

Annual Report of the Executive Director 2010 (E/ICEF/2011/9)

Progress and Achievements against the
medium-term strategic plan

Executive Board Informal Meeting
New York, 28th April 2011

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Overview and Context

- Emergencies in Haiti and Pakistan affected millions of children and families and required an unprecedented level humanitarian response.
- Overall trends towards the MDGs are positive, although disparities persist and in some cases are widening. Inequalities are exacerbated by discrimination faced by girls, by minority and indigenous groups, and by children living with disabilities.
- “Keeping the promise” declaration has re-energized and deepened UN/partnership efforts in the drive to 2015, including through the SG’s Global strategy for Women’s and Children’s health, IHP, H4 partnership and H8 Agencies.
- Equity-focused approaches promise to provide a cost-effective way of accelerating progress towards the Health and Nutrition Goals
- Having more up-to-date information on progress and communicating results and lessons will help to mobilize a “critical mass” of support.

Areas of Progress

- Refocusing of UNICEF strategies to emphasize effective ways to **reach the most disadvantaged** children and families – work extending across the MTSP Focus Areas.
- All actions in the **TCPR Action Plan** have been implemented or are under way.
- **Gender Equality**: new policy and plan of action launched (see progress report E/ICEF/2011/10) and close collaboration established with UN Women.
- All Offices now reporting on **actions to improve cost-effectiveness** in Operations.
- Roll-out of **VISION** and extended Performance Management Systems.
- **Key Performance Indicators** showed significant / continued improvement in several areas: human resource surge capacity; M&A support cost ratio; timeliness of donor reporting; gender reviews of country programmes; documentation of field lessons/use of communities of practice.

Areas for Strengthening

- Lack of timely data on key indicators and limited level of disaggregation, while improving, still constrains the analysis of disparities and progress
- Challenge of aggregating and attributing results at the global level from diverse approaches in national contexts
- Using lessons from field experience and evaluations to inform programme design
- Maintaining emphasis on promoting gender equality/mainstreaming and child participation
- Timely recruitment of staff in regular positions
- Challenge of managing the role of Cluster Leadership and also programme implementation

FA1 – Young child survival/development

Maternal, newborn and child health continued to rise in prominence through the launch of the **UN SG's Global Strategy for Women's and Children's Health**.

The G8 announced that achieving MDGs 4 and 5 will be a major focus of their development efforts and **committed \$ 2 billion additional resources**.

- UNICEF analysis showed that an **Equity-focused strategy could accelerate MDG progress** cost-effectively in Health and Nutrition
- **Child Health Days** remains a key strategy for delivery of integrated packages of child survival services (62 countries).
- **Integrated Community Case Management** of common childhood illnesses included in national policies (23 countries).
- A new strategic plan for **Polio Eradication** (2010-2012) sets milestones to stop polio by 2012, generating renewed enthusiasm
- **Increased use of parenting programmes for improved early child care** , in reaching out the most vulnerable families, was reported by almost all countries.

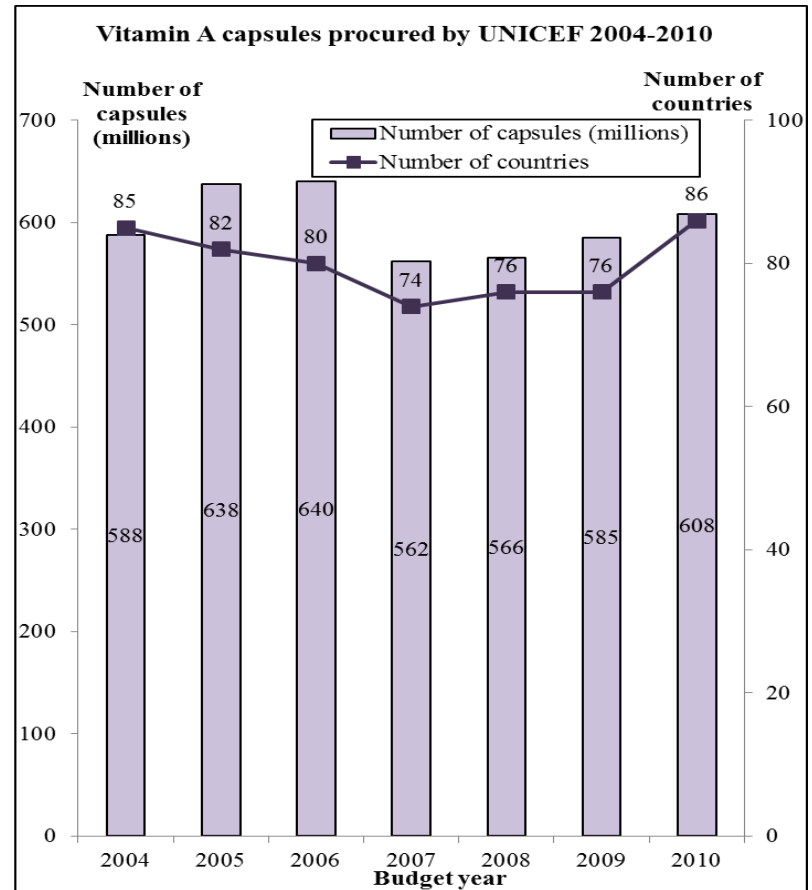
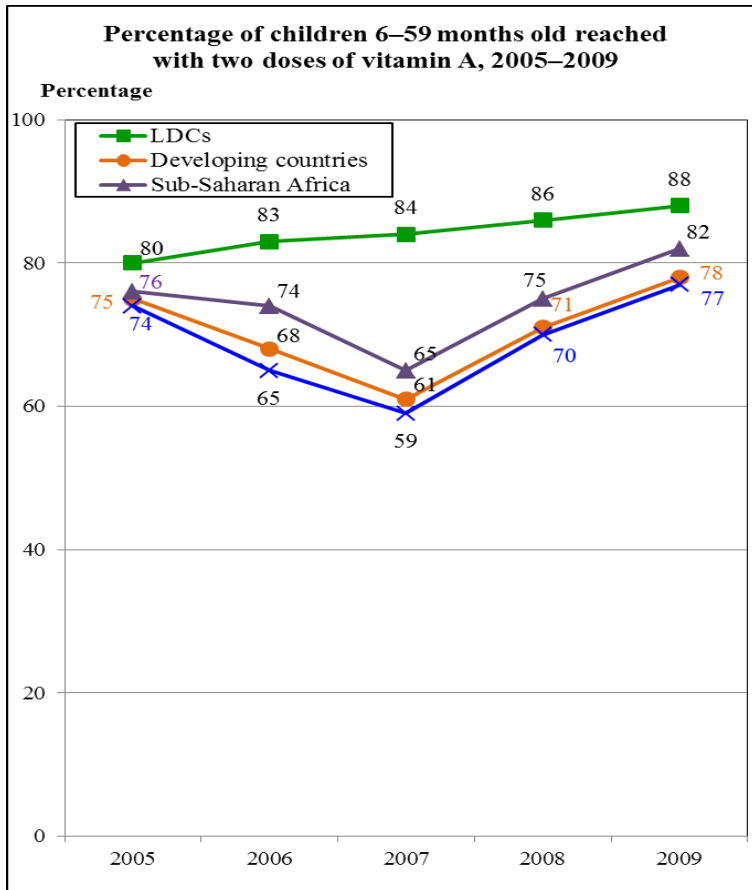
FA1 – Young child survival/development

- Equity-focused interventions were identified, including task-shifting, community outreach, maternity waiting homes, cash transfers.
- UNICEF database of 86 countries shows that breastfeeding is increasing in two thirds of these nations, with encouraging improvements in almost all regions.
- During 2010, UNICEF procured 41 million treatments for malaria for 30 countries and 7.3 million malaria Rapid Diagnostic Tests for 19 countries.
- UNICEF procured 2.3 billion doses of vaccines in support of national immunization programmes of 86 countries. One billion children were vaccinated for polio in 2010. 23 million children remained unvaccinated with DPT3.
- UNICEF also supplied over 600 million vitamin A capsules to benefit at estimated 293 million children.
- During 2010, the emergency response of UNICEF related to global health are: 3,083 emergency health kits in 21 countries; 6.2 million doses of meningitis vaccines in 8 countries; 10.4 million doses of measles vaccine in 40 countries; and 20.6 million long-lasting insecticide-treated nets to prevent malaria in 38 countries.

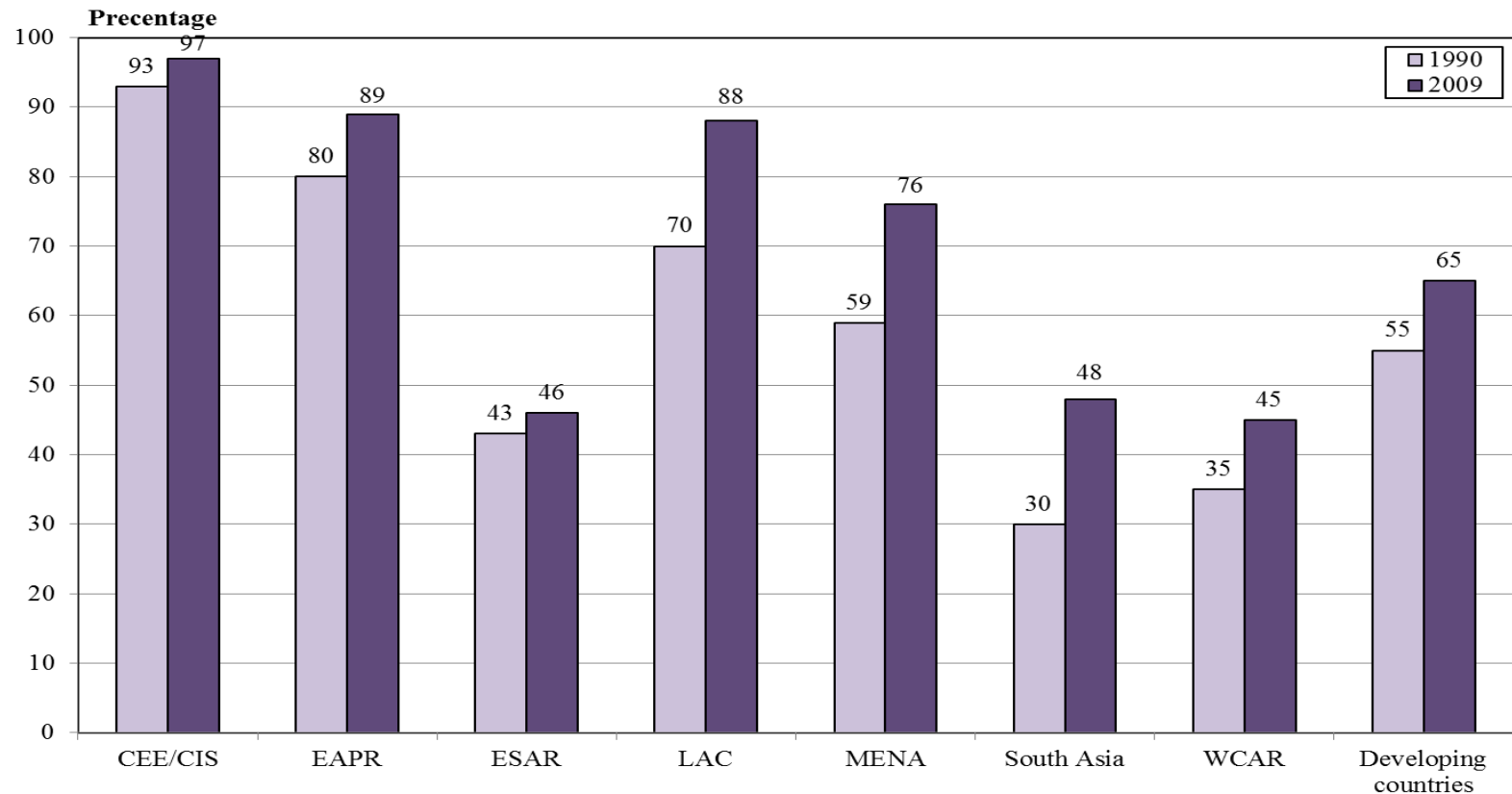
FA1 – Young child survival/development

- **Sanitation and Water for All** global partnership of developing countries, donors and multi-lateral agencies launched in 2010.
- In 2010, number of households served with water - 3.81 million, and sanitation - 2.38 million
- UNICEF supported Community Approaches to Total Sanitation (CATS) in 49 countries; In Niger, Timor-Leste & Ethiopia, the model that emerged from the CATS approach has become the national standard
- The number of countries where there is a national programme that promotes hand-washing with soap (HWWS) has jumped by more than 50 per cent since 2008
- UNICEF support to national and global programmes on HWWS reached approximately 300 million people in 2010. Over 80 country offices implement hand-washing promotion activities
- **Water Supply** - As part of UNICEF's efforts to drive down the costs of drilling boreholes, especially in Africa, two important guidance documents were produced in collaboration with UNICEF's partners in 2010: A Code of Practice for Cost-Effective Boreholes, and a Toolkit for Professionalization of Manual Drilling in Africa

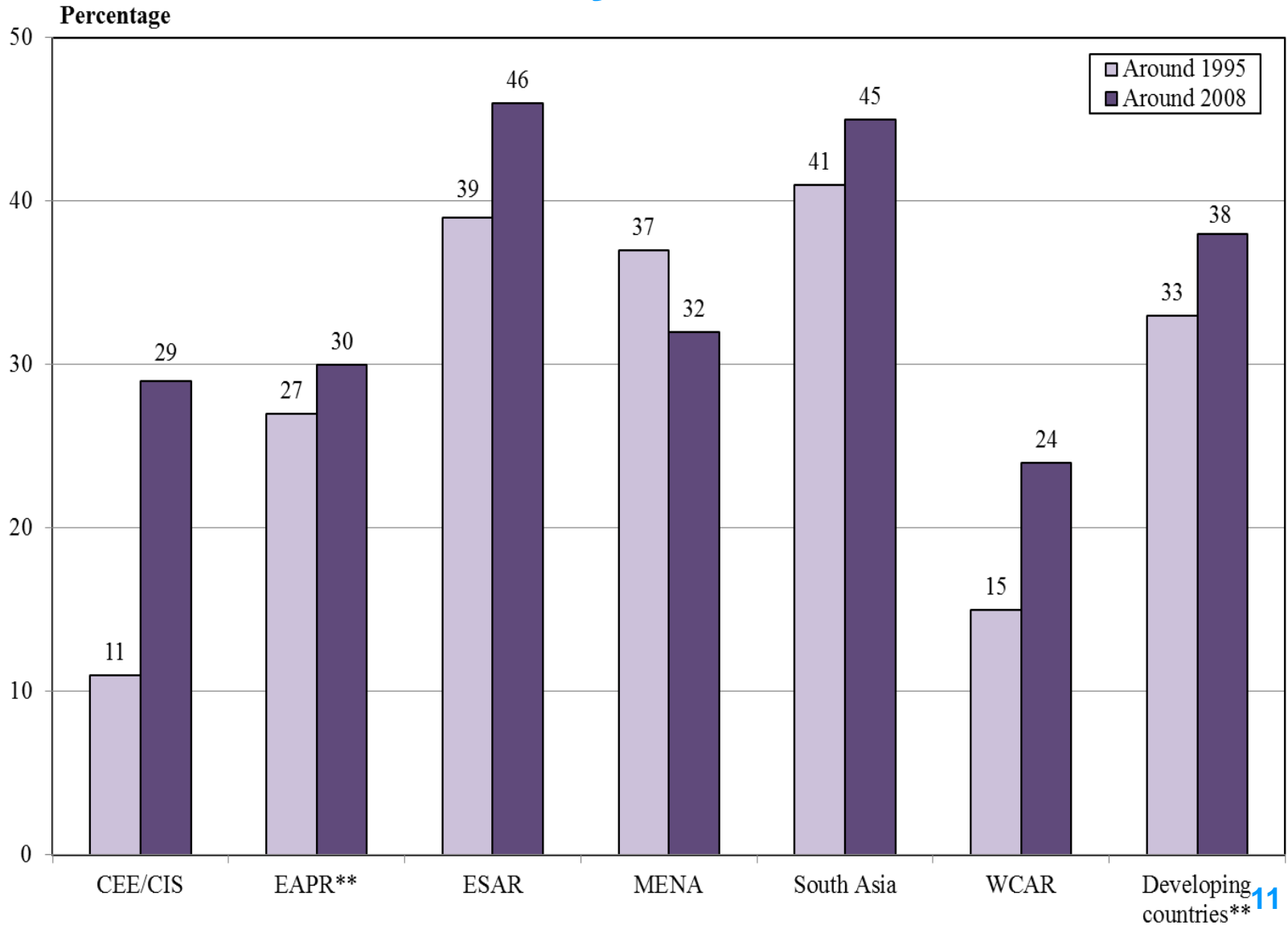
Vitamin A coverage in children and UNICEF procurement



