

Decisions adopted by the Executive Board in 2006

2006/1. Intercountry programmes

Draft resolution 1

Regular resources programme budget estimates for the 2006-2007 biennium

The Executive Board

Decides:

(a) That a regular resources programme budget of \$25,190,000 (other than the Emergency Programme Fund) is approved for 2006-2007 as per the following details:

(In thousands of United States dollars)

| | |
|---------------------------------------|---------------|
| Headquarters | |
| Division of Human Resources | - |
| Division of Communication | 4 760 |
| Division of Policy and Planning | 2 970 |
| Office of Emergency Programmes | 1 050 |
| Evaluation Office | 890 |
| Regional Office for Europe — Geneva | 600 |
| Regional Office for Europe — Brussels | 100 |
| Office of the Executive Director | 600 |
| Office for Public partnerships | 600 |
| Programme Division | 5 070 |
| Supply Division | 800 |
| Subtotal | 17 440 |
| Regional offices | |
| Eastern and Southern Africa | 1 500 |
| West and Central Africa | 1 500 |
| Americas and the Caribbean | 950 |
| East Asia and the Pacific | 950 |
| South Asia | 950 |
| CEE/CIS and the Baltic States | 950 |
| Middle East and North Africa | 950 |
| Subtotal | 7 750 |
| Total | 25 190 |

(b) That the budget for the Emergency Programme Fund for 2006-2007 is approved for \$25 million;

(c) That the Executive Director is authorized to administer the funds in the most efficient manner under the provision for each of the funds. The Executive Director may, without further authorization from the Executive Board, transfer, if necessary, between the programme fields an amount not exceeding 10 per cent of the approved budget of the fund to which the transfer is made.

Draft resolution 2

Other resources-funded programme budget estimates for the 2006-2007 biennium

The Executive Board,

Decides:

(a) That a programme budget ceiling of \$302.2 million for other resources is approved for the 2006-2007 biennium, subject to the availability of specific-purpose contributions, as follows:

(In thousands of United States dollars)

| | |
|-------------------------|----------------|
| | |
| Headquarters | 80 200 |
| Regional offices | 82 000 |
| Intercountry programmes | 140 000 |
| | |
| Total | 302 200 |

(b) That for the biennium 2006-2007, a total recommendation of \$302.2 million for other resources funding is approved. If necessary, funds in excess of indicated amounts for specific programme areas and regions can be received provided that the total amount of funds received is within the approved limit.

*First regular session
17 January 2006*

2006/2. Biennial support budget for 2006-2007

The Executive Board,

Having considered the biennial support budget for 2006-2007, as contained in document E/ICEF/2006/AB/L.1 and Corr.1,

1. *Approves* gross appropriations in the amount of \$746,794,000 for purposes indicated in the table below and resolves that the income estimates of \$190,000,000 shall be used to offset the gross appropriations, resulting in estimated net appropriations of \$556,794,000;

Biennial support budget for 2006-2007

(In thousands of United States dollars)

| <i>Programme support:</i> | |
|---|------------------|
| Country and regional office | 390,257.4 |
| Headquarters | 114,364.6 |
| Subtotal | 504,622.0 |
| Management and administration of the organization | 242,172.0 |
| Total gross appropriations | 746,794.0 |
| Less: Estimated income to the budget | (190,000.0) |
| Estimated net appropriations | 556,794.0 |

2. *Authorizes* the Executive Director to redeploy resources between appropriation lines up to a maximum of 5 per cent of the appropriation to which the resources are redeployed;

3. *Decides* to reflect the centrally shared security costs mandated by the United Nations as a separate line in the UNICEF resource plan as described in chapter III of document E/ICEF/2006/AB/L.1, and *approves* the amount of \$26,204,000 from the regular resources of UNICEF for the purposes of covering such costs;

4. *Decides* to establish a separation fund to cover separation and termination liabilities as described in chapter IV of document E/ICEF/2006/AB/L.1, and *approves* an allocation of \$10,000,000 from UNICEF regular resources as an initial fund for this purpose, and requests UNICEF to ensure that this initiative is in line with harmonization efforts of the United Nations funds and programmes;

5. *Takes note* of decision 2004/7 (E/ICEF/2004/7/Rev.1 and E/ICEF/2004/AB/L.2) on the timing of the approval of the UNICEF biennial support budget and decision 2005/16 (E/ICEF/2005/5/Rev.1 and E/ICEF/2005/AB/L.3) on the interim support budget allocation for January 2006;

6. *Approves* an interim one-month allocation for January 2008 in the amount of \$31,600,000, to be absorbed in the biennial support budget for 2008-2009;

7. *Requests* UNICEF, at the annual session of the Executive Board in June 2006, to include in the report on harmonized country programme approval procedures, to be elaborated jointly with UNDP and UNFPA, an assessment of possible implications for the timing of the approval of the biennial support budget by the Executive Board;

8. *Welcomes* the continued improvement in results-based management and urges the Executive Director to give high priority to implementing results-based budgeting for the next biennium 2008-2009;

9. *Requests* the Executive Director to ensure that all UNICEF programme countries receive sufficient programme support, within available resources, to contribute to the achievement of the objectives established in the MTSP and the fulfilment of the Millennium Development Goals.

