

Overview of UNICEF's finance & budget

Orientation for 2012 Board Members
17 January 2012

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children

unicef 

How does UNICEF finance its activities?

What are the instruments that the Executive Board uses to exercise its oversight?

Three types of voluntary funds



Unearmarked



Earmarked



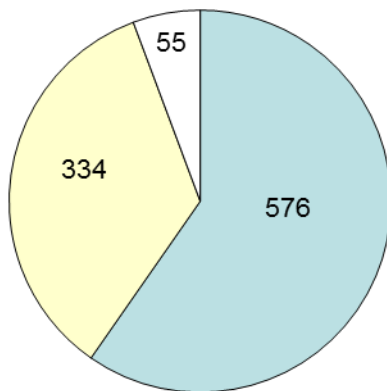
Earmarked

Sources of voluntary funds

Total resources in 2010: \$4,644 million

Regular resources

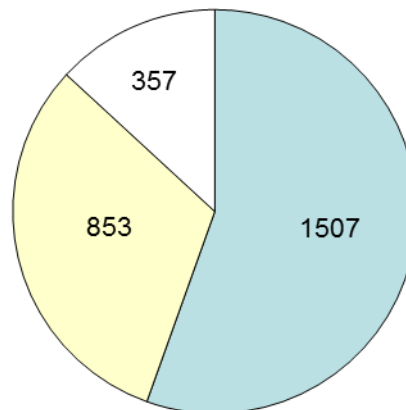
\$965 million



- Government
- Private Sector
- Other

Other resources

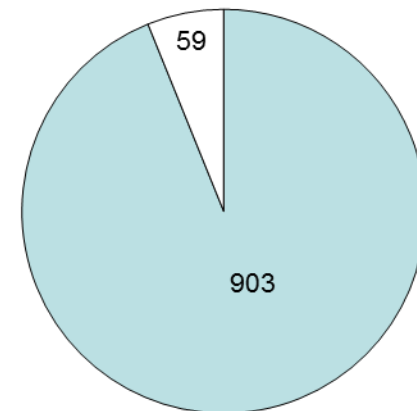
\$2.717 million



- Government
- Private Sector
- Int. arrangements

Trust funds

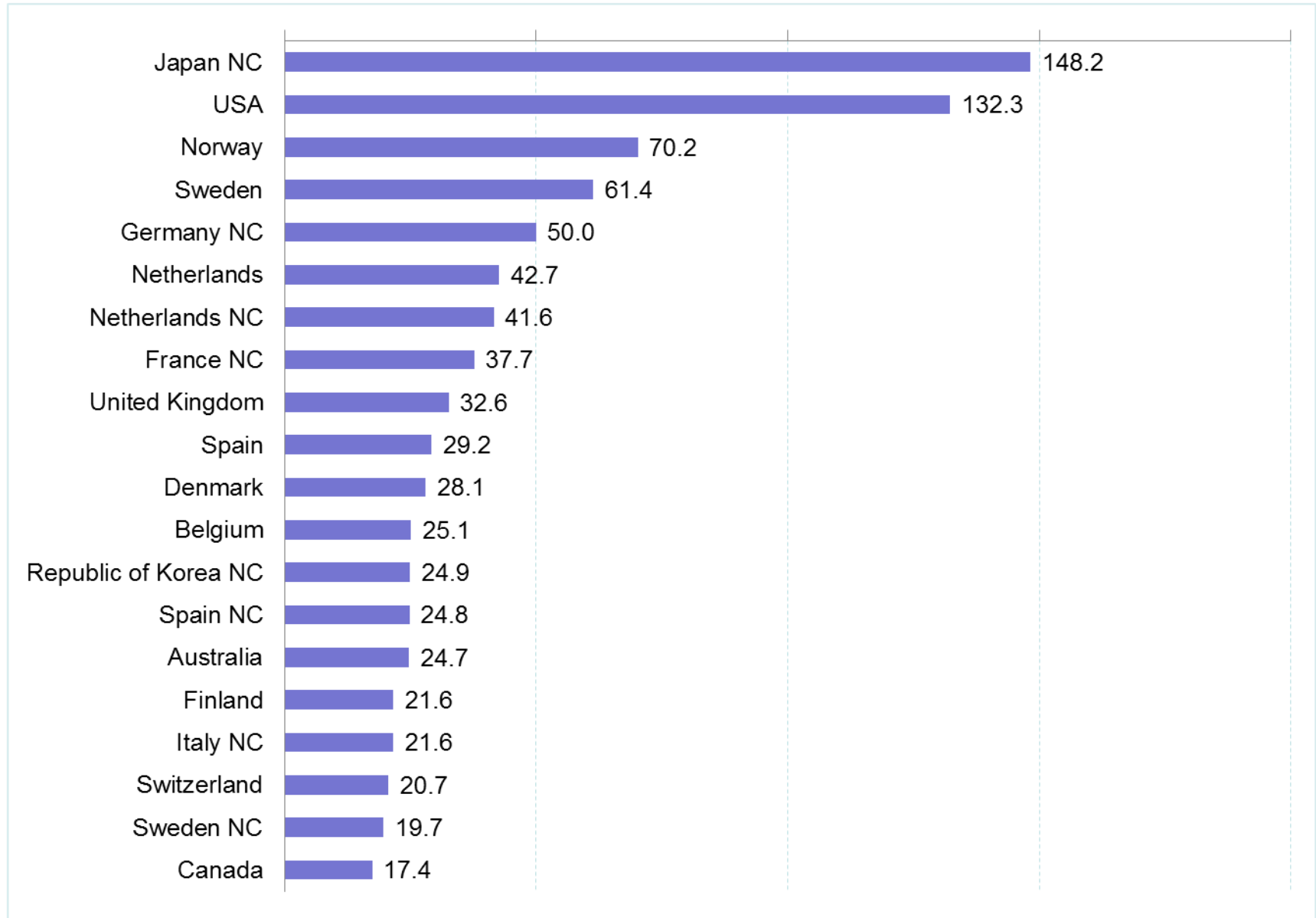
\$962 million



- Procurement servs.
- Other activities

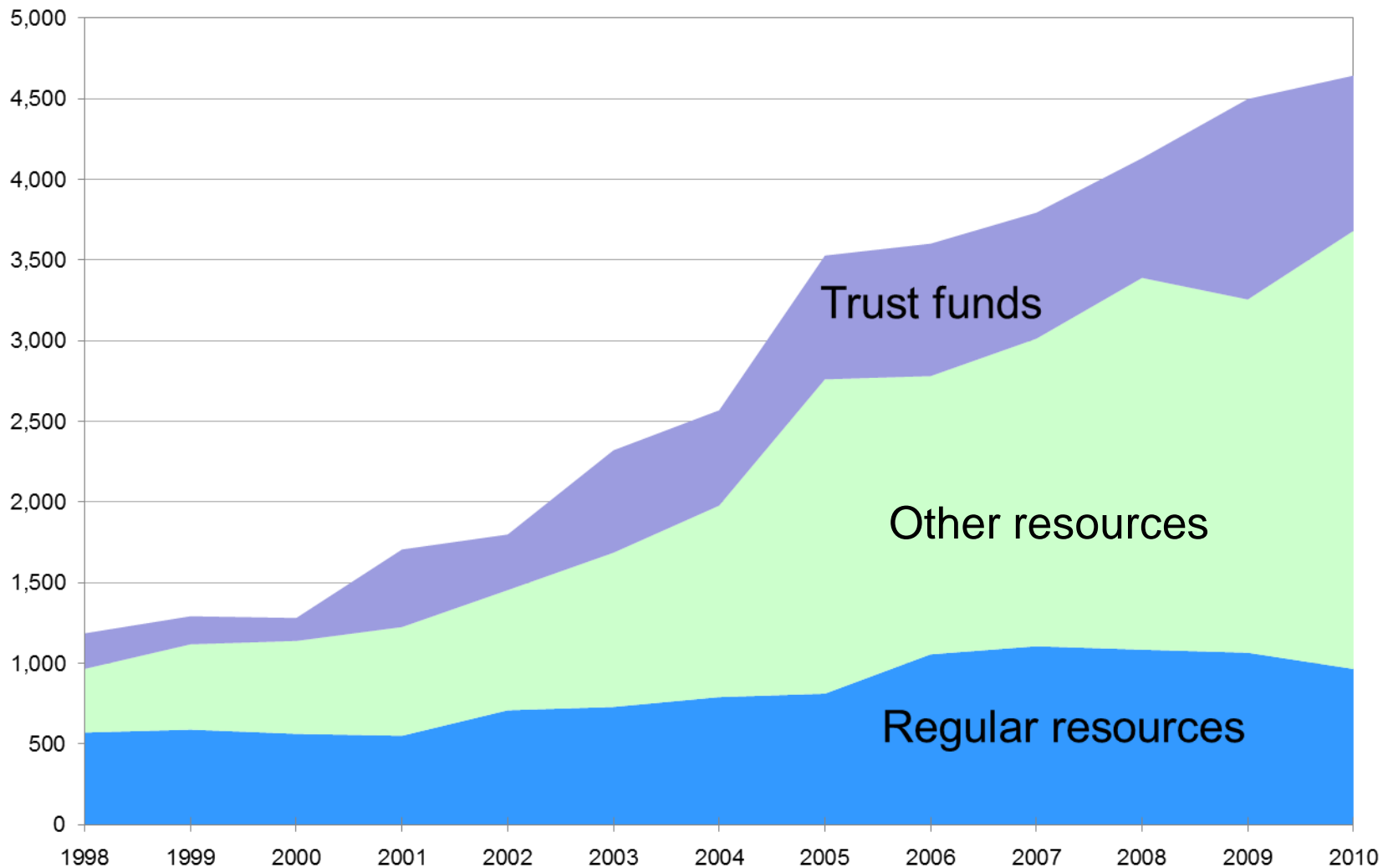
Top 20 public and private donors to UNICEF regular resources, 2010