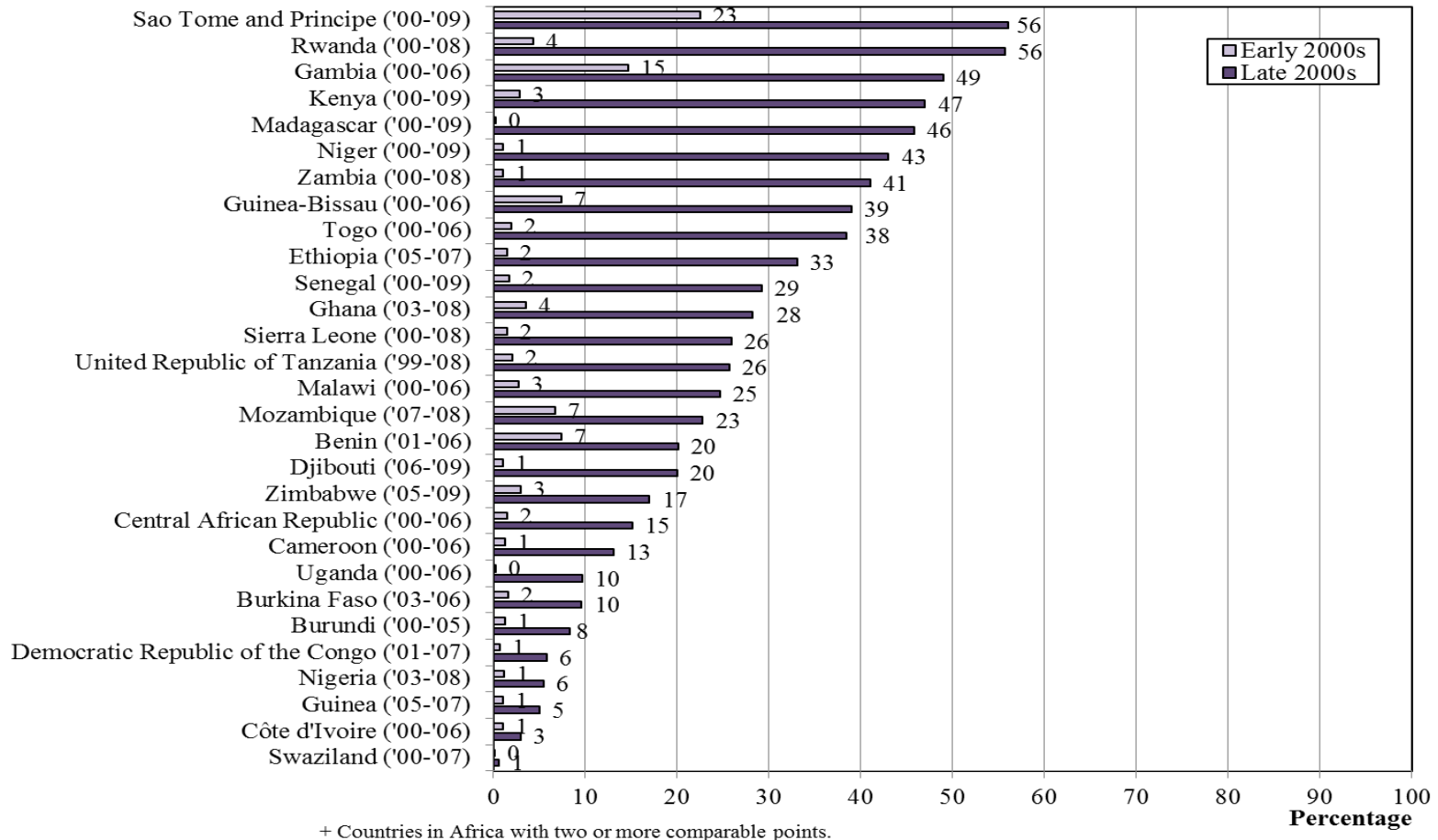
Percentage of births delivered by a doctor, nurse, midwife or auxiliary midwife



Percentage of infants under 6 months old who are exclusively breastfed



Percentage of children under five sleeping under insecticide-treated nets



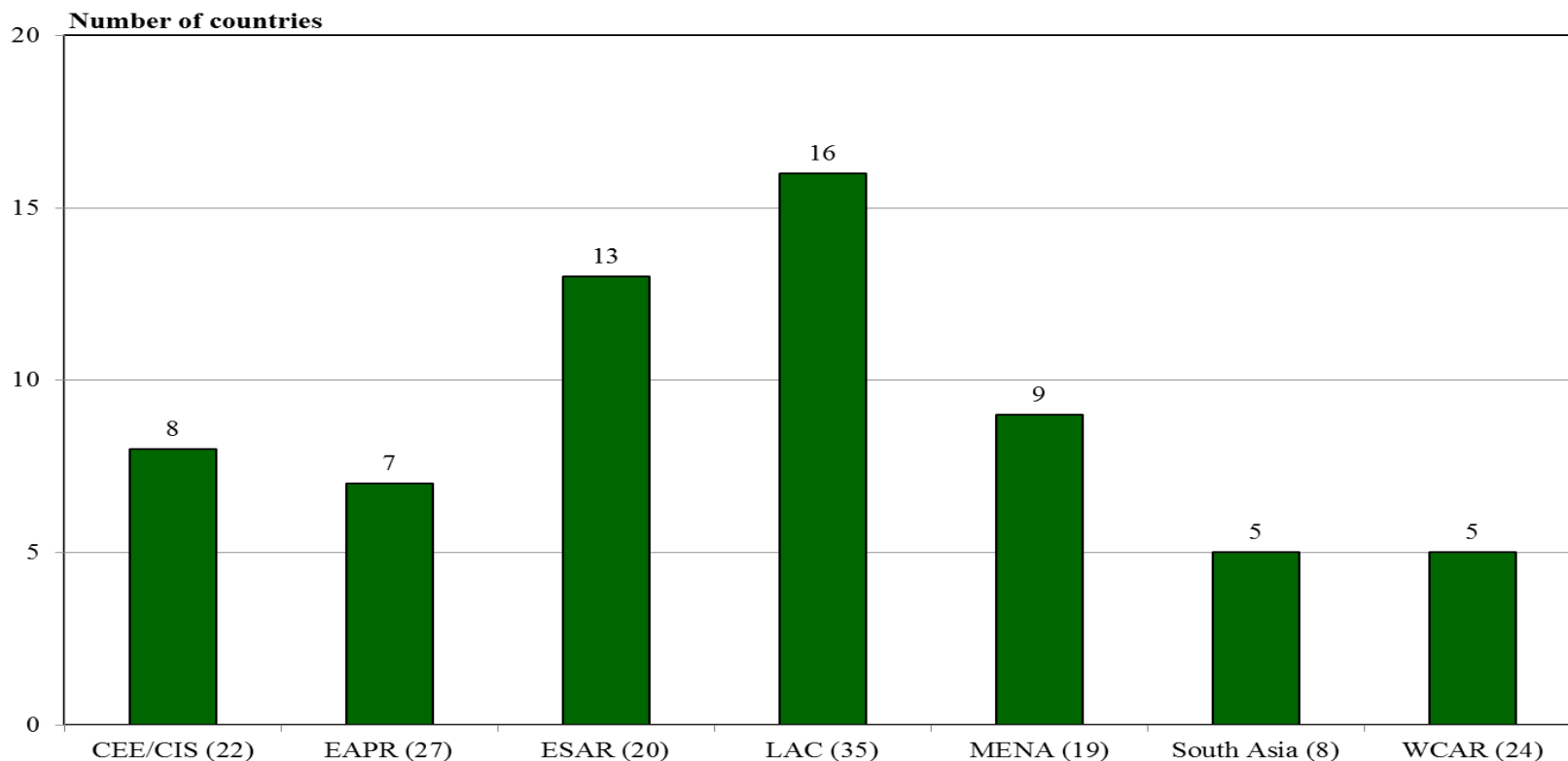
FA2 – Basic education & gender equality

While there has been progress in national averages, in many countries **large swathes of society are being left behind as a result of inherited disadvantages.**

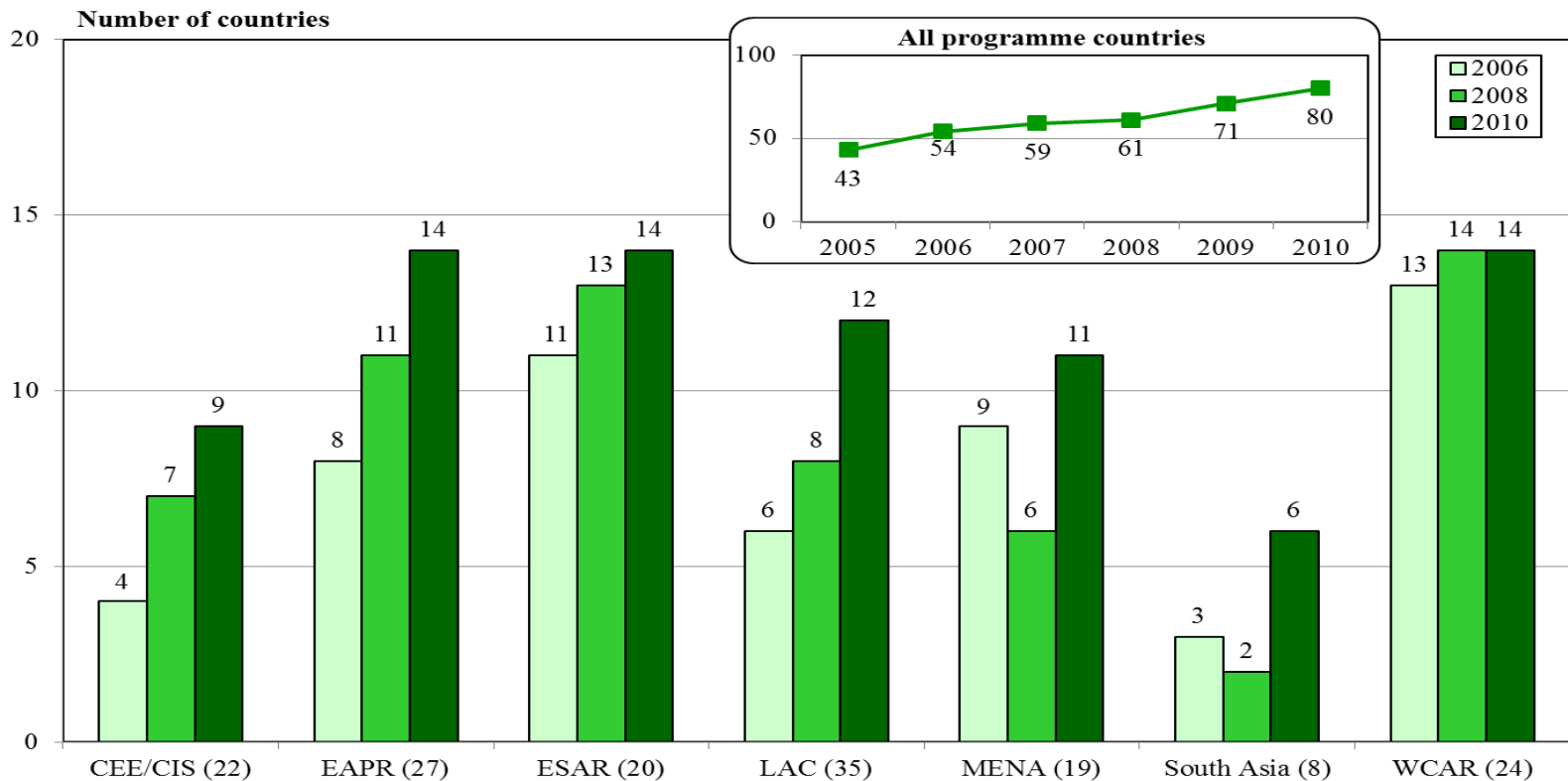
Engagement in **reviewing common bottlenecks and barriers** relating to supply and demand factors leading to children being excluded from the education system.