*First regular session
19 January 2006*

2006/3. Support strategy for the MTSP on health and nutrition

The Executive Board,

1. *Reaffirms* the medium-term strategic plan for 2006-2009 (MTSP) as the guiding framework for all areas of UNICEF programming;

2. *Welcomes* the UNICEF joint health and nutrition strategy for 2006-2015 as a support strategy for the MTSP and as guidance to UNICEF staff on working with programme countries to improve sustainable outcomes at the nexus of health and nutrition, taking into account the particular situation in each programme country, as well as respective national priorities and strategies;

3. *Requests* the Executive Director to ensure that UNICEF increases its efforts to further develop national capacities to improve sustainable outcomes as outlined in this support strategy for the MTSP;

4. *Requests* the Executive Director to ensure that comments on the UNICEF joint health and nutrition strategy for 2006-2015 by members of the Executive Board at its first regular session of 2006 are taken into consideration when implementing programmes of support in the area of health and nutrition;

5. *Requests* the Executive Director to monitor the impact of the MTSP support strategy on health and nutrition by the assessment process elaborated in the MTSP;

6. *Requests* the Executive Director to ensure that the process of reviewing the MTSP analyzes scientific developments and programming experience in the area of health and nutrition and ensure that its findings are taken into consideration when implementing programmes of support in the area of health and nutrition;

7. *Requests* the Executive Director to include in the support strategy for the MTSP on health and nutrition an annex outlining how the support strategy will contribute to the achievement of the MTSP focus areas and key performance indicators, and to update this annex as necessary following the agreement of subsequent MTSPs.

2006/4. Support strategy for the MTSP on water, sanitation and hygiene

The Executive Board,

1. *Reaffirms* the medium-term strategic plan for 2006-2009 (MTSP) as the guiding framework for all areas of UNICEF programming;
2. *Welcomes* the UNICEF water, sanitation and hygiene strategies for 2006-2015 as a support strategy for the MTSP and as guidance to UNICEF staff on working with programme countries to improve sustainable outcomes in the areas of water, sanitation and hygiene, taking into account the particular situation in each programme country, as well as respective national priorities and strategies;
3. *Requests* the Executive Director to ensure that UNICEF increases its efforts to further develop national capacities to improve sustainable outcomes as outlined in this support strategy for the MTSP;
4. *Requests* the Executive Director to ensure that comments on the UNICEF water, sanitation and hygiene strategies for 2006-2015 by members of the Executive Board at its first regular session of 2006 are taken into consideration when implementing programmes of support in the areas of water, sanitation and hygiene;
5. *Requests* the Executive Director to monitor the impact of the MTSP support strategy on water, sanitation and hygiene by the assessment process elaborated in the MTSP;
6. *Requests* the Executive Director to ensure that the process of reviewing the MTSP analyzes developments and programming experience in the areas of water, sanitation and hygiene and ensure that its findings are taken into consideration when implementing programmes of support in the areas of water, sanitation and hygiene;
7. *Requests* the Executive Director to include in the support strategy for the MTSP on water, sanitation and hygiene an annex outlining how the support strategy will contribute to the achievement of the MTSP focus areas and key performance indicators, and to update this annex as necessary following the agreement of subsequent MTSPs.

2006/5. Private Sector Division work plan and proposed budget for 2006

A. Private Sector Division budgeted expenditures for the 2006 season

The Executive Board

1. Approves for the fiscal year 1 January to 31 December 2006 budgeted expenditures of \$105.3 million as detailed below and summarized in column II of table 7 to document E/ICEF/2006/AB/L.2:

| <i>(In millions of United States dollars)</i> | |
|---|--------------|
| Commissions — field offices | 1.5 |
| Cost of goods delivered | 32.0 |
| Marketing expenditures | 29.4 |
| Support services expenditure | 21.0 |
| Investment funds | 21.4 |
| Total expenditures, consolidated | 105.3 |

2. Authorizes UNICEF:

(a) To incur expenditures as summarized in column II of table 7 to document E/ICEF/2006/AB/L.2 and to increase expenditures up to the level indicated in column III of the same table should the apparent proceeds from fund-raising and/or card and gift sales increase to the levels indicated in column III, and accordingly, to reduce expenditures below the level indicated in column II to the extent necessary, should the net proceeds decrease;

(b) To redeploy resources between the various budget lines (as detailed in paragraph 1 above) up to a maximum of 10 per cent of the amounts approved;

(c) To spend an additional amount between Executive Board sessions, when necessary, up to the amount caused by currency fluctuations, to implement the 2006 approved work plan.

B. Budgeted income for the 2006 season

The Executive Board

Notes that for the period 1 January to 31 December 2006, Private Sector Division net proceeds are budgeted at \$439.7 million (regular resources) as shown in column II of table 7 in document E/ICEF/2006/AB/L.2.

C. Policy issues

The Executive Board

1. *Renews* investment funds with \$21.4 million established for 2006;
2. *Authorizes* UNICEF to incur expenditures in the 2006 fiscal period related to the cost of goods delivered (production/purchase of raw materials, cards and other products) for the 2007 fiscal year up to \$32.7 million as indicated in the Private Sector Division medium-term plan (see table 6 of document E/ICEF/2006/AB/L.2).

D. Medium-term plan

The Executive Board

Approves the Private Sector Division medium-term plan as reflected in table 6 to document E/ICEF/2006/AB/L.2.

