

United Nations Children's Fund

Executive Board

Second regular session 2009

14-16 September 2009

Item 8 of the provisional agenda*

For action**Biennial support budget for 2010-2011****Corrigendum**

1. *The table in paragraph 55 should be replaced by:*

Function 1: Executive direction and leadership**55. Expected key results:**

| Management results (strategic plan) | Indicators | Baselines | Targets for 2011 |
|---|---|---|--|
| 1. Effective corporate leadership and direction for the mandate and mission of UNICEF | Achievement of targets for the MTSP Key Performance Indicators (KPIs) (see Annex II, Part 2 of E/ICEF/2008/19) and management results against 16 biennial support budget functions (See E/ICEF/2009/AB/L.4 and E/ICEF/2010/CRP.3) | MTSP KPI baselines as per the annual report and data companion (2009) Support budget functions – baselines as per E/ICEF/2009/AB/L.4 and E/ICEF/2010/CRP.3 | At least 90% of targets achieved by 2011 (To be reported in the annual report of the Executive Director and the data companion) |

2. *The table in paragraph 66 should be replaced by:*

Function 3: Corporate Policy and Strategy Development, Planning and Guidance**66. Expected key results:**

| Management results (strategic plan) | Indicators | Baselines | Targets for 2011 |
|--|--|---|---|
| 1. Continuous enhancement of results-based management in UNICEF work | Updated guidance and training on results-based management (RBM), reflecting the core principles of Management for Development Results (MfDR) emerging from Accra Agenda for Action | Existing RBM guidance and training materials, developed in 2002 | Updated RBM guidance and training materials, reflecting MfDR, completed in 2010; Training of 100% of country office programme leaders by 2013 (50% by 2011). |
| 2. In-depth review of the 2006-2013 MTSP that reflects the organization's goals, capacities, strategic focus and lessons learned in the changing context for | In-depth review of MTSP reported to the Executive Board in 2010; % of CPDs that reflect organizational standards | Midterm review of MTSP in 2008 HRBA – 73% (2007) | Executive Board review of the in-depth review in 2010. HRBA – 75% (2011) |

* E/ICEF/2009/16.

| Management results (strategic plan) | Indicators | Baselines | Targets for 2011 |
|---|---|---|---|
| children, as well as the concerns of the Executive Board and key partners | for (i) human rights-based approaches (HRBA); (ii) application of gender mainstreaming; and (iii) results-based management. | Gender mainstreaming – 45% (2007) RBM – 66% (2007) | Gender mainstreaming – 75% (2011) RBM – 90% (2011) |

Management results 3, 4 and 5 of function 3 remain as contained in E/ICEF/2009/AB/L.4.

3. *The table in paragraph 74 should be replaced by:*

Function 4: Programme Guidance, Management and Oversight

74. Expected key results:

| Management results (strategic plan) | Indicators | Baselines | Targets |
|---|--|--------------------------------------|---|
| 1. Enhanced quality and effectiveness of UNICEF-supported programmes of cooperation | Review of Office Management Report by country and regional management teams | New indicator; no baseline available | 100% of country office and regional office management teams review the Office Management Report at least twice a year by 2011 |
| 2. Timely and enhanced technical support and guidance for programme development, quality assurance, implementation (acceleration and scaling up) and review in each of the MTSP focus areas | Percent of country offices satisfied with technical support and guidance provided by regional and headquarters offices and units | New indicator; no baseline available | At least 50% of country offices that are receiving support report being “satisfied” or better by end of 2011 |

Management result 3 of function 4 remains as contained in E/ICEF/2009/AB/L.4.

4. *The table in paragraph 103 should be replaced by:*

Function 10: Financial Management

103. Expected key results:

| Management results (strategic plan) | Indicators | Baselines | Targets |
|---|--|---|--|
| 1. Improve financial management procedures and systems to optimize use of resources | Financial policies, procedures and processes are systematically reviewed and enhanced Biennial support budget (excluding United Nations- mandated centrally shared security costs) ratio to total resources | Ad hoc review and enhancement 2008-2009: 11.9% | Quarterly update and enhancements based on regular reviews 2010-2011: 11.5% |

Management results 2 and 3 of function 10 remain as contained in E/ICEF/2009/AB/L.4.