- **Early Learning and Development Standards** to monitor ECD school readiness developed (63 countries).
- **Child Friendly School** quality standards or similar models for primary education adopted (80 countries).
- **Global Initiative on Out-of-School children** to guide a more holistic approach in sector reforms launched early 2010.
- 90 countries now have education sector plans that include specific measures to reduce gender disparities
- 30 partner organizations launched a **Call to Action for WASH** in Schools campaign
- **35 country-level education cluster coordinators** were established to strengthen education response to emergencies

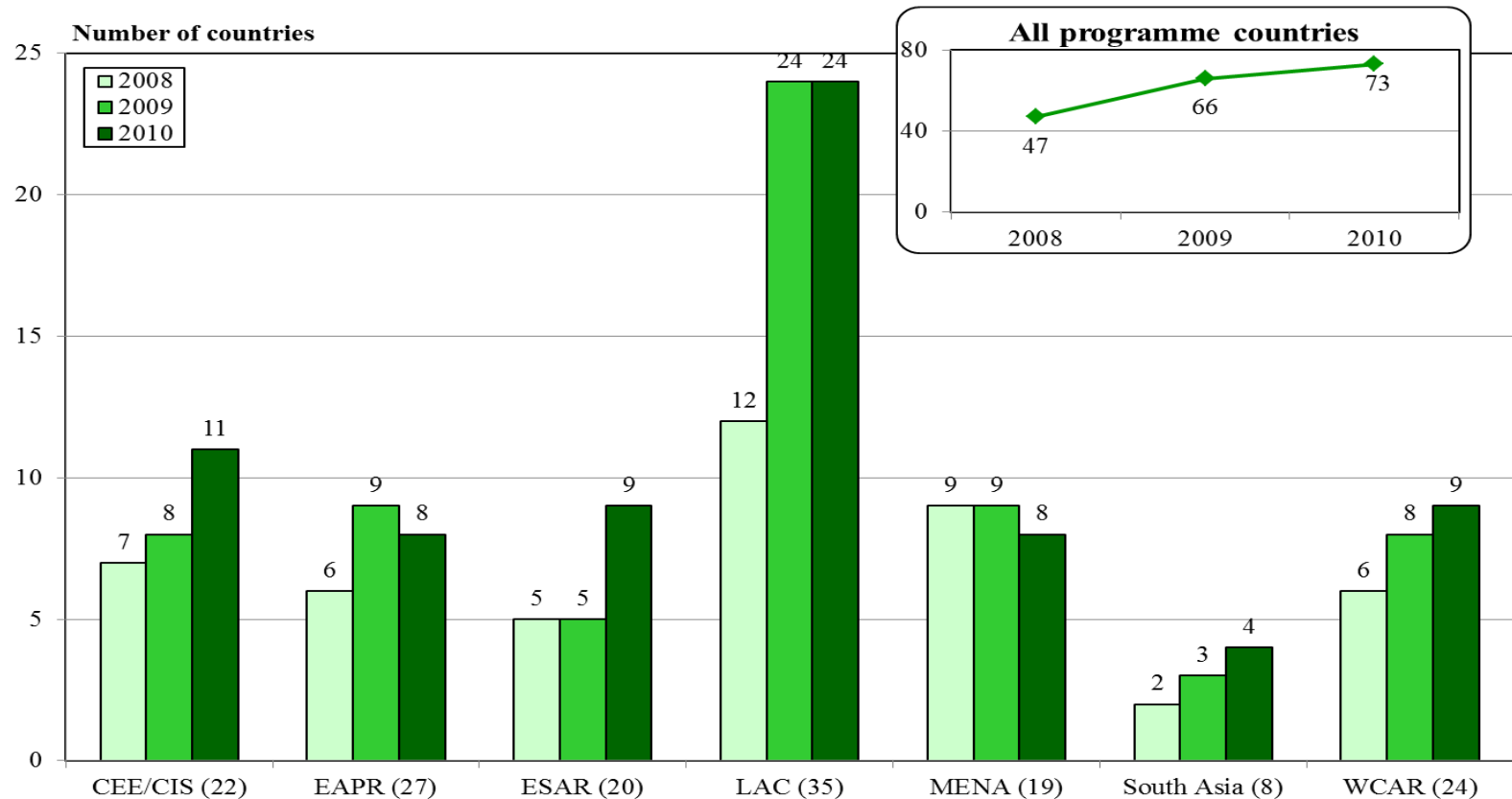
Countries that have developed policies, accompanied by concrete mechanisms and adequate budgets, to address cost and other barriers to access by families to primary education, 2010



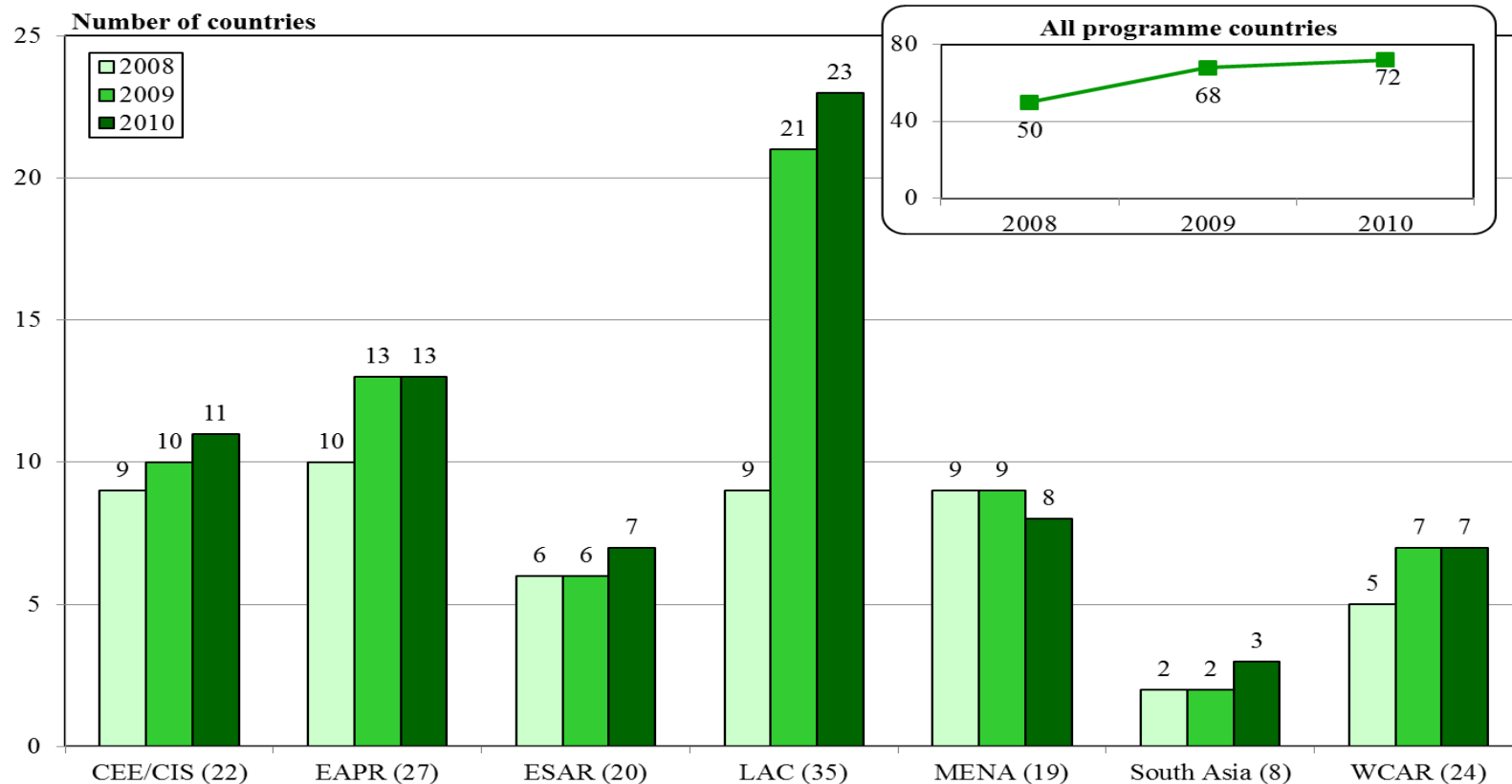
Programme countries adopting quality standards for primary education based on “child-friendly schools” or on similar models



Countries with environmental education or climate change adaptation plans integrated into national curricula at the primary level



Countries with environmental education or climate change adaptation plans integrated into national curricula at the secondary level

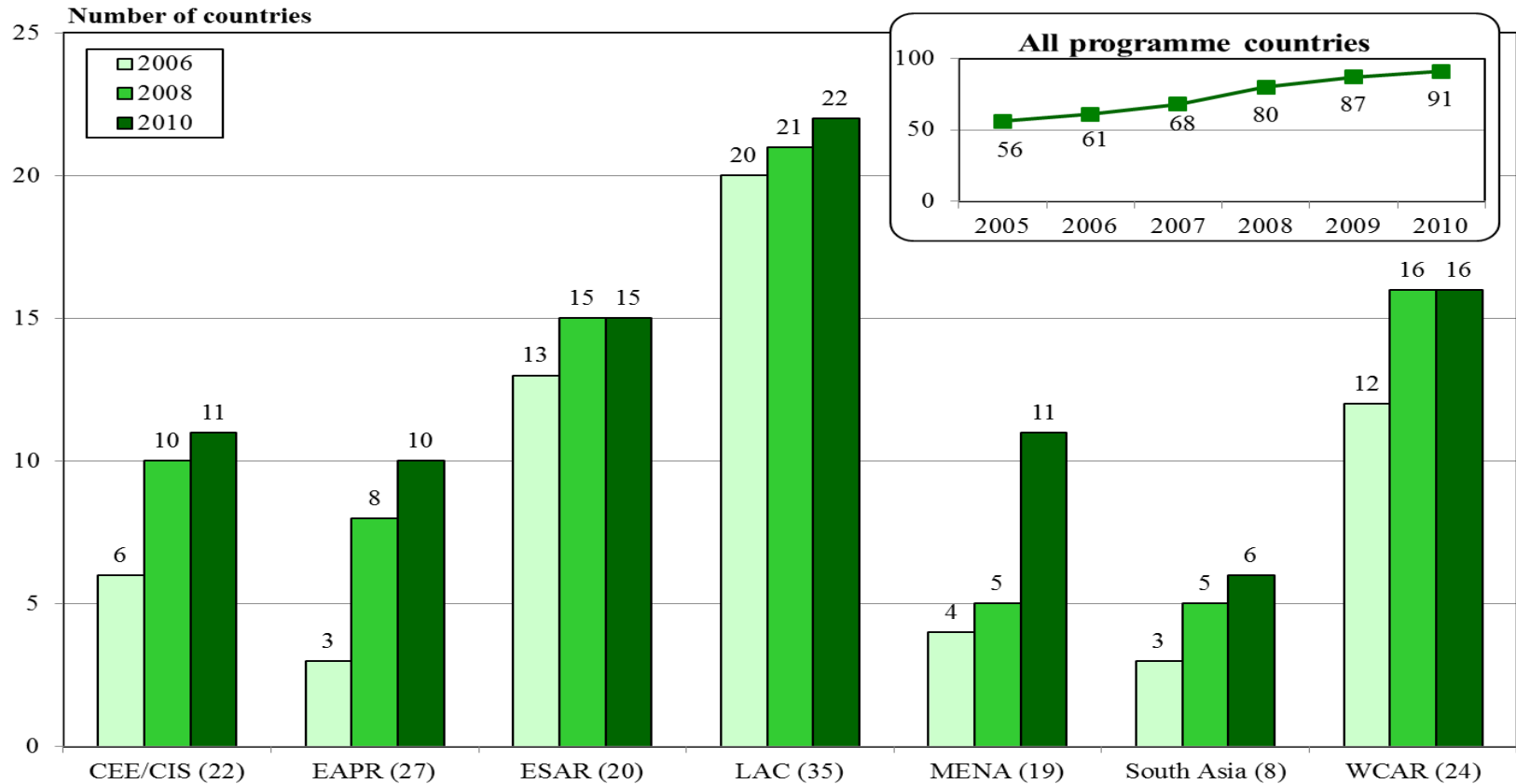


FA3 – HIV/AIDS and children

The initiative **Unite for Children, Unite against AIDS** continues to be a global banner under which the needs and rights of children affected by HIV are highlighted.

- A global goal to **Eliminate Mother to Child Transmission of HIV by 2015** was agreed in 2010.
- New **UNAIDS Division of Labour** gives UNICEF co-convening role in PMTCT, Pediatric Treatment, Empowering young people for Prevention and Social Protection, Care and Support (all of the Four Ps).
- For the first time, in 2009, **a majority of HIV-positive Pregnant women** received anti-viral drugs to prevent HIV transmission to newborns.
- **Treatment of under-15s** again grew rapidly in 2009 and cost/child/year continued to fall, though 28% coverage lags behind adults (37%)

Countries that have integrated HIV/AIDS education into the national curriculum at the secondary level



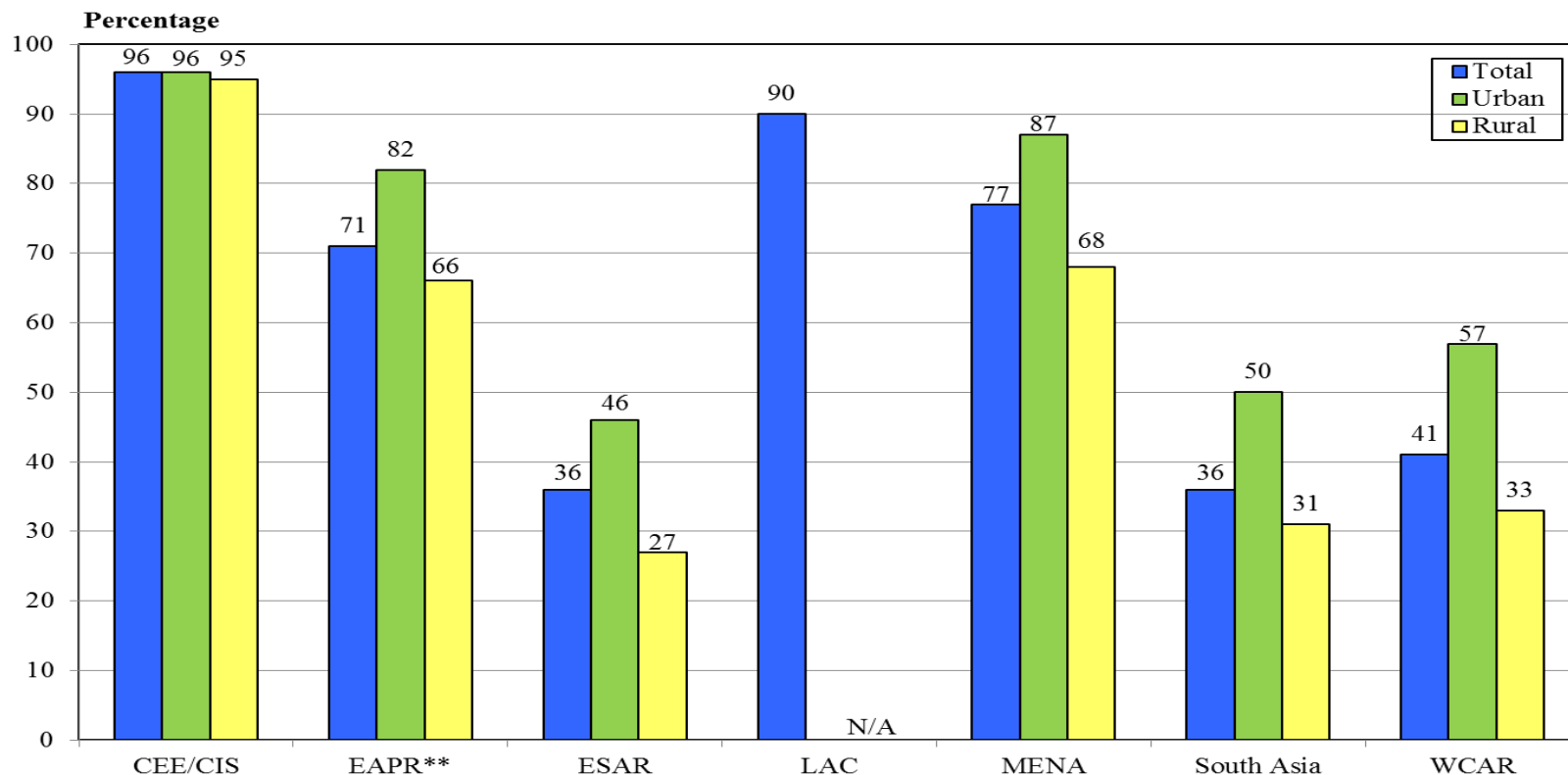
FA4 – Child protection

A **global campaign to promote universal ratification and implementation of the Optional Protocols to the CRC** launched in collaboration with Special Representative to the Secretary-General (SRSG) in 2010.