(In millions of United States dollars)

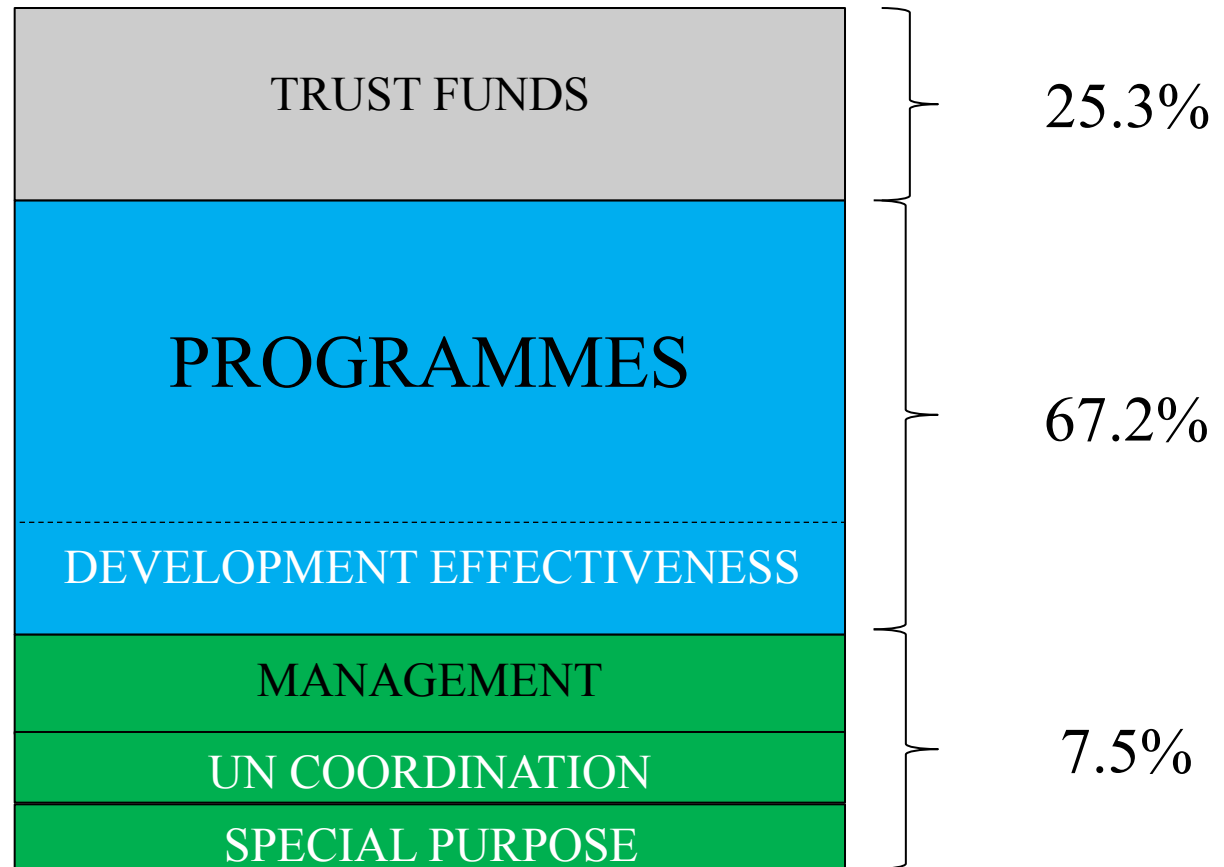


NC = National Committee for UNICEF.

TREND IN TOTAL RESOURCES – 1998 to 2010



Integrated Budget and New Cost Classification



Executive Board Oversight Instruments

Medium-Term **Strategic Plan** (MTSP) – every 4 years, based on mission, priorities, strategies

Yr 1

Yr 2

Yr 3

Yr 4

Medium-Term
Financial Plan

Medium-Term
Financial Plan

Medium-Term
Financial Plan

Medium-Term
Financial Plan

5 year **Country Programme Documents** (CPDs)

Biennial Institutional Budget and Advocacy and Prog. Dev. Budget

Biennial Institutional Budget and Advocacy and Prog. Dev. Budget



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