased social and economic opportunities. | from violence and exploitation. | Women, Children and Adolescents. | will evaluate trends of child marriage in Sierra Leone, and how relevant and effective the Government and UNICEF's approaches are in addressing them. | partners as well as with other country offices in the region and the Regional Office to support the improvement of regional evidence on the most effective ways to address child marriage. | | |
| Evaluation of UNICEF's Capacity Development Strategy aimed at strengthening the evidence-based planning and decision-making of local councils. | Outcome 2: By 2023, people in Sierra Leone benefit from more gender and youth responsive institutions that are innovative, accountable, and transparent at all levels and can better advance respect for human rights and the rule of law, equity, peaceful coexistence, and protection of children, girls, and persons with disability. | Goal Area 5: Every child has an equitable chance in life. | Cluster 4: Governance and Accountability for Results. | UNICEF is focused on making decentralization work for children. In order to achieve this, councils must make evidence-based decisions based on UNICEF-supported national information systems. | Findings will highlight achievements and challenges that have emerged during the implementation of capacity development processes at the decentralized level. By so doing, they will inform the next stage of the capacity development strategy adopted by the UNICEF Country Office to improve decentralized government's organizational effectiveness. | 2022 | 100 000 (RR) |
| Multi-country thematic evaluation on children's access to education in Sierra Leone. | Outcome 3: By 2023, the population of Sierra Leone, particularly the most disadvantaged and vulnerable, will benefit from increased and more equitable access to and utilization of quality | Goal Area 4: Every Child Lives in a Clean and Safe Environment. | Cluster 1: Human Capital Development. | Free access to education is the Government's flagship policy, and a regional priority for West and Central Africa. Key Result for Children 6: | The findings will contribute to regional evidence on children's access to education. The Country office will use findings to support Government decision-making on improving equitable and | January 2022 | 175 000 (OR) |

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| | education, healthcare, energy and water, sanitation and hygiene services, including during emergencies. | | | Equitable and sustainable access to education. | sustainable access to education. | | |
| Formative evaluation of the contribution of social services (social protection, health, education and WASH) to reducing multidimensional child poverty. | Outcome 4: By 2023, the most vulnerable, particularly women, youth, adolescents and children (especially girls), and persons living with disabilities, are empowered and benefit from increased social and economic opportunities. | Goal Areas 1–5: Every child has an equitable chance in life. | Cluster 1: Human Capital Development; Cluster 2: Diversifying the Economy and Promoting Growth; Cluster 3: Infrastructure and economic competitiveness; Cluster 5: Empowering Women, Children, Adolescents & Persons with Disabilities; Cluster 6: Youth Employment, Sports & Migration. | The causative pathways of social service interventions reducing multidimensional child poverty have not been evaluated in Sierra Leone. | This evaluation will be compliant with the OECD guidelines and will focus not only on impact but also on effectiveness, efficiency, relevance and sustainability of the social services. The findings will help the Government and UNICEF to develop a coherent Theory of Change of social-service delivery across the country and identify those results along the trajectory that will have the most impact. It will help to indicate what evidence-based advocacy and policymaking should focus on in order to improve the equity of social services at the national level. | June 2022 | 100 000 (RR) 100 000 (OR) |
| Formative evaluation of children’s learning outcomes and school readiness of children at pre-primary level who | Outcome 3: By 2023, the population of Sierra Leone, particularly the most disadvantaged and vulnerable, will benefit from increased and more | Goal Area 4: Every Child Lives in a Clean and Safe Environment. | Cluster 1: Human Capital Development. | Improving learning outcomes and school readiness for children is the main focus of the Education programme, starting | Findings will determine the key achievements and challenges associated with the UNICEF Early Childhood Development approach, and will support decision-making | December 2022 | 250 000 (OR) |

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| have attended pre-primary. | equitable access to and utilization of quality education, healthcare, energy and water, sanitation and hygiene services, including during emergencies. | | | at pre-primary. Free access to education is the Government’s flagship policy. In addition, the Country Office identified Improved Learning (Regional Key Result for Children 4) as one of its key results priorities. | on how to scale it up in the near future. The evaluation will also ensure that UNICEF is accountable to key stakeholders. | | |
| Evaluation of the UNICEF Country Programme, 2020–2023. | UNDAF Outcomes 1–4 | Goal Areas 1–5 | Clusters 1–7 [See list above]. | Long period of unevaluated programme implementation. | The evaluation will inform the next UNICEF country programme, 2024–2028, on strategic programme shifts that can enhance relevance, effectiveness, efficiency, sustainability, coherence and impact. | January 2023 | 200 000 (RR) |
| Summative evaluation of the UNICEF child protection programme (2020–2023) in Sierra Leone. | Outcome 4: By 2023, the most vulnerable, particularly women, youth, adolescents and children (especially girls), and persons living with disabilities, are empowered and benefit from increased social and economic opportunities. | Goal Area 3: Every child is protected from violence and exploitation. | Cluster 6: Empowering Women, Children and Adolescents. | Child protection’s upstream work has not been evaluated for some time. | Findings will contribute to learning and knowledge-sharing on approaches for scale-up of evidence-based programmes on violence against children. It will measure the extent to which UNICEF is contributing to outcomes and process indicators for regional Key Result for Children 5: Protection of children from violence and exploitation. | March 2023 | 100 000 (RR) 50 000 (OR) |

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| Formative evaluation of the Sierra Leone National Newborn Programme | Outcome 3: By 2023, the population of Sierra Leone, particularly the most disadvantaged and vulnerable, will benefit from increased and more equitable access to and utilization of quality education, healthcare, energy and water, sanitation and hygiene services, including during emergencies. | Goal Area 1: Every child survives and thrives. | Cluster 1: Human Capital Development. | There is need for an in-depth understanding of the programme achievements, particularly in light of Sierra Leone’s high rate of infant mortality and UNICEF’s investment in Special Baby Care Units. | Evaluation findings will be used to generate learning on the key achievements and challenges associated with the current programme approach on newborn care. Such evidence will be used to redesign the strategy and replicate it during the next scaling-up phase. | March 2023 | 150 000 (OR) |
| Total | | | | | | | 1 750 000 (RR: 750 000 OR: 1 000 000) |