UNFPA-UNICEF joint programme for the acceleration of the **Abandonment of Female Genital Mutilation or Cutting** is engaged in 13 countries.

- **Social welfare and justice systems strengthened** in consistency with international standards(131 countries).
- Comprehensive **mapping exercise of child protection systems** initiated (15 countries).
- Reintegration support to **28,000 children affected by armed conflict**.

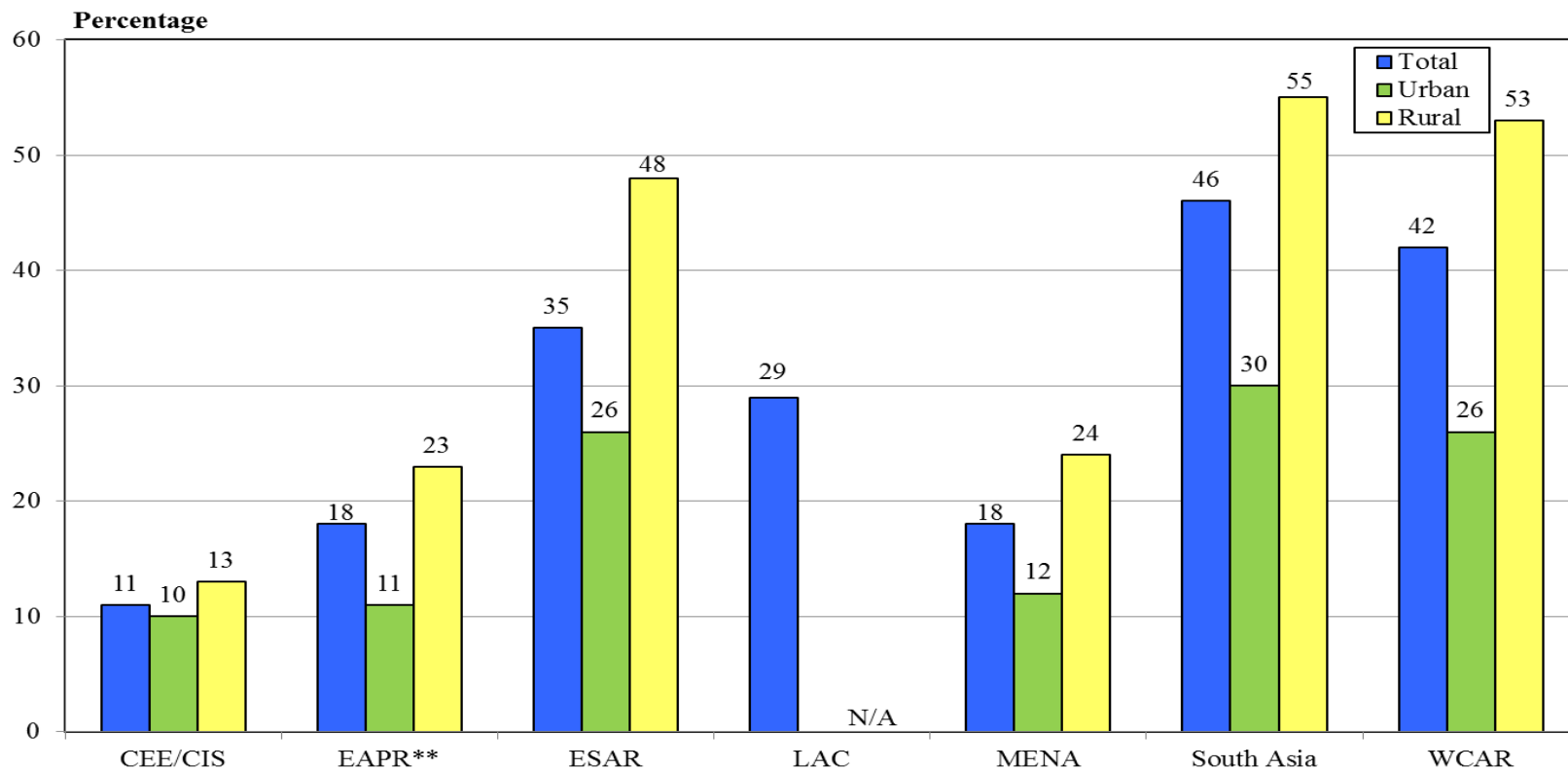
Proportion of children under five years of age whose births have been registered (most recent data available during 2000-2009)



** Excludes China.

N/A: Estimates by urban/rural are not available in LAC region.

Proportion of women aged 20–24 years who were married or in a union before they were 18 (most recent data available during 2000-2009)



** Excludes China.

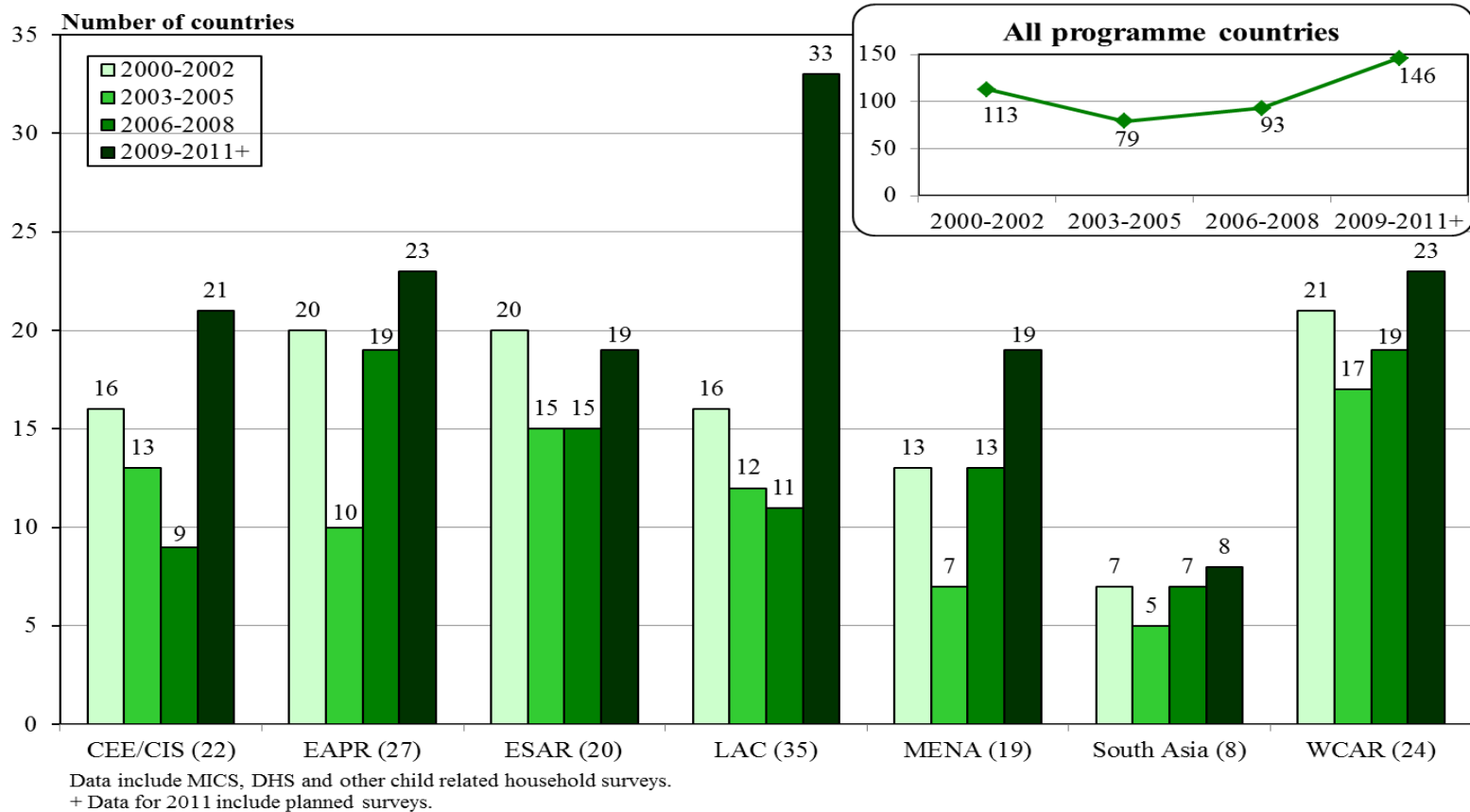
N/A: Estimates by urban/rural are not available for LAC region.

FA5 – Policy advocacy & partnerships

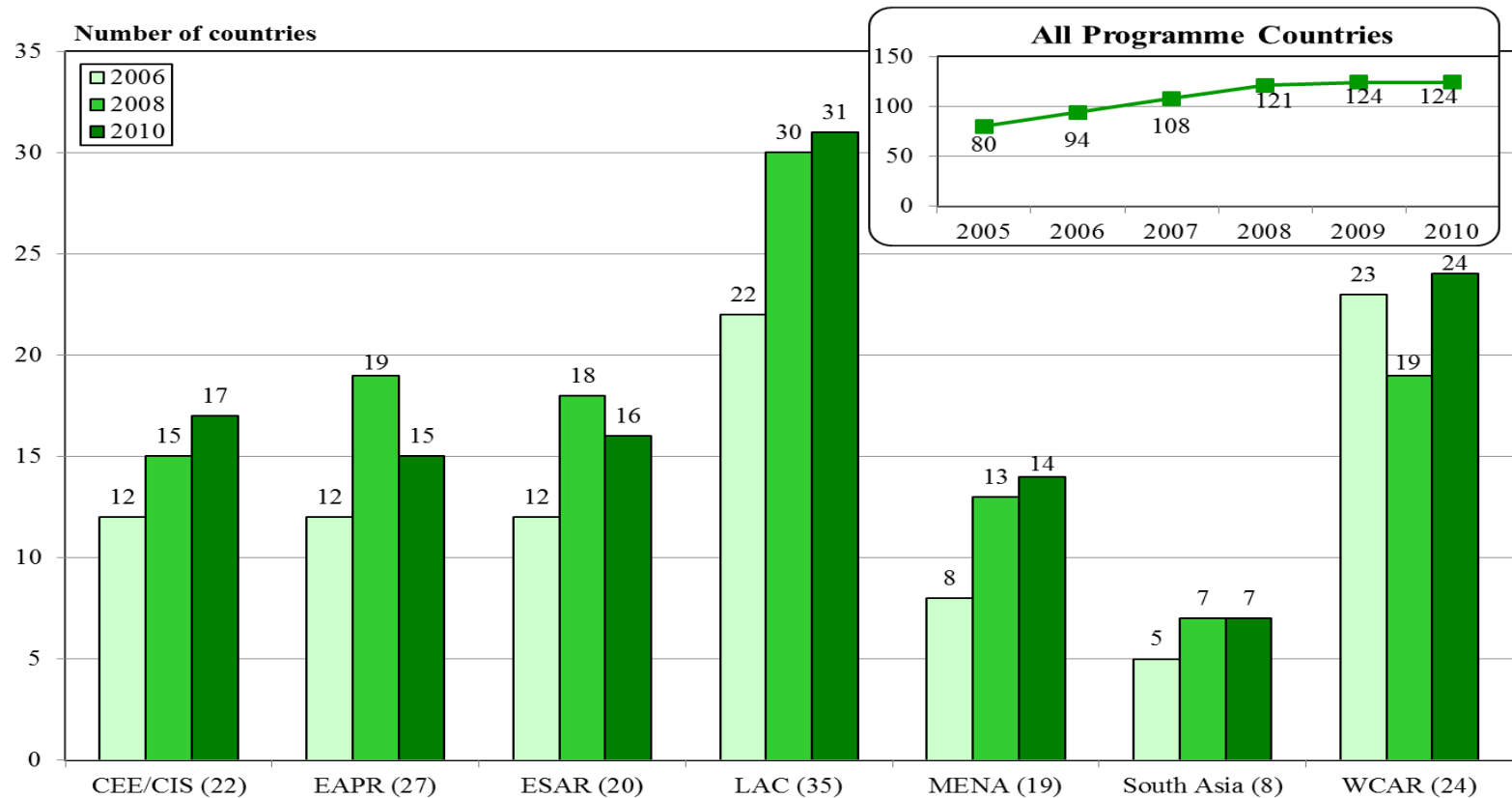
81 national planning and equity-oriented reviews have been conducted in 2010, of which 65 explicitly used a human-rights framework and 49 explicitly used a gender analysis framework.

- Nearly **200 Multiple Indicator Cluster Surveys** have been conducted globally in the first three rounds (1995-2006).
- Over **120 adaptations of the DevInfo** are available to support establishing national repositories of human development data.
- A total of 52 countries are analyzing **Child Poverty and Disparities**. The **Child Poverty Network** continued to grow and the knowledge network now has more than 1000 members.
- UNICEF's monitoring of **public expenditures for children** and women has also expanded, with engagement in 95 countries in 2010 and a survey of 126 countries.
- UNICEF supported the development of **child-sensitive Social Protection** programmes in 88 countries.