*First regular session
19 January 2006*

2006/6. UNICEF post-crisis transition strategy in support of the medium-term strategic plan

The Executive Board,

Endorses the UNICEF transition strategy as contained in document E/ICEF/2006/17 and Corr.1 as the support strategy for the medium-term strategic plan for its programmes in situations of transition from relief to development.

*Annual session
9 June 2006*

2006/7. Review of the UNICEF cost-recovery policy

The Executive Board:

1. *Welcomes* the report on the review of the UNICEF cost-recovery policy (E/ICEF/2006/AB/L.4) and acknowledges the report of the Advisory Committee on Administrative and Budgetary Questions (E/ICEF/2006/AB/L.5);
2. *Stresses* that regular resources, *inter alia*, because of their untied nature, are the bedrock of the operational activities of UNICEF and, in this regard, notes with serious concerns the stagnation of regular resources available to UNICEF and encourages all donors to strive to increase contributions to regular resources;

3. *Recalls* the objectives set out in decision 2003/9 that other resources should support the medium strategic plan (MTSP) priorities and that regular resources should not subsidize the support costs for other resources programmes;

4. *Encourages* UNICEF to apply procedures that reduce transaction costs for other resources programmes and eliminate the subsidy of support costs for other programmes by regular resources;

5. *Recognizes* that the UNICEF recovery policy should be assessed within the broader framework of enhancing partnerships to help achieve the Millennium Development Goals for children;

6. *Concurs* with the basic objectives of simplification, harmonization and fiscal prudence guiding the recovery policy:

7. *Decides* that:

(a) A base recovery rate of 7 per cent be adopted for other resources income, with thematic contributions assessed at 5 per cent;

(b) The current rate of 5 per cent for non-thematic funding raised by the private sector in programme countries be maintained;

(c) A 1-per-cent reduction be assessed to joint programmes, where the Executive Director considers this is in the best interests of enhancing the collective efforts of United Nations agencies;

(d) A 1-per-cent reduction be assessed for contributions over \$40 million, where the Executive Director is satisfied that economies of scale are met.

8. *Requests* the Executive Director, in close cooperation with the UNDG members, to present a status report in 2007 on the progress towards harmonization on cost recovery, including information on cost-recovery methodologies;

9. *Requests* the Executive Director to keep the Board informed on a regular basis on the actual costs recovered, and on the impact of the applied rates on regular and other resources.

*Annual session
9 June 2006*

2006/8. Report on UNICEF engagement in sector-wide approaches

The Executive Board

1. *Welcomes* UNICEF efforts and thorough analysis to systematize its contribution to sector-wide approaches;
2. *Recommends* that UNICEF provide regular updates on this issue as part of the results frameworks included in the Annual Report of the Executive Director.

*Annual session
9 June 2006*

2006/9. The evaluation function in UNICEF

The Executive Board:

1. *Welcomes* the report on the evaluation function (E/ICEF/2006/15) requested in its decision 2004/9;
2. *Notes* the definition of the Norms and Standards for evaluation by the United Nations system in 2005 through the United Nations Evaluation Group and the role of UNICEF in their development as well as its contribution to strengthening evaluation as a United Nations system function;
3. *Recalls* General Assembly resolution 59/250 of 22 December 2004 on the triennial comprehensive policy review of operational activities for development of the United Nations system, which stresses that national Governments have the primary responsibility for coordinating external assistance and evaluating its contribution to national priorities;
4. *Calls on* UNICEF to conduct evaluations of operations at the country level in close association with national Governments and to assist Governments in the development of national evaluation capacities;
5. *Requests* that UNICEF prepare a comprehensive evaluation policy for consideration by the Executive Board at its annual session in 2007;
6. *Requests* that UNICEF focus more on evaluating the results of the medium-term strategic plan and country programmes and also evaluate the results of its humanitarian response;
7. *Requests* that, as of the annual meeting of 2008, UNICEF submit a biennial report on the implementation of the evaluation policy, including evaluation expenditures and funding sources, at various levels of the organization.

*Annual session
9 June 2006*

2006/10. Draft country programme documents

The Executive Board

Approves the aggregate indicative budgets for the following country programmes of cooperation:

| <i>Region/country</i> | <i>Period</i> | <i>Regular resources</i> | <i>Other resources</i> | <i>Document E/ICEF/2006/</i> |
|-------------------------------------|---------------|--------------------------|------------------------|------------------------------|
| Eastern and Southern Africa | | | | |
| Ethiopia | 2007-2011 | 119 750 000 | 350 000 000 | P/L.2 and Corr.1 |
| Malawi | 2007 | 6 492 000 | 19 055 000 | P/L.3 |
| Mozambique | 2007-2009 | 22 653 000 | 66 000 000 | P/L.4 |
| Rwanda | 2007 | 4 949 000 | 8 000 000 | P/L.5 |
| West and Central Africa | | | | |
| Equatorial Guinea | 2007 | 736 000 | 390 000 | P/L.7 |
| Gabon | 2007-2011 | 3 075 000 | 4 160 000 | P/L.8 |
| Guinea | 2007-2011 | 17 000 000 | 27 200 000 | P/L.9 |
| Sao Tome and Principe | 2007-2011 | 3 300 000 | 2 000 000 | P/L.10 |
| Togo | 2007 | 2 269 000 | 2 529 000 | P/L.11 |
| East Asia and the Pacific | | | | |
| Thailand | 2007-2011 | 5 000 000 | 22 500 000 | P/L.12 |
| South Asia | | | | |
| Bhutan | 2007 | 966 000 | 2 000 000 | P/L.13 |
| Nepal | 2007 | 5 250 000 | 13 700 000 | P/L.14 |
| Sri Lanka | 2007 | 800 000 | 11 000 000 | P/L.15 |
| CEE and CIS | | | | |
| Republic of Moldova | 2007-2011 | 3 595 000 | 15 250 000 | P/L.16 |
| Middle East and North Africa | | | | |
| Algeria | 2007-2011 | 5 410 000 | 2 500 000 | P/L.17 |
| Egypt | 2007-2011 | 13 195 000 | 31 805 000 | P/L.18 |
| Iraq | 2007-2010 | 8 436 000 | 300 000 000 | P/L.19 |
| Lebanon | 2007 | 616 000 | 1 200 000 | P/L.20 |
| Morocco | 2007-2011 | 6 700 000 | 11 000 000 | P/L.21 |
| Oman | 2007-2010 | -- | 4 000 000 | P/L.22 |
| Sudan | 2007 | 6 169 000 | 90 000 000 | P/L.23 |
| Syrian Arab Republic | 2007-2011 | 4 605 000 | 1 450 000 | P/L.24 |
| Tunisia | 2007-2011 | 3 320 000 | 3 000 000 | P/L.25 |
| Yemen | 2007-2011 | 24 035 000 | 28 250 000 | P/L.26 |

*Annual session
9 June 2006*

2006/11. Recommendation for additional regular resources for approved country programmes

The Executive Board

Approves a total of \$51,603,065 in regular resources to fund the approved country programmes of 38 countries (shown in tables 1 and 2 below) for 2006 and for 2007, whose regular resources planning levels, based on the modified allocation system and estimated global levels of programmable regular resources, are higher than the balance of approved funds for these countries:

**Table 1.
Additional regular resources (RR) for 2006
(In United States dollars)**

| Region/country | Document E/ICEF/ | Approved programme duration | 2006 RR Planning Level | 2006 RR Balance | Additional 2006 RR to be approved |
|-------------------------------------|-----------------------|-----------------------------|------------------------|-----------------|-----------------------------------|
| | | | (A) | (B) | (A-B) |
| Americas and the Caribbean | | | | | |
| Brazil | 2001/P/L.20 and Add.1 | 2002-2006 | 924 000 | 840 000 | 84 000 |
| Eastern and Southern Africa | | | | | |
| Ethiopia | 2001/P/L.2 and Add.1 | 2002-2006 | 23 950 000 | 21 771 999 | 2 178 001 |
| Malawi | 2001/P/L.4 and Add.1 | 2002-2006 | 6 492 000 | 5 944 999 | 547 001 |
| Rwanda | 2000/P/L.1 and Add.1 | 2001-2006 | 4 949 000 | 4 499 000 | 450 000 |
| Zambia | 2001/P/L.9 and Add.1 | 2002-2006 | 5 012 000 | 4 686 000 | 326 000 |
| Zimbabwe | 2004/P/L.4 and Rev.1 | 2005-2006 | 2 223 000 | 2 021 000 | 202 000 |
| Middle East and North Africa | | | | | |
| Iraq | 2004/P/L.22 and Rev.1 | 2005-2006 | 2 109 000 | 2 014 000 | 95 000 |
| Yemen | 2001/P/L.49 and Add.1 | 2002-2006 | 4 807 000 | 4 651 000 | 156 000 |
| East Asia and the Pacific | | | | | |
| Dem. People's Rep. of Korea, | 2003/P/L.10 | 2004-2006 | 1 216,000 | 1 186 007 | 29 993 |
| South Asia | | | | | |
| Nepal | 2001/P/L.39 and Add.1 | 2002-2006 | 5 250 000 | 5 000 000 | 250 000 |
| West and Central Africa | | | | | |
| Central African Republic | 2001/P/L.10 and Add.1 | 2002-2006 | 2 313 000 | 2 155 999 | 157 001 |
| Gambia | 2001/P/L.13 and Add.1 | 2002-2006 | 974 000 | 970 999 | 3 001 |
| Guinea | 2001/P/L.14 and Add.1 | 2002-2006 | 3 400 000 | 3 201 000 | 199 000 |
| Mali ¹ | 2002/P/L.6 and Add.1 | 2003-2007 | 7 377 000 | 7 073 242 | 303 758 |
| Senegal | 2001/P/L.17 and Add.1 | 2002-2006 | 3 165 000 | 3 008 999 | 156 001 |
| Total | | | | | 5 136 756 |

¹ Mali requires approval for additional RR for both 2006 and 2007 (\$303,758 and \$7,377,000 respectively) and is therefore included in both tables.