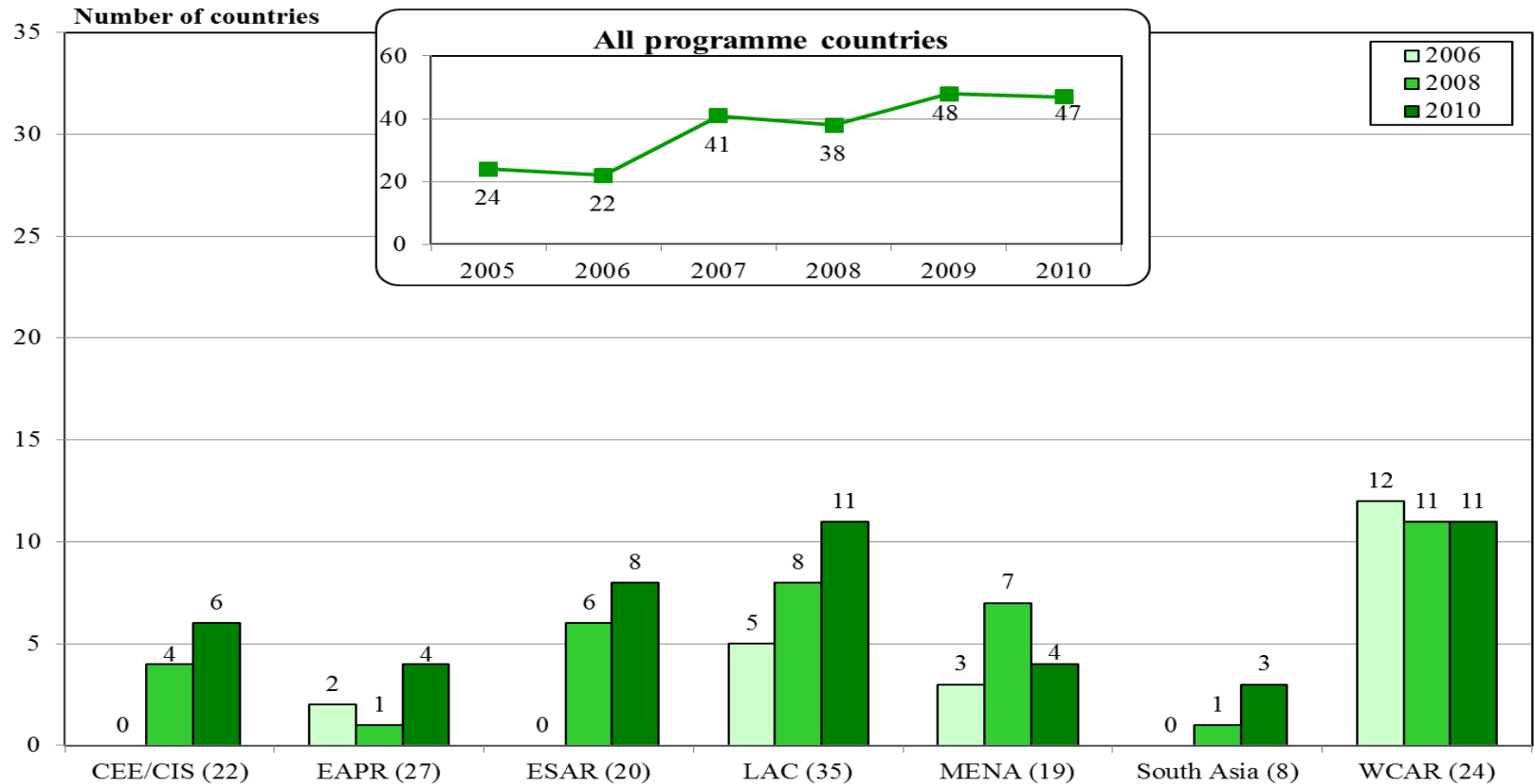
Number of countries conducted household surveys during the period



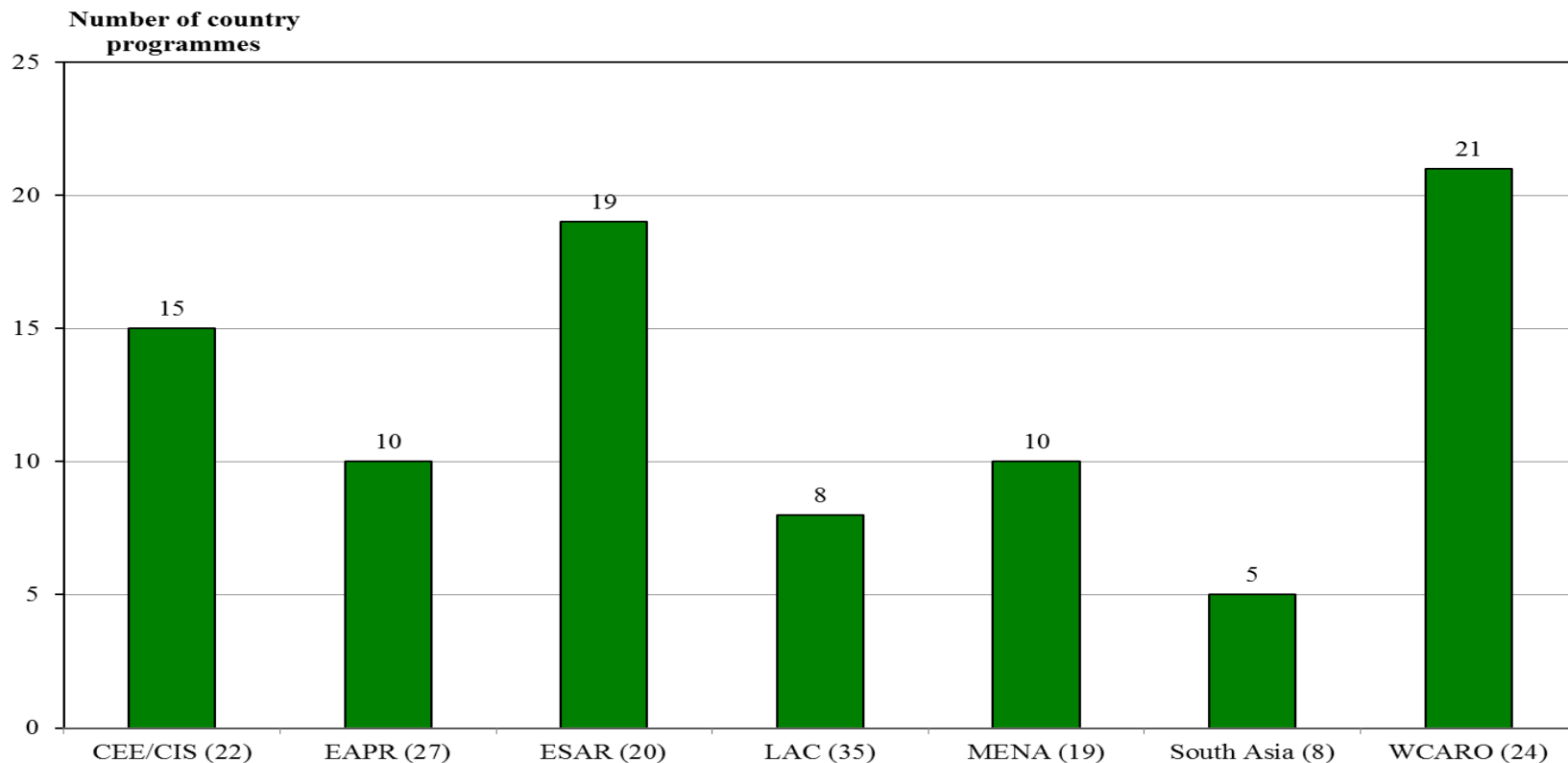
UNICEF country programmes supporting the most recent national CRC reporting process



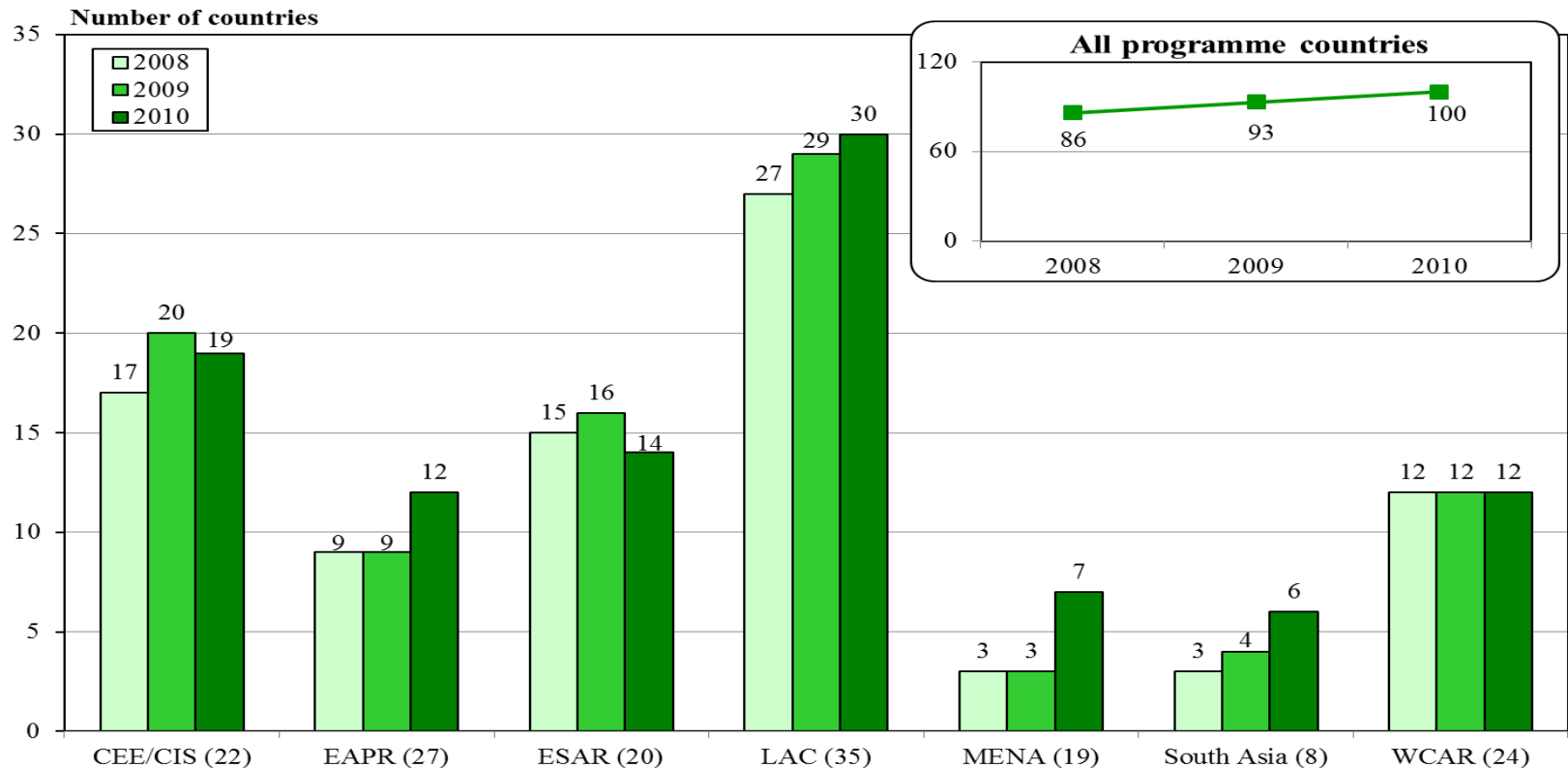
UNICEF country programmes supporting the most recent national CEDAW reporting process



UNICEF country programmes that support national social protection policies and programmes, including cash transfers, 2010



Countries where specific advice was given by UNICEF to government in the current year on regulatory, legal, institutional or financing reform



In 2010, UNICEF assisted an estimated:

- **293,031,601 children with 2 doses of vitamin A supplement.**
- **42,043,876 households with bed nets to protect against malaria.**
- **7,789 health centres with improved Emergency Obstetric Care facilities.**
- **3,808,983 households with access to improved drinking water sources.**
- **2,383,954 households with improved sanitation facilities.**
- **19,540 health clinics to provide better services for prevention of mother-to-child transmission of HIV.**
- **12,943,937 children to have their births registered.**

Special focus: Humanitarian action

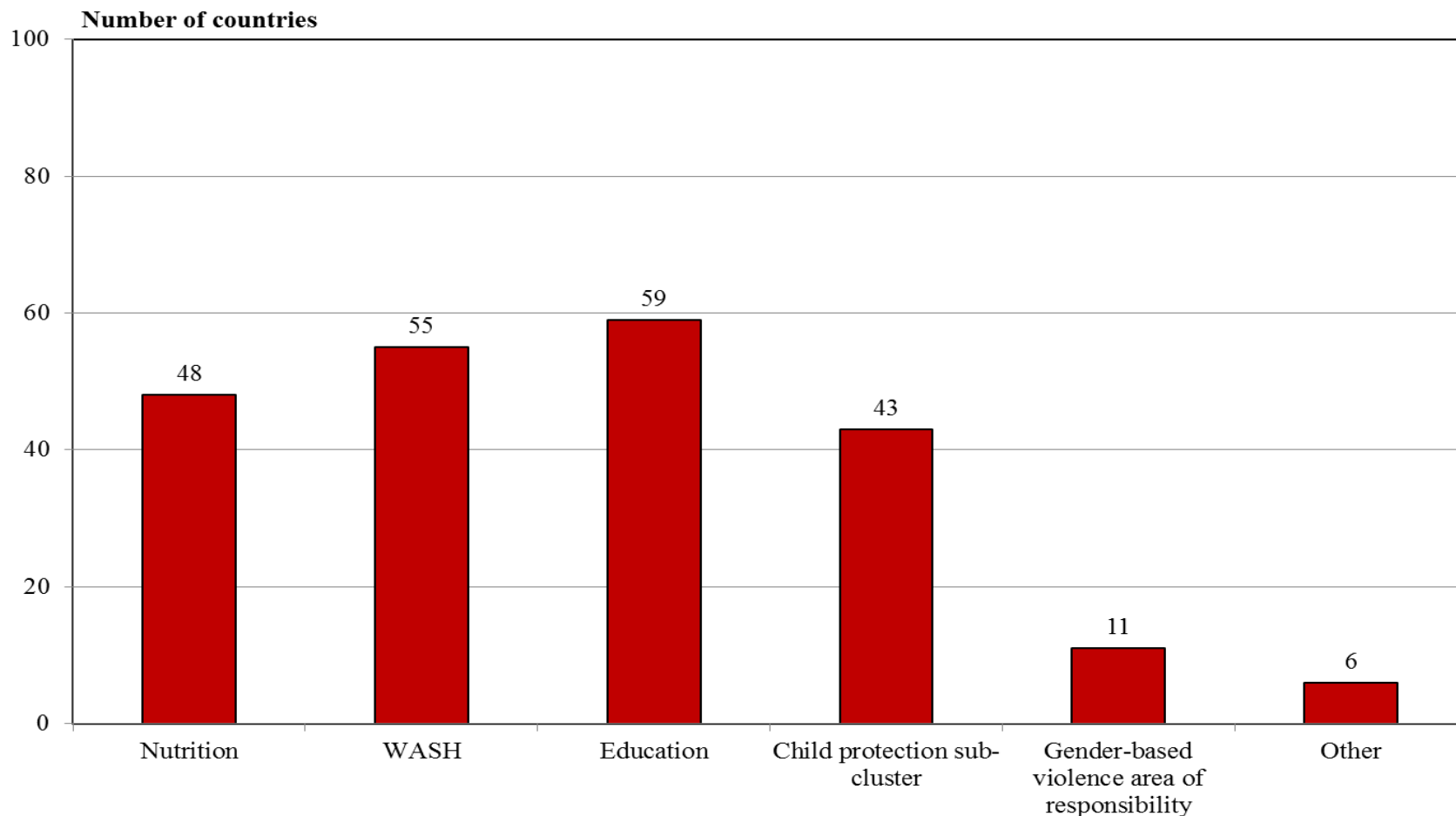
Guided by the Core Commitments for Children in Humanitarian Action, UNICEF in 2010 **responded to 290 humanitarian situations in 98 countries.**

- **Emergency surge deployments** for 2010 totaled **587 personnel** (Haiti's earthquake and cholera 344; Pakistan floods 113).
- **Local and international emergency procurement** for 2010 totaled **\$ 195 million** (of which more than half to Haiti and Pakistan).
- In April 2010 UNICEF **adopted its revised core commitments for children in humanitarian action** to reflect recent experiences, a more results-focused approach, mainstream inter-agency commitments, and to appropriately include preparedness and early recovery along with response.