Table 2.
Additional regular resources (RR) for 2007
(In United States dollars)

| Region/country | Document E/ICEF/ | Approved programme duration | 2007 RR Planning Level | 2007 RR Balance | Additional 2007 RR to be approved |
|--|-----------------------|-----------------------------|------------------------|-----------------|-----------------------------------|
| | | | (A) | (B) | (A-B) |
| Americas and the Caribbean | | | | | |
| Bolivia | 2002/P/L.8 and Add.1 | 2003-2007 | 1 294 000 | 712 396 | 581 604 |
| Chile ² | 2004/P/L.6 and Rev.1 | 2005-2009 | 400 000 | 100 392 | 299 608 |
| Colombia | 2001/P/L.21 and Add.1 | 2002-2007 | 892 000 | 800 544 | 91 456 |
| Eastern Caribbean | 2002/P/L.9 and Add.1 | 2003-2007 | 1 600 000 | 1 300 000 | 300 000 |
| Venezuela | 2001/P/L.34 and Add.1 | 2002-2007 | 600 000 | 24 982 | 575 018 |
| Central and Eastern Europe and the Commonwealth of Independent States | | | | | |
| Tajikistan ³ | 2004/P/L.17 and Rev.1 | 2005-2009 | 2 218 000 | 2 173 000 | 45 000 |
| Eastern and Southern Africa | | | | | |
| Botswana | 2002/P/L.1 and Add.1 | 2003-2007 | 630 000 | 600 051 | 29 949 |
| Burundi | 2004/P/L.2 and Rev.1 | 2005-2007 | 4 386 000 | 2 537 608 | 1 848 392 |
| Comoros | 2002/P/L.2 and Add.1 | 2003-2007 | 743 000 | 527 000 | 216 000 |
| Lesotho | 2001/P/L.3 and Add.1 | 2002-2007 | 1 034 000 | 773 199 | 260 801 |
| Somalia ⁴ | 2003/P/L.4 | 2004-2008 | 6 481 000 | 4 859 000 | 1 622 000 |
| Middle East and North Africa | | | | | |
| Djibouti | 2002/P/L.14 and Add.1 | 2003-2007 | 790 000 | 438 483 | 351 517 |
| East Asia and the Pacific | | | | | |
| Pacific Islands | 2002/P/L.10 and Add.1 | 2003-2007 | 3 000 000 | 762 404 | 2 237 596 |
| Papua New Guinea | 2002/P/L.11 and Add.1 | 2003-2007 | 1 430 000 | 537 668 | 892 332 |
| Timor-Leste | 2005/P/L.10 | 2006-2007 | 1 125 000 | 919 000 | 206 000 |
| South Asia | | | | | |
| India | 2002/P/L.12 and Add.1 | 2003-2007 | 32 579 000 | 31 133 366 | 1 445 634 |
| Maldives | 2002/P/L.13 and Add.1 | 2003-2007 | 734 000 | 435 113 | 298 887 |
| West and Central Africa | | | | | |
| Benin ⁵ | 2003/P/L.5 | 2004-2008 | 2 863 000 | 1 831 000 | 1 032 000 |
| Côte d'Ivoire | 2002/P/L.4 and Add.1 | 2003-2007 | 4 052 000 | 3 118 762 | 933 238 |
| Dem. Rep. of the Congo | 2005/P/L.33 | 2006-2007 | 24 122,000 | 19 736,000 | 4 386 000 |
| Mali | 2002/P/L.6 and Add.1 | 2003-2007 | 7 377 000 | 0 | 7 377 000 |
| Niger | 2003/P/L.7 | 2004-2007 | 9 343 000 | 311 255 | 9 031 745 |
| Nigeria | 2001/P/L.15 and Add.1 | 2002-2007 | 24 217 000 | 15 659 218 | 8 557 782 |
| Sierra Leone | 2003/P/L.8 | 2004-2007 | 4 245 000 | 398 250 | 3 846 750 |
| Total | | | | | 46 466 309 |
| Grand total for 2006 and 2007 (Table 1 + Table 2) | | | | | 51 603 065 |

*Annual session
9 June 2006*

² Any additional allocation for Chile in 2008 will be included in next year's proposal to the Executive Board.

³ Any additional allocation for Tajikistan in 2008 will be included in next year's proposal to the Executive Board.

⁴ Any additional allocation for Somalia in 2008 will be included in next year's proposal to the Executive Board.

⁵ Any additional allocation for Benin in 2008 will be included in next year's proposal to the Executive Board.

2006/12. UNICEF Maurice Pate Leadership for Children Award

The Executive Board,

Having considered the recommendation of the secretariat proposing changes to the UNICEF Maurice Pate Leadership for Children Award (E/ICEF/2006/16),

Decides that the procedure related to objectives, recipients, nominations, selection and value for the UNICEF Maurice Pate Award be amended to reflect the following:

1. Objectives and criteria

The Award will be titled “The UNICEF Maurice Pate Leadership for Children Award”. The Award will be granted to an individual or organization displaying extraordinary example and exemplary innovation and inspirational leadership in contributing to the advancement of the UNICEF mandate for children on a national, regional and global scale. In selecting a recipient, consideration will be given to those individuals or organizations whose activities (a) provide for meaningful results for the betterment of children and young people’s condition; and (b) encourage activities with a potential for multiplying positive effects for children in their community.

The Award not only will be conferred on the basis of recipients’ previous work but will also be considered a grant in support of the continued work of the individual or organization in carrying out the above objectives.

2. Recipients

The Award may be conferred upon an institution, agency or individual, but not upon a Government or a Head of State or Government. The Award will not be conferred upon any United Nations organization or official. Caution will be exercised in the selection to ensure that a selected recipient does not inappropriately figure within the national political processes. Due regard will be given to the principle of equitable geographical balance.