In 2010, in emergency / humanitarian, recovery or fragile situations, UNICEF assisted an estimated:

- **954,438 children with interventions in early childhood development.**
- **8,539,852 children with education interventions.**
- **38,334,562 children with health interventions.**
- **15,101,234 children with nutrition interventions.**
- **15,197,296 children with water, sanitation and hygiene education (WASH) interventions.**
- **835,833 children with HIV and AIDS interventions.**
- **3,228,424 children with protection measures.**

UNICEF country offices that led/co-led sectors/clusters in 2010



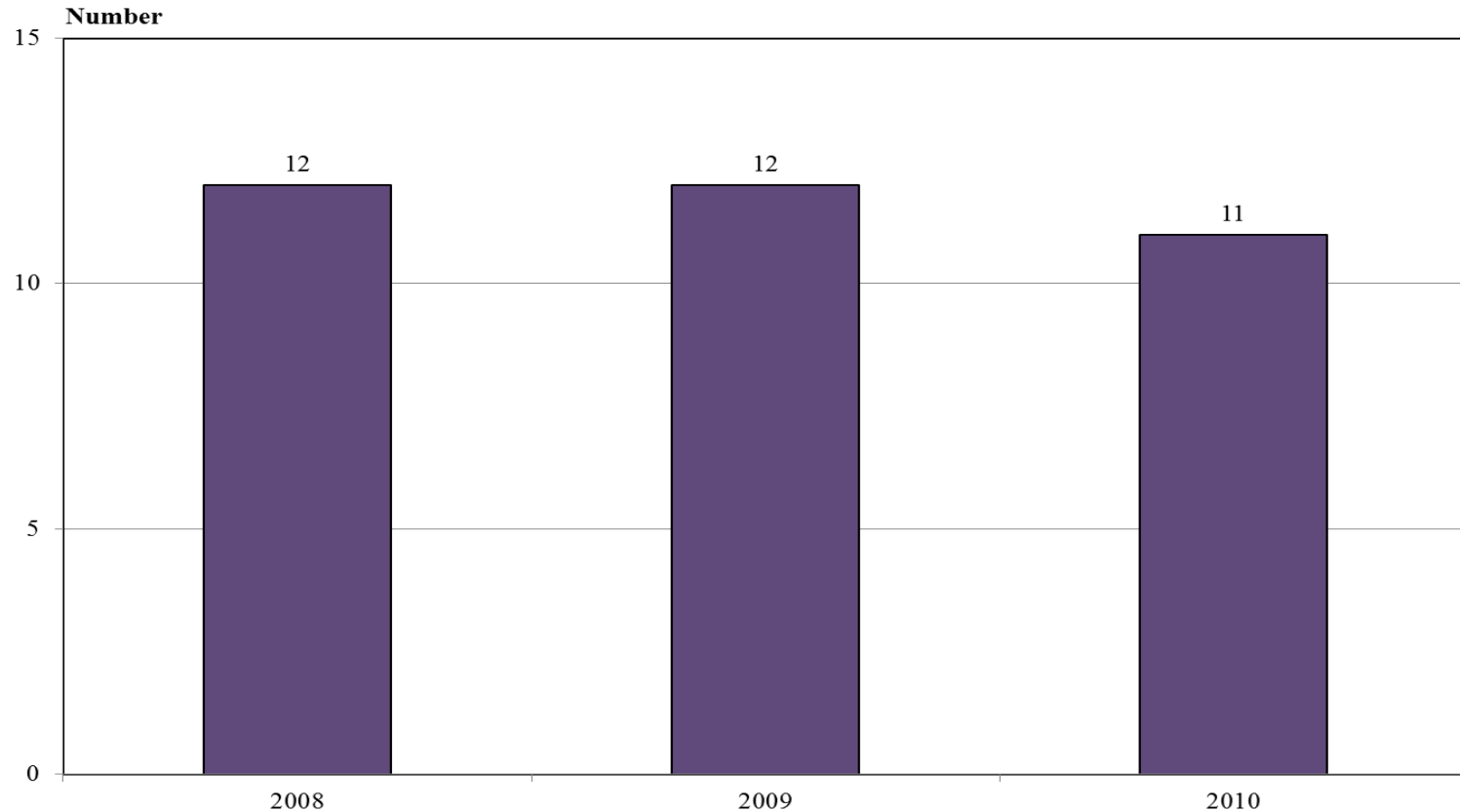
Supporting & Cross-cutting Strategies

- 2010 saw the start of a strong push to improve attention to **inclusion and rights of children with disabilities** as part of the organization's re-focus on Equity.
- **Major Evaluation initiated** of UNICEF performance under the Human Rights-based approach
- A further **focus on Disaster Risk Reduction** in 2010, including the issuance of programme guidance, has led many countries to pursue related assessments and support initiatives.
- **RBM**: based on the lessons learned of the **piloted Revised Programme Structure** in 26 countries in 2010, all countries had adopted the revised structure as of January 2011.
- Of the **15 Programmatic Evaluations planned under the MTSP, five were completed by end 2010 and six more are underway**. Also in 2010, the Global Evaluation Reports Oversight System (GEROS) was launched to monitor and help to improve the quality of evaluations undertaken by regional and country offices.

UN Coherence

- UNICEF continued its **strong engagement in UN Coherence** working with partners at all levels to increase efficiency and delivery of results.
- UNICEF significantly **increased its financial and technical assistance to RC Offices** and to common activities, including common services and security.
- During the reporting year, UNICEF Country Offices provided an estimated **\$ 11.1 million and an estimated 111 person years** for the above activities.
- **Eleven UNICEF staff served as Resident Coordinators** [including 2 as DSRSG]. Also, a total of 36 acted as RC a.i for varying periods of time in 2010.
- UNICEF is fulfilling its commitment to the TCPR Action Plan with all actions completed or underway.

UNICEF staff serving as Resident Coordinator



Global Programme Partnerships

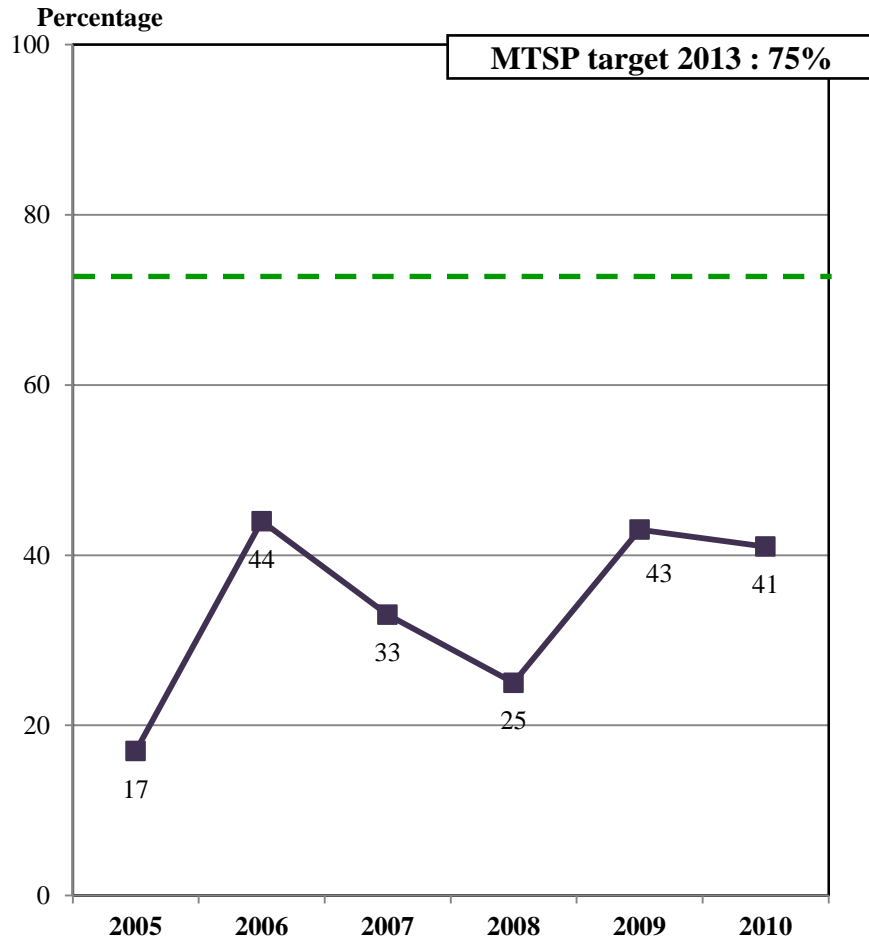
- In 2010, **UNICEF engaged in 81 Global Programme Partnerships (GPPs)**.
- Increasingly **targeted issues relevant to furthering equity**, including promoting international solidarity on financing equitable development.
- **Strengthened global engagement with strategic non-governmental partners** (Eg. Save the Children, World Vision) for results within country programmes while reducing transaction costs, including through updated Cooperation Agreements.
- More than **600 corporate partners and donors** continued to support UNICEF in 2010.

Organizational Performance

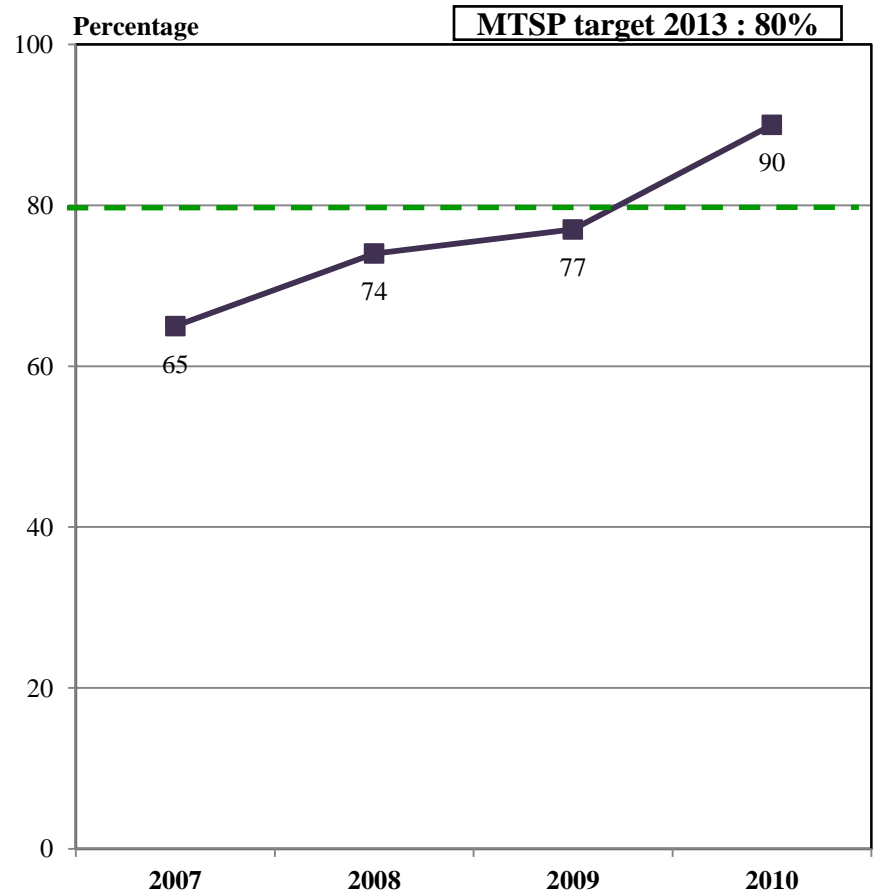
- **All country offices reported operational efficiency gains and cost-savings, some up to 35%**, through shared premises and/or administrative services within UN, preferential service rates and long term agreements.
- **VISION and Performance Management Information Systems** advanced in 2010 to enable offices to track and analyze key performance information (roll-out on 1st January 2012).
- **Human Resources Management** improved through Strategic Workforce Planning to forecast quantitative needs and New and Emerging Talent Initiative for the recruitment of new talents.
- **International Public Sector Accounting Standards** policy position development phase was completed in 2010 and significant progress has been made in resolving system issues.

Human resources - Recruitment actions and human resource surge capacity support

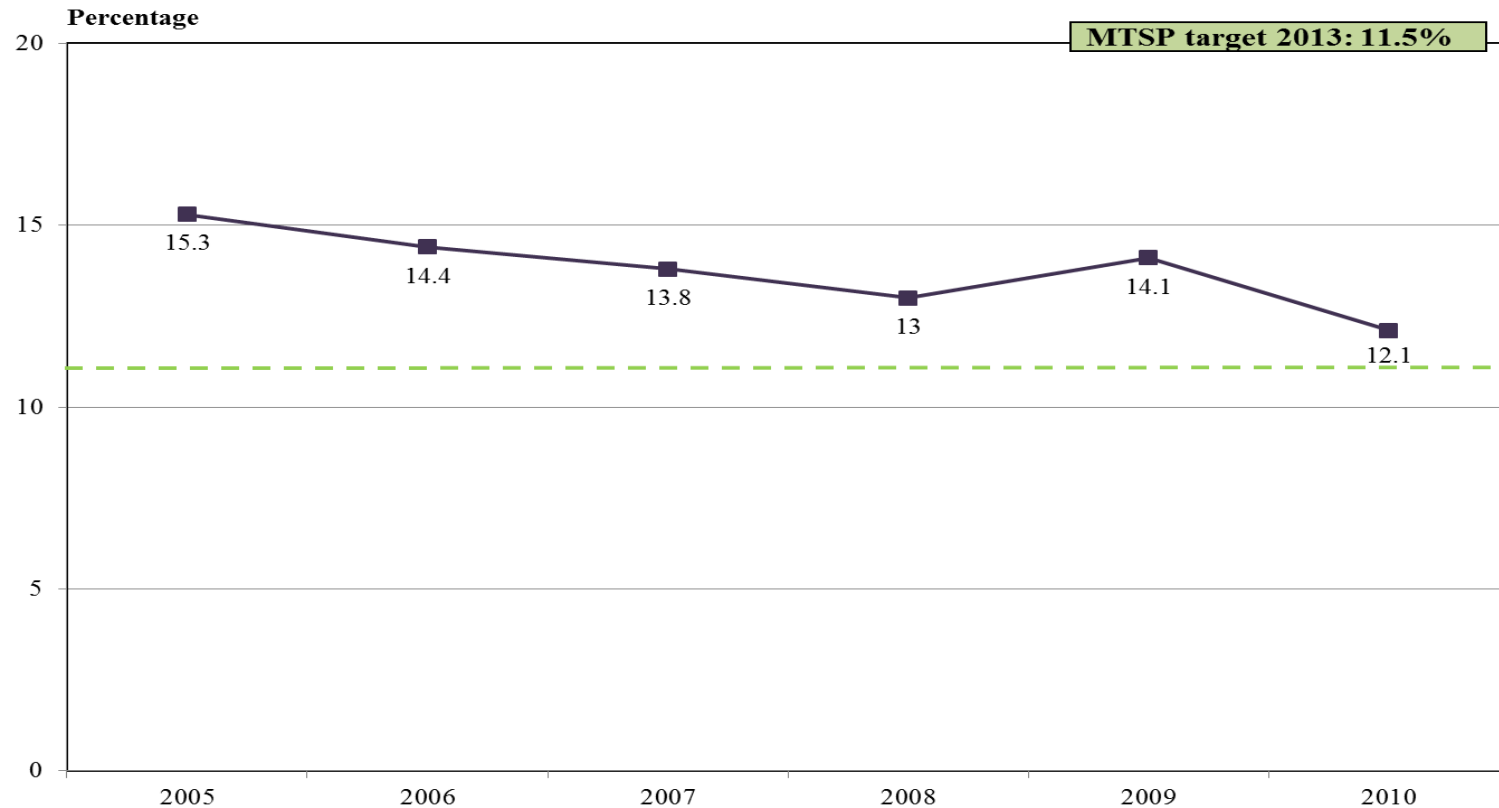
% recruitment actions completed within 90 days for established international Professional posts