3. Nominations

The Executive Director will invite nominations for the Award from United Nations Member States and Observers, specialized agencies, UNICEF Country Representatives, Regional Directors and other secretariat offices, and National Committees for UNICEF in order to ensure a broad range of nominations.

4. Selection Committee

The secretariat, in close consultation with the Bureau, will create a Selection Committee comprising up to seven independent, eminent persons who will be knowledgeable about the Award’s criteria and who have demonstrated commitment to humanitarian principles.

5. Selection process

The Selection Committee, with the assistance of the secretariat, will receive nominations for the Award through the secretariat. After a comprehensive review and evaluation of the nominees, the Committee will submit to the Executive Board, through the Executive Director and after prior consultation with the Bureau, a single recommendation for approval by the Board.

6. Value

The Award will not necessarily be of monetary value. It may be bestowed as a symbolic appreciation of an individual's or organization's dedication to the cause of children. When of monetary value, the Award will confer no more than \$50,000 in any one year, the amount to be met from regular resources.

7. Award ceremony

The Award will be bestowed at a public ceremony, thereby drawing further attention to the work of the recipient and to the mandate of UNICEF on behalf of children.

*Annual session
9 June 2006*

2006/13. Draft country programme documents

The Executive Board

Approves the aggregate indicative budget for the following country programmes of cooperation:

(In United States dollars)

| <i>Country</i> | <i>Period</i> | <i>Regular resources</i> | <i>Other resources</i> | <i>Document E/ICEF/2006/</i> |
|-----------------------------|---------------|--------------------------|------------------------|------------------------------|
| Zimbabwe | 2007-2011 | 11,115,000 | 80,000,000 | P/L.6/Rev.1 |
| Eritrea | 2007-2011 | 8,925,000 | 30,000,000 | P/L.35 |
| South Africa | 2007-2010 | 3,988,000 | 28,000,000 | P/L.36 |
| United Republic of Tanzania | 2007-2010 | 46,932,000 | 73,068,000 | P/L.37 |
| Zambia | 2007-2010 | 20,048,000 | 55,000,000 | P/L.38 |
| Central African Republic | 2007-2011 | 11,565,000 | 15,000,000 | P/L.39 |
| The Gambia | 2007-2011 | 4,870,000 | 8,400,000 | P/L.40 |
| Senegal | 2007-2011 | 15,825,000 | 31,000,000 | P/L.41 |
| Liberia | 2007 | 2,826,000 | 5,820,000 | P/L.42 |

| | | | | |
|--|-----------|-----------|------------|----------------------|
| Belize | 2007-2011 | 3,060,000 | 1,500,000 | P/L.43 |
| Brazil | 2007-2011 | 4,620,000 | 85,380,000 | P/L.44 |
| Dominican Republic | 2007-2011 | 3,505,000 | 10,000,000 | P/L.45 and Corr.1 |
| El Salvador | 2007-2011 | 3,480,000 | 6,520,000 | P/L.46 and Corr.1 |
| Honduras | 2007-2011 | 4,495,000 | 9,745,000 | P/L.47 |
| Jamaica | 2007-2011 | 3,165,000 | 10,124,000 | P/L.48 |
| Panama | 2007-2011 | 2,000,000 | 3,200,000 | P/L.49 |
| Paraguay | 2007-2011 | 3,730,000 | 6,162,000 | P/L.50 |
| Costa Rica | 2007 | 601,000 | 243,000 | P/L.51 |
| Cuba | 2007 | 632,000 | 1,300,000 | P/L.52 |
| Haiti | 2007 | 2,749,000 | 12,200,000 | P/L.53 and Corr.1 |
| Mexico | 2007 | 628,000 | 3,000,000 | P/L.54 |
| Nicaragua | 2007 | 862,000 | 3,260,000 | P/L.55 and Corr.1 |
| Democratic People's Republic of Korea | 2007-2009 | 3,648,000 | 30,000,000 | P/L.56 |
| Lao People's Democratic Republic | 2007-2011 | 8,935,000 | 30,340,000 | P/L.57 |
| Mongolia | 2007-2011 | 4,535,000 | 12,000,000 | P/L.58 |
| Croatia | 2007-2011 | -- | 7,800,000 | P/L.59 |
| Republic of Montenegro | 2007-2009 | 1,803,000 | 2,000,000 | P/L.60 |
| Gulf Area subregional programme | 2007-2009 | -- | 7,500,000 | P/L.61 and Corr.1 |

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2006/14. Recommendation for approval of additional other resources for approved country programmes

The Executive Board

Approves a total of \$375,850,000 in other resources for approved country programmes for the following 18 countries for the remaining periods of these programmes, subject to the availability of specific-purpose contributions, as discussed in document E/ICEF/2006/P/L.63:

**Table. Proposed increases to other resources (OR)
ceilings for approved country programmes
(In thousands of United States dollars)**

| <i>Region/country</i> | <i>Document E/ICEF/</i> | <i>Programme duration</i> | <i>Approved OR ceiling</i> | <i>Additional OR to be approved</i> | <i>Total OR ceiling</i> |
|-------------------------------------|-----------------------------|-------------------------------|------------------------------------|---|-----------------------------|
| | | | (A) | (B) | (A+B) |
| Eastern and Southern Africa | | | | | |
| Angola | 2004/P/L.1 | 2005-2008 | 68 000 | 27 000 | 95 000 |
| Ethiopia | 2005/P/L.22 | 2002-2006 | 70 000 | 55 000 | 125 000 |
| Kenya | 2003/P/L. 2 | 2004-2008 | 32 500 | 52 500 | 85 000 |
| West and Central Africa | | | | | |
| Benin | 2003/P/L.5 | 2004-2008 | 16 000 | 14 000 | 30 000 |
| Cameroon | 2005/P/L.22 | 2003-2007 | 14 000 | 4 000 | 18 000 |
| Congo | 2003/P/L.6/Rev.1 | 2004-2008 | 7 500 | 4 500 | 12 000 |
| Côte d'Ivoire | 2005/P/L.22 | 2003-2007 | 23 000 | 10 000 | 33 000 |
| Democratic Republic of the Congo | 2005/P/L.33 | 2006-2007 | 50 000 | 40 000 | 90 000 |
| Mali | 2002/P/L.6/Add.1 | 2003-2007 | 23 242 | 22 600 | 45 842 |
| Niger | 2003/P/L.7/Rev.1 | 2004-2007 | 26 494 | 28 000 | 54 694 |
| Sierra Leone | 2005/P/L.22 | 2004-2007 | 20 000 | 4 000 | 24 000 |
| East Asia and the Pacific | | | | | |
| Indonesia | 2005/P/L.35 | 2006-2010 | 100 000 | 50 000 | 150 000 |
| Papua New Guinea | 2002/P/L.11 | 2003-2007 | 3 250 | 9 750 | 13 000 |
| Middle East and North Africa | | | | | |
| Djibouti | 2002/P/L.14/Add.1 | 2003-2007 | 3 750 | 2 500 | 6 250 |
| Sudan | 2001/P/L.46/Add.1 | 2002-2006 | 25 000 | 40 000 | 65 000 |
| Americas and the Caribbean | | | | | |
| Bolivia | 2002/P/L.8/Add.1 | 2003-2007 | 25 500 | 8 500 | 34 000 |
| Eastern Caribbean multi-country | 2002/P/L.9 | 2003-2007 | 5000 | 1 000 | 6 000 |
| Chile (Southern Cone) | 2004/P/L.6 | 2005-2009 | 3 300 | 2 500 | 5 800 |
| Total increase | | | | 375 850 | |

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2006/15. Medium-term strategic plan: planned financial estimates for the period 2006-2009

The Executive Board

1. *Takes note* of the planned financial estimates (E/ICEF/2006/AB/L.6) as a flexible framework for supporting UNICEF programmes;
2. *Approves* the framework of planned financial estimates for 2006-2009 and *approves* the preparation of programme expenditure submissions to the Executive Board of up to \$1,500 million from regular resources in 2007, subject to the availability of resources and the continued validity of these planned financial estimates;
3. *Approves* the revised annual transfer of \$30 million to the reserve for after-service health insurance for the period 2006-2009.

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2006/16. Strengthening the UNICEF emergency response capacity

The Executive Board

1. *Takes note of* the proposal for strengthening the UNICEF emergency response capacity (E/ICEF/2006/P/L.62);
2. *Encourages* UNICEF to continue to strengthen its internal capacities and its coordination with national Governments, relevant parts of the United Nations system and civil society to ensure an effective, predictable and timely response to natural disasters as well as to ongoing complex emergencies;
3. *Approves* an increase in the ceiling of the Emergency Programme Fund to \$75 million, effective in 2006, to be met through existing resources, to increase the ability of UNICEF to provide an effective, predictable and timely response to the needs of children and women affected by humanitarian emergencies.

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2006/17. Supplementary support budget to strengthen the UNICEF crisis preparedness and business continuity capacity, including for an influenza pandemic

The Executive Board

1. *Takes note of* the comments of the Advisory Committee on Administrative and Budgetary Questions (E/ICEF/2006/AB/L.10) regarding the supplementary support budget for the 2006-2007 biennium to strengthen the UNICEF crisis management and business continuity capacity (E/ICEF/2006/AB/L.9 and Corr.1);

2. *Approves* an amount of \$1 million as an immediate supplementary budget in gross and net appropriations for additional costs related to stocking necessary medical supplies, and *requests* UNICEF to resubmit its remaining budget for crisis and business continuity capacity, including for an influenza pandemic or other disasters, to the Executive Board, through the Advisory Committee on Administrative and Budgetary Questions at its first regular session of 2007, and to ensure that every effort is made to coordinate and share resources with other United Nations entities.

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2006/18. UNICEF internal audit

The Executive Board

1. *Takes note of* the report by the Office of Internal Audit on internal audit activities (E/ICEF/2006/AB/L.8) and the further strengthening of the UNICEF Audit Committee;

2. *Expresses support for* the Office's initiative in promoting a risk-management culture in UNICEF, and *requests* UNICEF to accelerate the development of appropriate, compatible enterprise risk-management systems, taking into account the costs and benefits of introducing such systems;

3. *Takes note of* the detailed information contained in the report and *requests* the UNICEF Office of Internal Audit to take further steps to include more analytical content, so that the reports presented to the Board identify commonly occurring areas of risk, show the evolution of the risk areas, analyze the systematic causes of the risk and recommend system improvement;

4. *Requests* the Director of the Office of Internal Audit also to include in his annual audit reports: (a) a summary containing key and recurrent findings; and (b) a table identifying the unresolved audit findings by year and prioritization category;

5. *Requests* the Executive Director to provide separate management responses to the key and recurring issues identified in the annual report of the Director of the Office of Internal Audit, such as insufficient attention by management to the implementation of established procedures, including an explanation of findings that have remained unresolved for 18 months or more, as necessary, and to submit this report to the Board along with the annual report of the Director of the Office of Internal Audit;

6. *Urges* the Executive Director to take further steps to work with UNDP, UNFPA and other agencies to achieve the highest possible standards in internal auditing and to harmonize their audit and management reporting, as appropriate, including by standardizing the audit terms and definitions and aligning them with internationally recognized norms, and to assess the resources required, and to report on these steps at the annual session of 2007.

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2006/19. Review of the country programme approval process

The Executive Board,

Recalling General Assembly resolution 59/250 of 22 December 2004 on the triennial comprehensive policy review of operational activities for development of the United Nations system,

Decides that:

1. In order to decrease the time frame for the country programme approval process and to create more scope for synchronization with the length of national programme cycles, draft country programme documents will continue to be presented for discussion at the annual session of the Executive Board, as per existing practice. The revised country programme documents will then be posted on the website of the organization no later than six weeks after the discussion, and a hard copy of the revised documents will be provided, upon request, to Board members by the secretariat. The country programmes will then be approved by the Board at the second regular session, on a no-objection basis without presentation or discussion, unless at least five members have informed the secretariat in writing before the session of their wish to bring a particular country programme before the Executive Board. Approval of country programmes for which revised country programme documents were not posted within six weeks will be postponed to the first regular session of the Executive Board the following year;

2. The submission and approval of country programmes by the UNICEF Executive Board will continue to follow the guidelines for length and content adopted in its decision 2002/4 (paragraph 1 (b)). Continued efforts should be made to improve results-based planning and management, and to strengthen the alignment of country programmes with national strategies as well as to strengthen their alignment with the approved medium-term strategic plan. The UNICEF country programme documents should clearly contribute to and derive from the national plan and strategies as well as the

outcomes established in the United Nations Development Assistance Framework (UNDAF), in countries where the UNDAF exists.

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2006/20. Programme of work for Executive Board sessions in 2007

The Executive Board

1. *Adopts* the following programme of work for Executive Board sessions in 2007, subject to revisions as appropriate during the year:

| First regular session 15-18 January 2007 (4 days) | Annual session 4-8 June 2007 (5 days) | Second regular session 5-7 September 2007 (3 days) |
|---|---|---|
| ORGANIZATIONAL AND PROCEDURAL MATTERS | ORGANIZATIONAL AND PROCEDURAL MATTERS | ORGANIZATIONAL AND PROCEDURAL MATTERS |
| <ul style="list-style-type: none"> ▪ Election of the Officers of the Executive Board | | <ul style="list-style-type: none"> ▪ Programme of work for Executive Board in 2008 |
| PROGRAMME AND POLICY MATTERS | PROGRAMME AND POLICY MATTERS | PROGRAMME AND POLICY MATTERS |
| <ul style="list-style-type: none"> ▪ Annual report of the Executive Director to the Economic and Social Council ▪ Approval of revised country programme documents ▪ Additional RR for approved country programmes ▪ Updates on programme issues ▪ Regional updates | <ul style="list-style-type: none"> ▪ Annual report of the Executive Director: progress and achievements against the medium-term strategic plan ▪ Proposals for UNICEF programme cooperation, including draft CPDs ▪ Regional updates ▪ Updates on programme issues ▪ Education strategy ▪ Child protection strategy ▪ UNICEF Evaluation Policy | <ul style="list-style-type: none"> ▪ Proposals for UNICEF programme cooperation ▪ Mid-term reviews and major evaluations ▪ Updates on programme issues |
| RESOURCE, FINANCIAL AND BUDGETARY MATTERS | RESOURCE, FINANCIAL AND BUDGETARY MATTERS | RESOURCE, FINANCIAL AND BUDGETARY MATTERS |
| <ul style="list-style-type: none"> ▪ UNICEF financial report for the biennium ended 31 December 2005 and the report of the Board of Auditors ▪ Report to the Board of Auditors and Advisory Committee on Administrative and Budgetary Questions | | <ul style="list-style-type: none"> ▪ Financial reports ▪ Report to the Board of Auditors and Advisory Committee on Administrative and Budgetary Questions ▪ Status report on the progress towards harmonization on cost-recovery |

| | | |
|--|--|---|
| <ul style="list-style-type: none"> ▪ Private Sector Division workplan and proposed budget for 2008 ▪ Supplementary support budget for crisis management and business continuity capacity ▪ Pledging event | | <ul style="list-style-type: none"> ▪ Report on internal audit activities in 2006 |
| ADMINISTRATIVE MATTERS | ADMINISTRATIVE MATTERS <ul style="list-style-type: none"> ▪ Address by the UNICEF Global Staff Association ▪ Organizational review ▪ Gender review | ADMINISTRATIVE MATTERS |
| OTHER MATTERS | OTHER MATTERS | OTHER MATTERS |
| Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP 19 and 22 January 2007 | | |

2. Requests the secretariat to consult with the secretariats of UNDP, UNFPA and WFP to review issues of common interest and any implications for the timing of the respective Executive Board sessions, and report thereon to the Board at the first regular session of 2007.

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