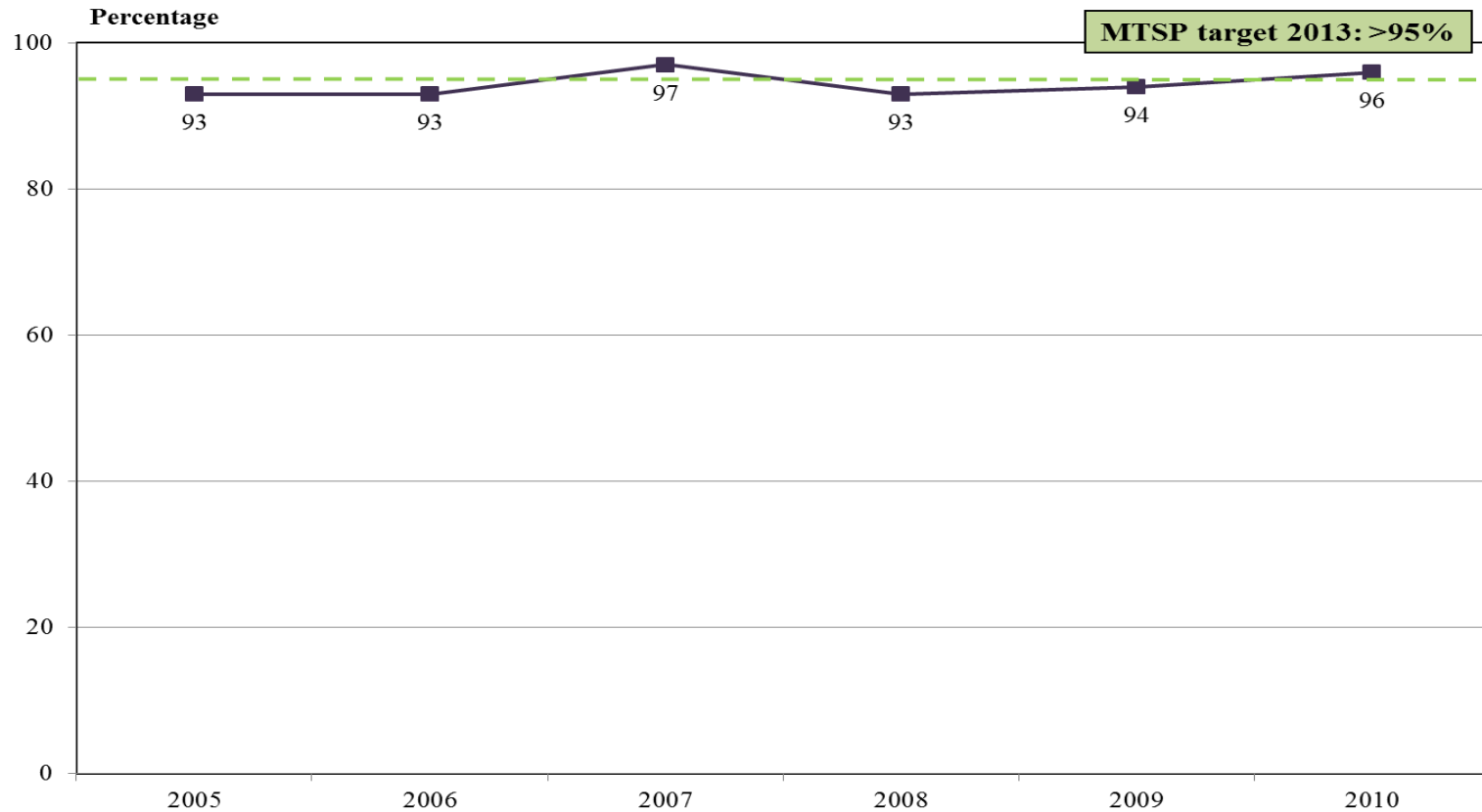
% requests for human resource surge capacity support met within 56 days



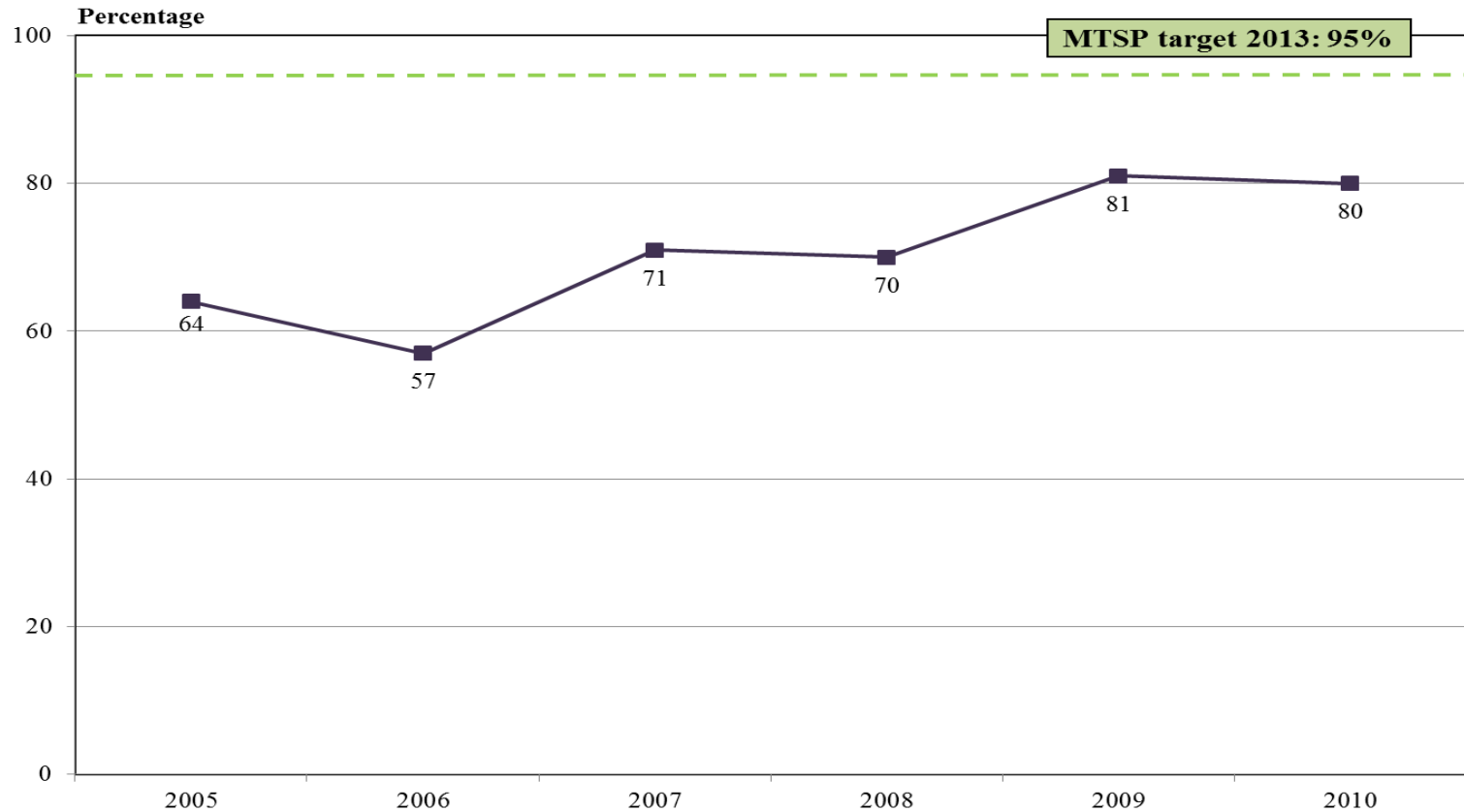
Management/administration/programme support costs to total regular resources and other resources



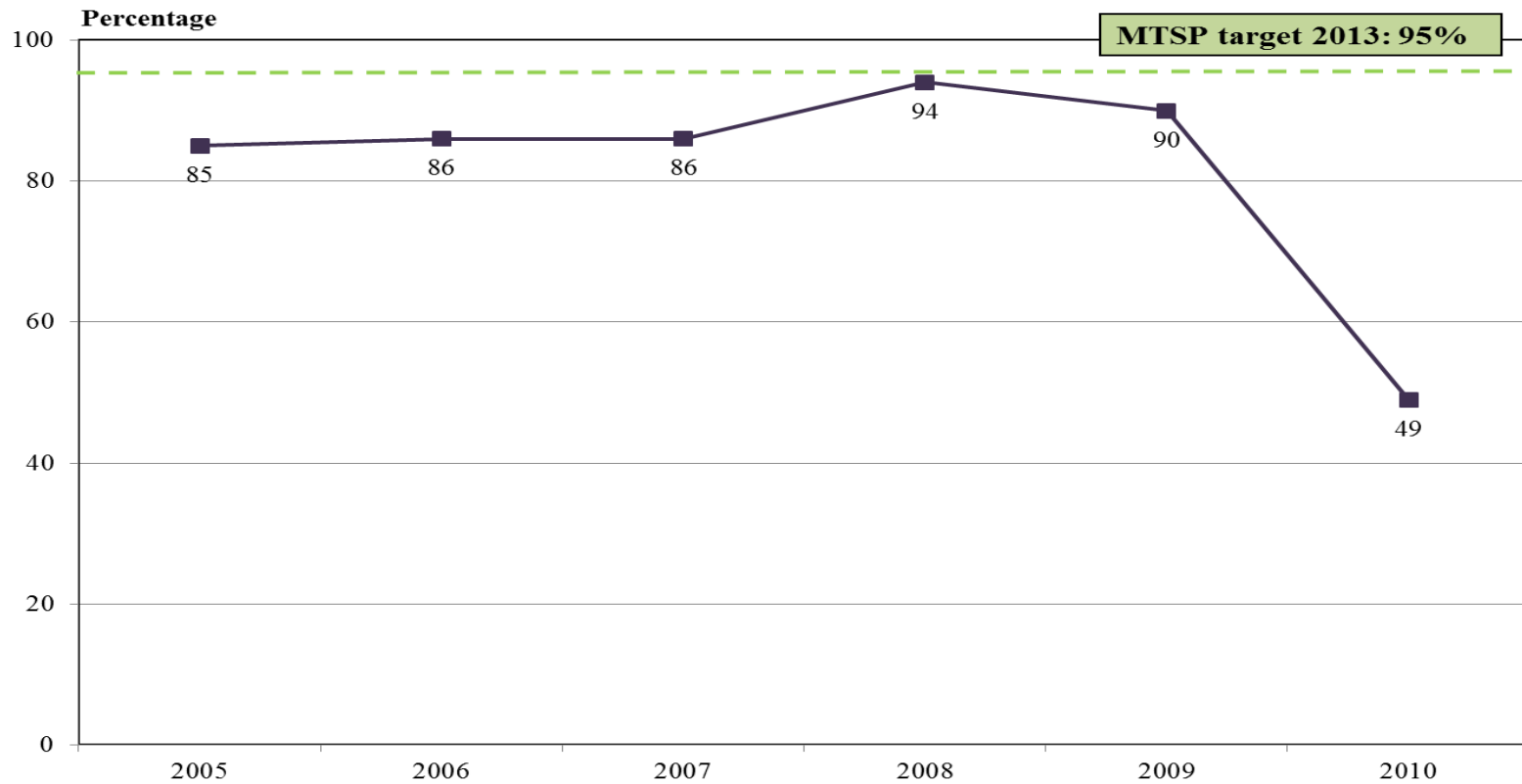
% of allocated regular resources for programme expended at end of year



% orders delivered at port of entry at or within agreed arrival dates



% rapid response orders shipped within 48 hours of sales order release



Reduction in 2010 due to complexity and the size of the population affected in Haiti earthquake

Income, expenditure and resources

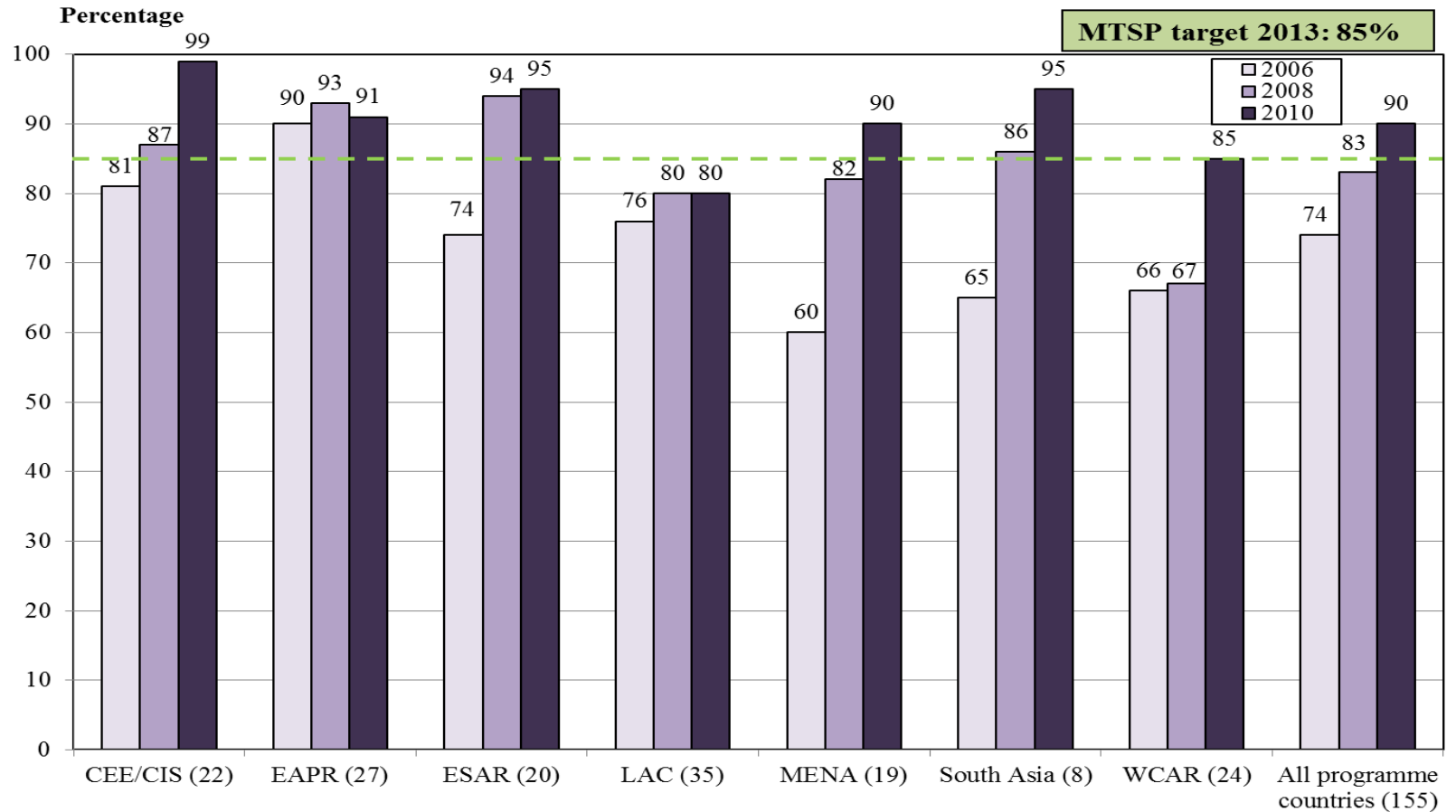
Total income increased by 13% to \$ 3,682 m, mainly through other resources for emergencies in Haiti and Pakistan

- **RR dropped by 9%** to \$ 965 m – only 26% of total income
- **OR-Regular increased by 11%** to \$ 1,694 m
- **OR-Emergency increased by 54%** to \$ 1,023 m
- **Governments contribution increased by 7%** to \$ 2,083 m
- **Private contribution increased by 30%** to \$ 1,188 m

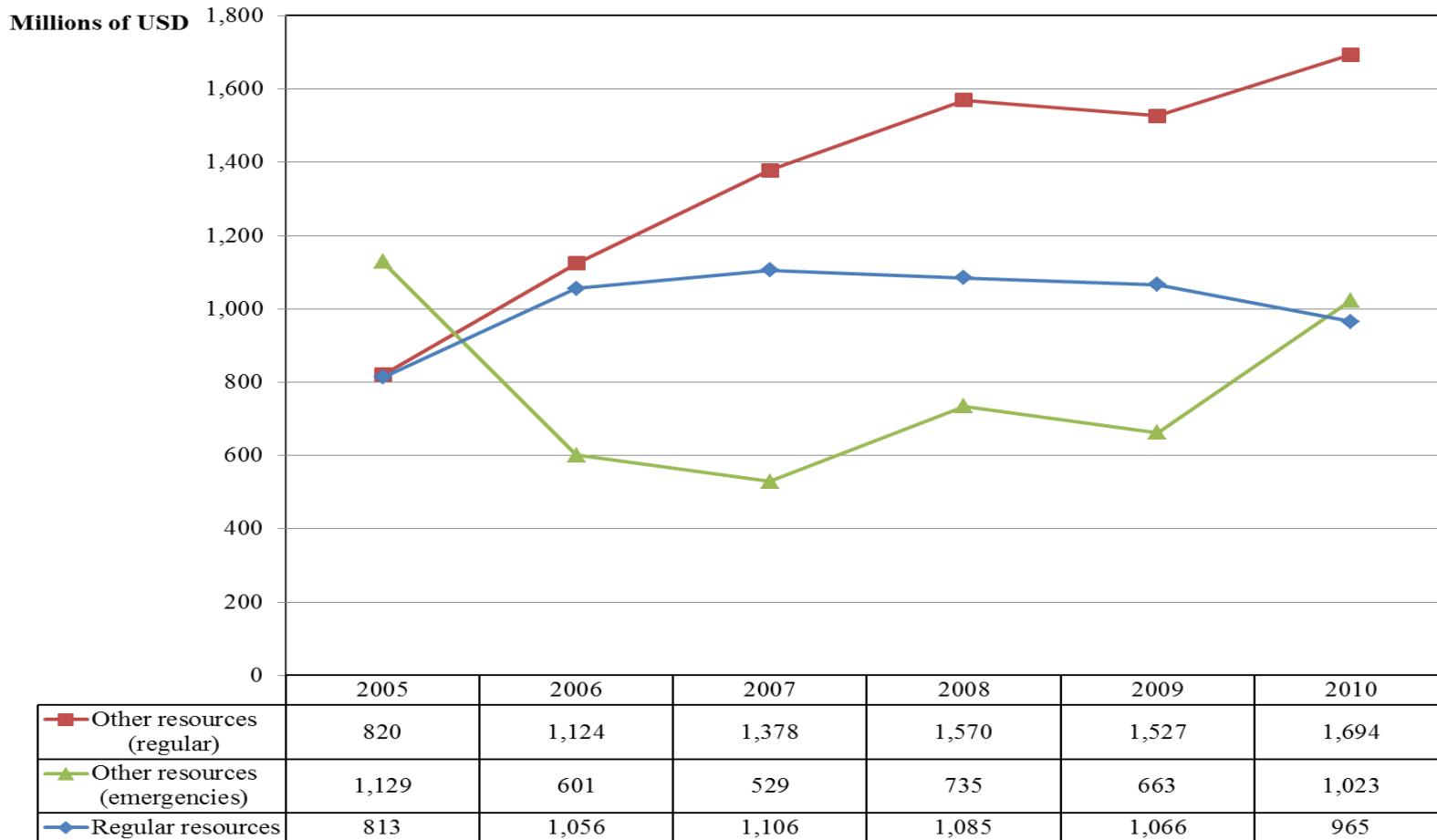
Total expenditures increased by 11% to \$ 3,653 m, and shares by Focus Areas remain highly stable

Consistent and reliable funding is essential to allow long-term planning, sustainability and savings in transaction costs!

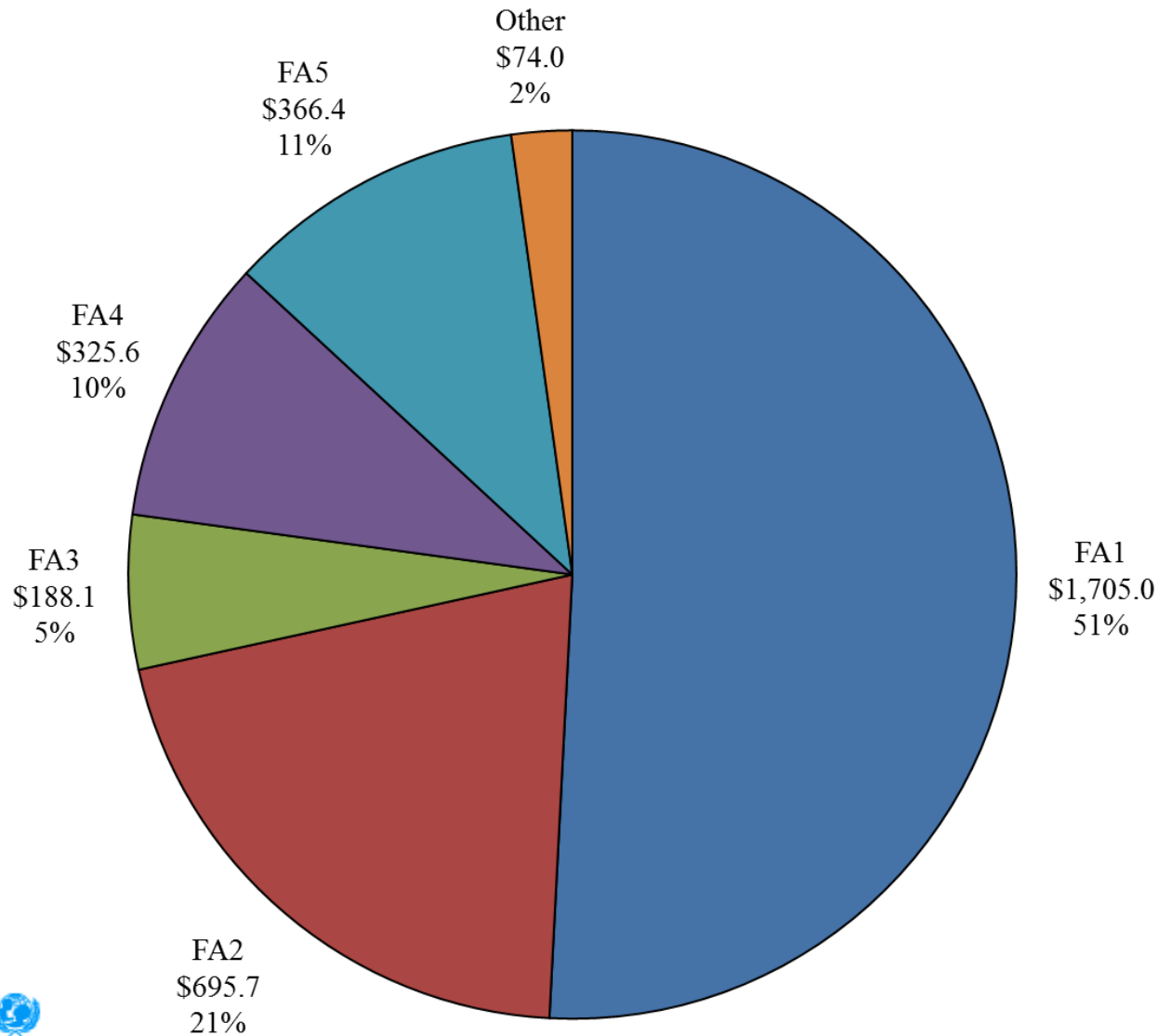
UNICEF Donor Reports submitted on time



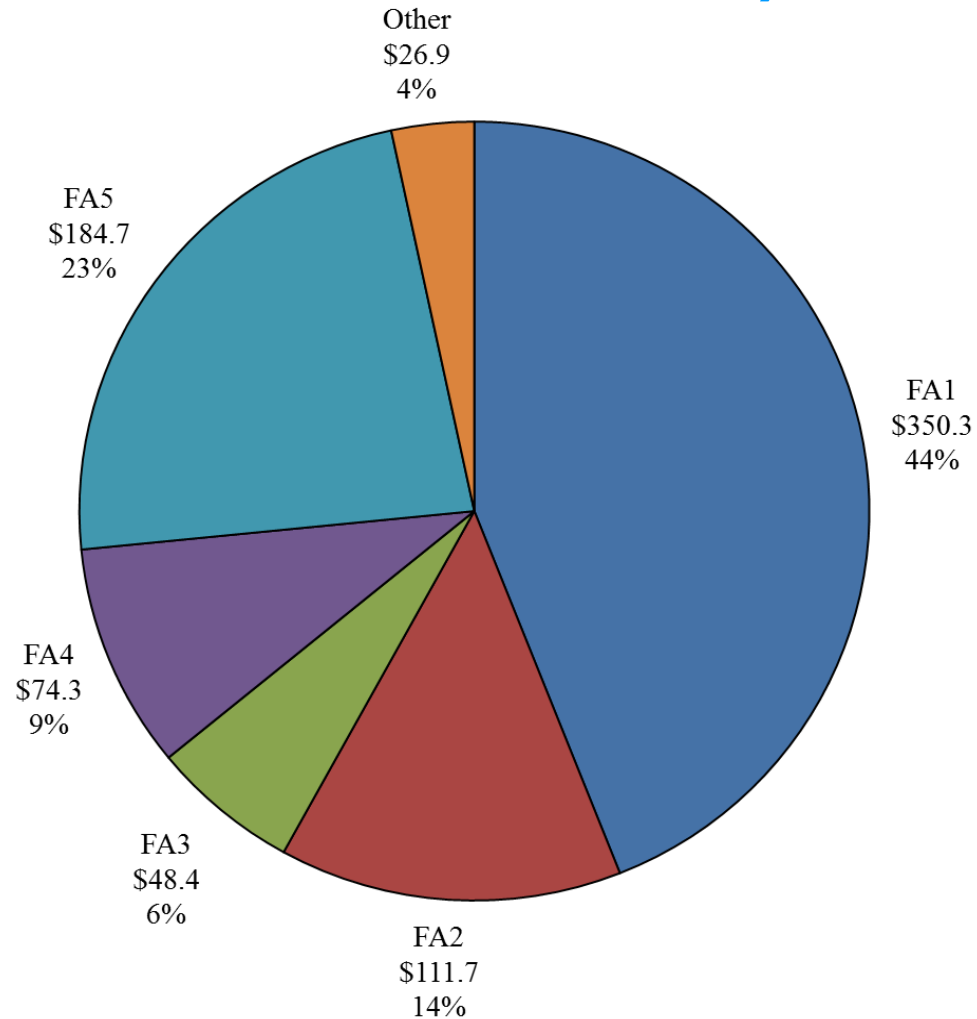
Income by source



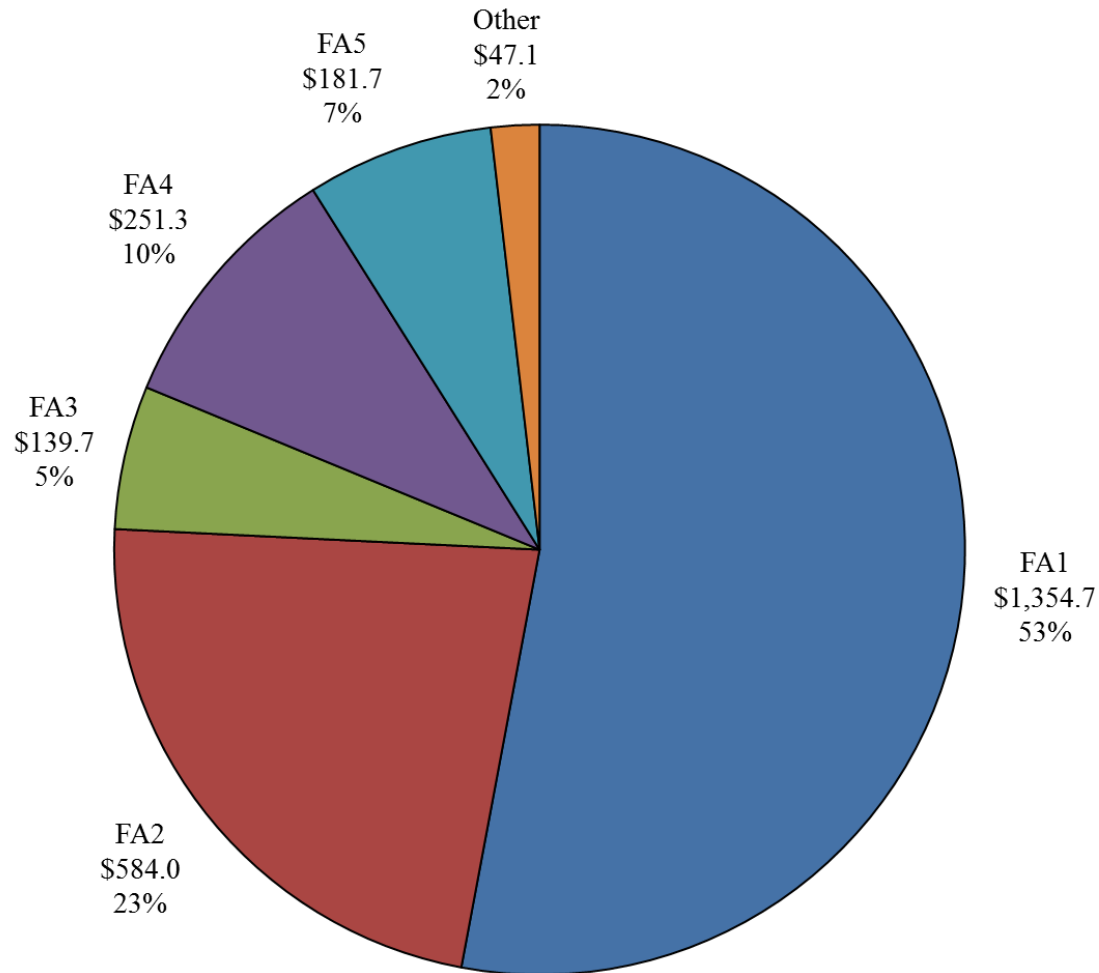
UNICEF programme assistance by MTSP focus area, 2010 (millions of USD and %)



Regular resources by MTSP focus area, 2010 (millions of USD and %)



Other resources by MTSP focus areas, 2010 (millions of USD and %)



Thank you

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